

# Township of Greater Madawaska

## 2018 Residential Tax Rates and Effects

Level of Government	2018 Tax Rate	2017 Tax Rate	Change Over 2017
Lower Tier	0.00389218	0.00379376	2.59%
County	0.00362193	0.00358971	0.90%
Education	0.00170000	0.00179000	-5.03%
Total	0.00921411	0.00917347	0.44%

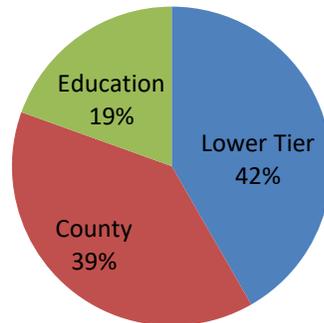
The overall tax rate for 2018 is increasing 0.44% over 2017. The tax rate for the lower tier increased 2.59% over 2017.

Based on an Assessment of \$100,000 (and assuming there is no change in the assessed value between 2018 and 2017) the result would be an increase in taxes of \$4.06. For 2018, the corresponding tax bill is \$921.42 compared to \$917.35 for 2017

The average residential assessment increased in value by an average of 1.93%, therefore if a property had an assessed value of \$100,000 in 2017 and the assessment increased 1.93% to \$101,930 this would result in an tax increase of \$21.85. For 2018, the corresponding tax bill is \$939.19 compared to \$917.35 in 2017

# Township of Greater Madawaska

## 2018 Analysis of Tax Levies (Including Supplementary & Capping)



Level of Government	2018 %	2017 %	2018 Tax Levy	2017 Tax Levy
Lower Tier	42%	41%	2,991,380	2,833,780
County	39%	39%	2,783,657	2,681,345
Education	20%	21%	1,399,626	1,426,638
Total			7,174,663	6,941,763

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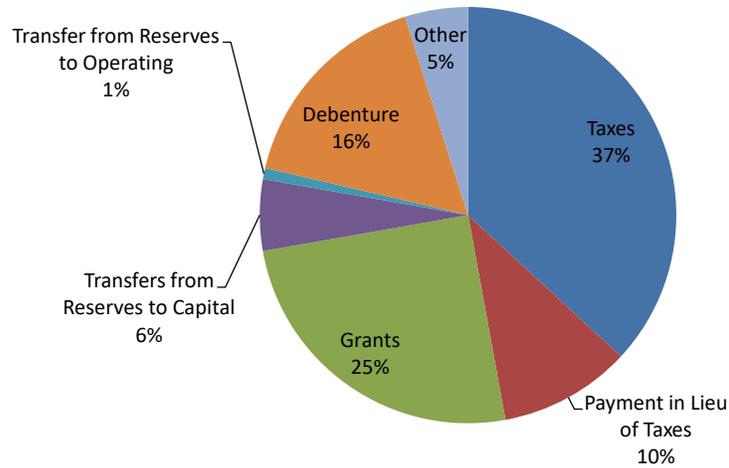
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**2018 PROPOSED BUDGET - INCOME**

	<b><u>2018</u></b>	<b><u>2017</u></b>	<b><u>2017</u></b>	<b><u>VARIANCE</u></b>	<b><u>%</u></b>
	<b><u>BUDGET</u></b>	<b><u>BUDGET</u></b>	<b><u>ACTUAL</u></b>		<b><u>CHANGE</u></b>
1 OPERATING TAXATION	2,706,850	2,578,490	2,597,918	128,360	4.98%
2 PILs	830,830	820,830	864,847	10,000	1.2%
3 GRANTS - OPERATING	417,220	415,070	432,624	2,150	0.5%
4 OTHER MUNICIPAL	22,293	22,300	21,869	-7	0.0%
5 GENERAL GOVERNMENT	110,800	102,070	186,542	8,730	8.6%
6 PROTECTION	4,000	14,500	4,816	-10,500	-72.4%
7 RECREATION	3,000	14,850	113,148	-11,850	-79.8%
8 LIBRARY	4,600	0	0	4,600	0.0%
9 PLANNING & DEVELOPMENT	19,900	16,900	22,752	3,000	17.8%
10 BUILDING & SEWAGE	58,500	54,000	69,724	4,500	8.3%
11 TRANS. FROM RES. OPERATING	70,180	62,830	23,418	7,350	11.7%
EXTRAORDINARY ITEMS	25,000	0	2,969	25,000	0.0%
12 TOTAL OPERATING & RES.	4,273,173	4,101,840	4,340,627	171,333	4.2%
13 TAXATION FOR CAPITAL	284,530	255,290	235,862	29,240	11.5%
14 DEBENTURE	1,336,000				
15 GRANTS - CAPITAL	1,619,690	248,090	253,389	1,371,600	552.9%
16 RESERVES TRANSFER TO CAPITAL	449,610	138,370	114,307	311,240	224.9%
17 TOTAL CAPITAL INCOME	3,689,830	641,750	603,558	3,048,080	475.0%
18 CAPITAL UNFINANCED	149,017	100,000	0	49,017	49.0%
19 TOTAL CAPITAL INCOME & DEBT	3,838,847	741,750	603,558	3,097,097	417.5%
20 TOTAL REVENUE	8,112,020	4,843,590	4,944,185	3,268,430	67.5%
<b>Total Taxation</b>	<b>2,991,380</b>	<b>2,833,780</b>	<b>2,833,780</b>	<b>157,600</b>	<b>5.6%</b>

# Township of Greater Madawaska

## 2018 Revenue Analysis



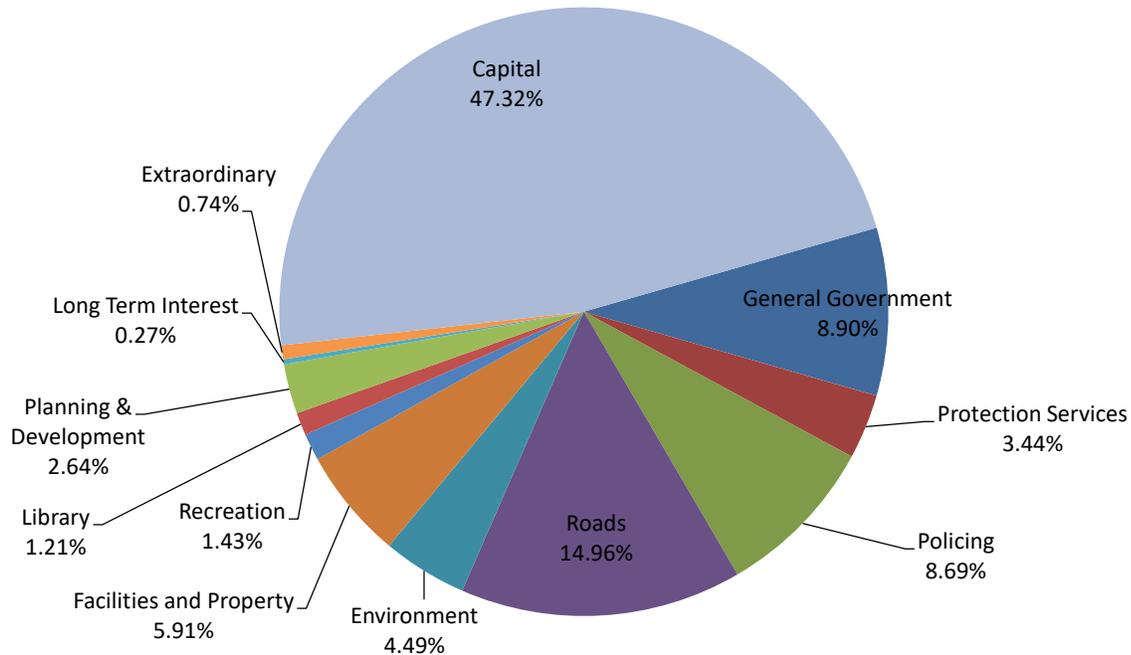
Revenue Type	2018 % of Budget	2017 % of Budget	2018 Budget	2017 Budget	% Change
Taxes	36.88%	58.62%	2,991,380	2,838,780	5.38%
Payment in Lieu of Taxes	10.24%	16.85%	830,830	815,830	1.84%
Grants	25.11%	13.69%	2,036,910	663,160	207.15%
Transfers from Reserves to Capital	5.54%	2.86%	449,610	138,370	224.93%
Transfer from Reserves to Operating	0.87%	1.30%	70,180	62,830	11.70%
Deventure	16.47%	0.00%	1,336,000	-	0.00%
Other	4.90%	6.69%	397,110	324,120	22.52%
<b>TOTAL</b>	<b>100.00%</b>	<b>100.00%</b>	<b>8,112,020</b>	<b>4,843,090</b>	<b>0.00%</b>

**2018 PROPOSED BUDGET - EXPENSES**

	<b><u>2018 BUDGET</u></b>	<b><u>2017 BUDGET</u></b>	<b><u>2017 ACTUAL</u></b>	<b><u>VARIANCE</u></b>	<b><u>% CHANGE</u></b>
1 GENERAL GOVERNMENT	721,700	662,400	658,964	59,300	9.0%
2 PROTECTION SERVICES	279,150	288,250	269,596 -	9,100	-3.2%
3 POLICING	704,700	679,500	676,373	25,200	3.7%
4 ROADS	1,213,770	1,202,000	1,248,026	11,770	1.0%
5 ENVIRONMENT	364,500	361,300	285,636	3,200	0.9%
6 FACILITIES & PROPERTIES	479,600	452,840	352,211	26,760	5.9%
7 RECREATION	115,900	117,600	131,486 -	1,700	-1.4%
8 LIBRARY	98,050	89,750	76,526	8,300	9.2%
9 PLANNING & DEVELOPMENT	214,210	204,700	200,524	9,510	4.6%
10 TRANSFERS TO RESERVES	0	8,400	0 -	8,400	0.0%
11 LONG TERM INTEREST	21,600	22,610	23,973 -	1,010	-4.5%
12 OPERATING EXPENSES	4,213,180	4,089,350	3,923,315	123,830	3.0%
<b><u>EXTRAORDINARY ITEMS</u></b>					
Extraordinary	60,000	12,500	7,817	47,500	380.0%
13 TOTAL Extraordinary	60,000	12,500	7,817	47,500	7
14 TOTAL OPERATING & EXTRAORDINARY	4,273,180	4,101,850	3,931,132	171,330	4.2%
15 CAPITAL EXPENDITURES	3,838,840	741,740	598,654	3,097,100	417.5%
16 TOTAL EXPENDITURES	8,112,020	4,843,590	4,529,786	3,268,430	67.5%

# Township of Greater Madawaska

## 2018 Expenditure Analysis



Expenditure Type	2018 % of Budget	2017 % of Budget	2018 Budget	2017 Budget	% Change
General Government	8.90%	13.68%	721,770	662,400	9%
Protection Services	3.44%	5.95%	279,150	288,250	-3%
Policing	8.69%	14.03%	704,700	679,500	4%
Roads	14.96%	24.82%	1,213,770	1,202,000	1%
Environment	4.49%	7.47%	364,500	361,800	1%
Facilities and Property	5.91%	9.63%	479,600	466,240	3%
Recreation	1.43%	2.43%	115,900	117,600	-1%
Library	1.21%	1.58%	98,050	76,350	28%
Planning & Development	2.64%	4.21%	214,210	203,700	5%
Transfers to Reserves	0.00%	0.17%	-	8,400	-100%
Long Term Interest	0.27%	0.47%	21,600	22,610	-4%
Extraordinary	0.74%	0.26%	60,000	12,500	380%
Capital	47.32%	15.32%	3,838,840	741,740	418%
<b>TOTAL</b>	<b>100.00%</b>	<b>100.00%</b>	<b>8,112,090</b>	<b>4,843,090</b>	<b>67%</b>

# Township of Greater Madawaska

## 2018 Capital Analysis

Department	Item	2018 Capital
Public Works	Right of Way	10,000
	Flying Club Road	59,580
	Wolf Rapids Road Cul-de-sac	5,000
	Barryvale Road	802,530
	Barrett Chute Road	1,403,430
	<b>Roads TOTAL</b>	<b>2,280,540</b>
	Backhoe	114,000
	GPS Units	28,000
	Tandem Plow Truck	280,000
Used 4X4 1/2 Ton Truck	25,000	
Excavator	200,000	
3/4 Ton Truck with Plow	55,000	
2 - 50 yard roll off bins	30,000	
<b>Equipment TOTAL</b>	<b>732,000</b>	
<b>TOTAL</b>		<b>3,012,540</b>
Facilities	Recreation Storage Building	10,600
	Griffith Garage Upgrades	13,000
	Calabogie Equipment Shed	21,000
	Library Renovations at St. Joseph's School	59,530
	Energy Upgrades 25991 Hwy 41	25,000
	Curb/Lighting 19 Parnell	53,180
	Library Roof Shingles	5,000
	Medical Centre	20,000
	Calabogie Community Centre Doors	10,000
	Security Cameras	20,000
<b>TOTAL</b>		<b>237,310</b>
Fire	Rescue Van	122,000
<b>TOTAL</b>		<b>122,000</b>
Capital Debt	2016 Debenture	107,190
	2017 Debenture	134,680
	2018 Debenture	66,800
	Transfer to Unfinanced	128,790
	Unfinanced	29,530
<b>TOTAL</b>		<b>466,990</b>
<b>TOTAL CAPITAL</b>		<b>3,838,840</b>

# Township of Greater Madawaska

## 2018 Capital Details

Department/Project	Item
<b>Public Works</b>	
Right of Way	Annual expense to ensure Township obtains necessary right of ways
Flying Club Road	Work will consist of clearing and grubbing, pulverizing existing surface treatment, addressing drainage issues, adding additional granulars and a new double surface treatment.
Wolf Rapids Road Cul-de-sac	Replace existing surface treatment
Barryvale Road	Work includes clearing and grubbing, extensive ditching to address drainage, culvert replacement, pulverizing existing surface treatment and replace with Hot Mix Asphalt
Barrett Chute Road	Work to occur over two years and will include clearing and grubbing to be completed in house. Rock excavation will be occurring in 2018. The remainder of the work will occur in 2019 which will include replacing culverts, ditching, road excavation, adding granulars, installing guiderails and surface treatment of Hot Mix Asphalt
Backhoe	New backhoe is to replace the existing 1986 Case Backhoe
GPS Units	Township will be purchasing GPS units for all vehicles which will monitor Public Works activities.
Tandem Plow Truck	The new Plow Truck will replace the 2005 Tandem Plow Truck
Used 4X4 1/2 Ton Truck	This is an addition to the Public Works Fleet
Excavator	New excavator will replace the existing 2002 Volvo Excavator
3/4 Ton Truck with Plow	The new truck is to replace the existing 2008, 3/4 ton truck.
2 - 50 yard roll off bins	Two new bins are replacing existing ones for the environment department.
<b>Facilities</b>	
Recreation Storage Building	Finish off project from prior year.
Griffith Garage Upgrades	New steel roof on Public Works Garage and half of the Fire Hall
Calabogie Equipment Shed	30' X 50' building at Public Work Garage to store equipment
Library Renovations at St. Joseph's School	Build two offices and storage area, install various doors, painting, install lift and assist with moving of books and shelving
Energy Upgrades 25991 Hwy 41	New lighting for both the Griffith Recreation Hall (Denbigh Griffith Lions Club) and the Griffith Fire Hall
Curb/Lighting 19 Parnell	This is a multi-year project and includes Installing curbs, 2 light posts, new storm drains and paving of parking lots and Parnell Street
Library Roof Shingles	Shingle the Library Roof located at 1101 Francis Street
Medical Centre	Install new flooring, front door and electrical switches and plugs. Interior walls also to be painted
Calabogie Community Centre Doors	Install two new doors on the front of the Community Hall
Security Cameras	Install security cameras for: Rink Shed, Calabogie Rink Area, Calabogie Community Hall, Barnet Park, Parnell Office, 1101 Francis Street Building, Ginza Rink, Griffith Recreation Hall (Denbigh Griffith Lions Club) and Heritage Point Washrooms
<b>Fire</b>	
Rescue Van	Replacing existing rescue van with a 2019 F550 Regular Cab 4X4 XL, V10 Gas Engine, 6 speed automatic transmission, 12 foot equipment box with roll up doors

**Township of Greater Madawaska**  
**Continuity of Reserves and Reserve Funds**  
**Draft Budget for the Year 2018**

Name	Sub Ledger	Opening Balance 2018	Est Add'ns from 2017	Reallocation	Additions from 2018	Capital Utilized	Operating Utilized	2018 Surplus	Ending Balance 2018
Working Funds	L1081	301,828							301,828
		-							-
<b>GENERAL GOVERNMENT</b>		-							-
Insurance Deductible	L1081A	5,000							5,000
Administration	L1083A	33,333					30,000		3,333
Debt	L1097	-							-
Unfinanced Reserves	L1097A		128,787			128,787			-
Facilities - General	L1086A	18,542	107,301			41,948			83,895
Facilities - Calabogie Storage Shed		10,517				10,600			(83)
Facilities - Francis Street	L1086B	21,767							21,767
RED Funds		-							-
		89,159	236,088			181,335	30,000	-	113,912
<b>PROTECTION SERVICES</b>		-							-
Fire Department	L1083	39,876	10,000			15,000			34,876
Emergency Management	L1073A	3,458							3,458
Police Services	L1095	35,846					34,775		1,071
		-	0						0
		79,180	10,000			15,000	34,775	-	39,405
<b>ROADWAYS</b>		-							-
Roads Equipment	L1082	40,000				14,000			26,000
Roads Construction	L1088	41,000	59,580			59,580			41,000
	L1088C	(0)							(0)
		81,000	59,580			73,580	-	-	67,000
<b>HEALTH</b>		-							-
Health services	L1073	20,383							20,383
		20,383							20,383
<b>ENVIRONMENTAL</b>		-							-
Post Closure of Landfills		340,000							340,000
Equipment		15,000				15,000			-
Environment Operating		16,730	38,000						54,730
	L1084	371,730	38,000			15,000	-	-	394,730
<b>RECREATION AND CULTURE</b>		-							-
General Recreation	L1085	31,970							31,970
Calabogie Rink Reserve	L1085A	0	650						650
Calabogie Rec Reserve	L1085B	6,776	1,000						7,776
Griffith Rec Reserve	L1092	603	1,500						2,103
Rec Winter Carnival	L1101	839							839
Canada Day	L1104	-							-
Festivals	L1102	-							-
Seniors Community Grant	L1103	-	500						500
Trails		-	2,000						2,000
Barnet Park Project	L1089	12,492	3,199						15,691
Beautification	L1098	4,248							4,248
Library	L1071A	17,825			30,630	43,055	5,400		(0)
Heritage Point	L1076A	0							0
G/M Rink Reserve	L1071	8,690							8,690
Epsack Subdivision	L1072	10,000							10,000
K&P Trail	L1072	6,500							6,500
Barret Chute	L1072	13,200							13,200
670706 Ont Inc	L1072	15,000							15,000
		128,144	8,849		30,630	43,055	5,400	-	119,168
<b>PLANNING &amp; DEVELOPMENT</b>		-							-
Planning		10,000							10,000
Comprehensive Zoning Bylaw	L1077A	13,730							13,730
		23,730							23,730
Other and unspecified	L1080	352,517	(352,517)						-
Totals		1,447,670	-		30,630	327,970	70,175	-	1,080,155

**Operating**

30,000 Admin - Election  
34,775 Police  
5,400 Library - ILS System  
70,175

**Capital**

Unfinanced Reserve being applied as follows:  
Back Hoe 69,475  
Tractor/Bushhog 22,681  
Fire Hall 30,730  
K&P 5,901  
128,787

73,580 Roads C - Flying Club Road  
15,000 Fire - Rescue Van  
15,000 ENV - Bin  
43,055 Lib - renos at school for Lib  
12,380 Fac - renos at school  
25,000 Fac - Energy  
4,568 Fac - Lib Shingles  
10,600 Facility Calabogie Storage Shed at Rink  
199,183  
128,787 Unfinanced  
327,970

**Township of Greater Madawaska**  
**Statement of Development Charges**  
**For the year ending December 31, 2018**  
**Budget**

(in accordance with By-Law #36-2017)

Department	Balance 2017-12-31	2018 Fees Estimate	2018 Interest 1.25%	2018 Funds Utilized	Balance 2018-12-31
Fire	28,576.88	15,000.00	187.50		43,764.38
Transportation	11,883.54	40,000.00	500.00	53,000.00	-616.46
Recreation & Parks	5,870.67	37,000.00	462.50	35,000.00	8,333.17
Library	4,255.42	4,000.00	50.00	4,100.00	4,205.42
General Eligible Service	3,359.10	3,000.00	37.50	0.00	6,396.60
Totals	53,945.60	99,000.00	1,237.50	92,100.00	62,083.10

DR 08050

1,237.50

CR L1030

1,237.50

**2018 Uses**

Library Capital		4,100.00	Library new renos
Transportation	25,000.00		New truck expanding fleet
Transportation	28,000.00		GPS Units
		53,000.00	
Recreation & Parks	20,000.00		Security Cameras
	15,000.00		15 Parnell Curb/Lighting
		35,000.00	
		92,100.00	

**2018 CAPITAL - DRAFT BUDGET**

Department	Item	Year Purchased	Original Capital Cost	Unfinanced as of Dec.31/17	2018 All Capital Items Budget	2018 New Capital Items Actual	Total Capital Items (budget + Unfinanced)	FUNDING							Balance of Unfinanced Items as of Dec.31/18	
								Taxation	Reserves	Development Charges	Debentures	Grants Applied For	Fed/Prov Govt	Other Funding		2018 Unfinanced Capital Items
Fire	Rescue Van	2018			122,000		122,000	0	15,000	0	107,000					0
	<b>Fire Total</b>			<b>0</b>	<b>122,000</b>	<b>0</b>	<b>122,000</b>	<b>0</b>	<b>15,000</b>	<b>0</b>	<b>107,000</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>
Public Works	RoW	2018		0	10,000		10,000	10,000								0
	Flying Club Road	2018		0	59,580		59,580		59,580							0
	K&P	2017		8,676			8,676	2,775	5,901							0
	Barrett Chute	2017-2019		24,103	1,403,430		1,427,533	6,003			1,248,410				149,017	173,120
	Barryvale	2018		0	802,530		802,530	47,530			635,000		120,000			0
	Wolfe Rapids Cul-de-sac	2018			5,000		5,000	5,000								0
	<b>Roads Total</b>			<b>32,779</b>	<b>2,280,540</b>	<b>0</b>	<b>2,313,319</b>	<b>71,308</b>	<b>65,481</b>	<b>0</b>	<b>635,000</b>	<b>1,248,410</b>	<b>120,000</b>	<b>0</b>	<b>149,017</b>	<b>173,120</b>
Equipment	Back Hoe	2014	85,457	69,475			69,475		69,475							0
	Tractor/Bushhog	2016		22,681			22,681		22,681							0
	Back Hoe	2018			114,000		114,000				114,000					0
	Excavator	2018			200,000		200,000				200,000					0
	Tandem Snow Plow	2018			280,000		280,000				280,000					0
	Used 4X4	2018			25,000		25,000			25,000						0
	2 50 yard roll off bins	2018			30,000		30,000	15,000	15,000							0
	GPS Units	2018			28,000		28,000	0		28,000						0
	3/4 Ton Truck with plow	2018			55,000		55,000	41,000	14,000							0
	Streetlights			36,390			36,390									36,390
	<b>Equipment Total</b>			<b>128,546</b>	<b>732,000</b>	<b>0</b>	<b>860,546</b>	<b>56,000</b>	<b>121,156</b>	<b>53,000</b>	<b>594,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>36,390</b>
	Fire hall	2015	30,730	30,730			30,730		30,730							0
	Griffith Garage Upgrads	2017		12,796	13,000		25,796	13,000								12,796
	Library	2018			59,530		59,530		55,430	4,100						0
	Rec - Storage Building C/	2017			10,600		10,600		10,600							0
	Storage Shed - CAL PW	2017		2,557	21,000		23,557	23,557								0
	Energy Upgrads Griffith	2018			25,000		25,000		25,000							0
	Library Shinges	2018			5,000		5,000	432	4,568							0
	Security Cameras	2018			20,000		20,000			20,000						0
	Medical Centre	2018			20,000		20,000	20,000								0
	Cal Comm Centre Doors	2018			10,000		10,000	10,000								0
	19 Parnell Curb/Lighting	2018			53,176		53,176	0		15,000		38,176				0
	<b>Facilities Total</b>			<b>46,083</b>	<b>237,306</b>	<b>0</b>	<b>283,389</b>	<b>66,989</b>	<b>126,328</b>	<b>39,100</b>	<b>0</b>	<b>0</b>	<b>38,176</b>	<b>0</b>	<b>0</b>	<b>12,796</b>
	<b>Township Totals</b>			<b>207,408</b>	<b>3,371,846</b>	<b>0</b>	<b>3,579,254</b>	<b>194,297</b>	<b>327,965</b>	<b>92,100</b>	<b>1,336,000</b>	<b>1,248,410</b>	<b>158,176</b>	<b>0</b>	<b>149,017</b>	<b>222,306</b>
Rink Committee	Rink Roof			100,778	29,530		100,778		0				29,530	0		71,248
	<b>Total unfinanced</b>			<b>308,185</b>	<b>3,401,376</b>	<b>0</b>	<b>3,680,031</b>	<b>194,297</b>	<b>327,965</b>	<b>92,100</b>	<b>1,336,000</b>	<b>1,248,410</b>	<b>158,176</b>	<b>29,530</b>	<b>149,017</b>	<b>293,553</b>

**2018 CAPITAL - DRAFT BUDGET**

		Total Debt	Debt as of 12/31/17	Budget Payment	Actual Payment	Debt 12/31/17	Taxation	Reserves	Development Charges	Debentures	Grants Applied For	Fed/Prov Govt	Other Funding	2017 Unfinanced Capital Items	Balance of Debt/Unfinanced Items as of Dec.31/18
Debt															
2018 Proposed Debenture															
Ontario Loan - 5 year	2016	247,427	148,462	49,500	0	148,462	28,800					20,700			98,962
Ontario Loan - 10 year	2016	577,000	461,600	57,700	0	461,600						57,700			403,900
Ontario Loan - 5 Year Unfinanced	2017	673,426	538,741	134,700		538,741						134,700			404,042
Ontario Loan - 10 year roads	2018	635,000	-	37,100		0	31,750								603,250
Ontario Loan - 10 year equipment	2018	701,000	-	29,700		0	35,050								665,950
Total LT debt			<b>1,148,803</b>	<b>308,700</b>	<b>0</b>	<b>1,148,803</b>	<b>95,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>213,100</b>	<b>0</b>	<b>0</b>	<b>2,176,104</b>
<b>TOTAL DEBT (including Unfinanced)</b>			<b>1,456,989</b>	<b>3,710,076</b>	<b>0</b>	<b>4,828,835</b>	<b>289,897</b>	<b>327,965</b>	<b>92,100</b>	<b>1,336,000</b>	<b>1,248,410</b>	<b>371,276</b>	<b>29,530</b>	<b>149,017</b>	<b>2,469,657</b>

**Ontario Loan - 5 year (2016)**

Griffith Tanker	130,000
Flat Road Reconstruction	60,000
Mount St. Patrick Road	57,427
<b>Total</b>	<b>247,427</b>

**Ontario Loan - 10 year (2016)**

19 Parnell Street	357,000
Tandem Snow Plow	220,000
<b>Total</b>	<b>577,000</b>

**Ontario Loan - 5 year (2017)**

19 Parnell Street	347,715
Radio Tower	51,506
Tanker/Pumper	167,395
Ferguson Lake Road	106,807
<b>Total</b>	<b>673,423</b>

**2018 Proposed Debenture**

Rescue Van	107,000
Barryvale	635,000
Back Hoe	114,000
Excavator	200,000
Tandem Snow F	280,000
<b>Total</b>	<b>1,336,000</b>

**Debt Payments - 2018**

OMPF	213,100
Taxation	95,600
<b>Total</b>	<b>308,700</b>

**Asset Management Plan**

**Overview**

	Approved 2017	Proposed 2018	Projection 2019	Projection 2020	Projection 2021	Projection 2022	Projection 2023	Projection 2024	Projection 2025	Projection 2026	Projection 2027	Projection 2028	Projection 2029	Projection 2030	Projection 2031	Projection 2032	Projection 2033	Projection 2034	Projection 2035	Projection 2036	Projection 2037
<b>Total Municipal Taxation</b>	2,833,780	2,991,380	3,157,429	3,330,684	3,498,762	3,674,718	3,851,461	4,034,460	4,224,315	4,421,397	4,622,149	4,823,511	5,034,552	5,249,182	5,458,739	5,674,777	5,888,315	6,095,115	6,307,804	6,526,956	6,753,034
<b>Grants Applied For</b>		1,286,590																			
<b>Other Revenues</b>	1,928,263	2,349,033	1,976,841	1,964,892	1,964,964	1,993,042	1,967,123	1,969,602	1,970,390	1,999,330	1,975,532	1,980,381	1,983,774	2,015,605	1,981,258	1,979,436	1,985,432	2,035,302	2,003,941	2,000,701	1,989,803
<b>Debt</b>	-	1,336,000	270,000	218,000	-	1,018,000	405,000	-	430,000	465,000	255,000	650,000	-	-	-	-	-	-	-	-	-
<b>Unfinanced</b>	100,000	149,017	190,000	-	40,000	-	-	27,000	-	-	-	-	195,000	140,000	115,000	10,000	-	-	-	-	-
	<b>4,862,043</b>	<b>8,112,020</b>	<b>5,594,270</b>	<b>5,513,576</b>	<b>5,503,726</b>	<b>6,685,760</b>	<b>6,223,584</b>	<b>6,031,062</b>	<b>6,624,705</b>	<b>6,885,727</b>	<b>6,852,681</b>	<b>7,453,892</b>	<b>7,213,326</b>	<b>7,404,787</b>	<b>7,554,997</b>	<b>7,664,213</b>	<b>7,873,747</b>	<b>8,130,417</b>	<b>8,311,745</b>	<b>8,527,657</b>	<b>8,742,837</b>
<b>Operating</b>	4,145,620	4,273,180	4,339,575	4,469,763	4,603,856	4,771,971	4,884,230	5,030,757	5,181,680	5,367,130	5,497,244	5,662,162	5,832,026	6,036,987	6,187,197	6,372,813	6,563,997	6,790,917	6,963,745	7,172,657	7,387,837
<b>Capital</b>	741,750	3,838,840	1,254,695	1,043,814	899,871	1,913,789	1,339,353	1,000,315	1,443,025	1,518,596	1,355,436	1,791,730	1,381,300	1,367,800	1,367,800	1,291,400	1,309,750	1,339,500	1,348,000	1,355,000	1,355,000
<b>Total Expenses</b>	<b>4,887,370</b>	<b>8,112,020</b>	<b>5,594,270</b>	<b>5,513,576</b>	<b>5,503,726</b>	<b>6,685,760</b>	<b>6,223,584</b>	<b>6,031,072</b>	<b>6,624,705</b>	<b>6,885,727</b>	<b>6,852,681</b>	<b>7,453,892</b>	<b>7,213,326</b>	<b>7,404,787</b>	<b>7,554,997</b>	<b>7,664,213</b>	<b>7,873,747</b>	<b>8,130,417</b>	<b>8,311,745</b>	<b>8,527,657</b>	<b>8,742,837</b>
<b>Overall Taxation increase</b>	9.5%	5.6%	5.6%	5.5%	5.0%	5.0%	4.8%	4.8%	4.7%	4.7%	4.5%	4.4%	4.4%	4.3%	4.0%	4.0%	3.8%	3.5%	3.5%	3.5%	3.5%
<b>Taxation increase Due to Operating</b>	9.3%	4.5%	4.5%	4.5%	4.0%	4.0%	3.8%	3.7%	3.7%	3.7%	3.5%	3.5%	3.5%	3.4%	3.5%	3.4%	3.3%	3.0%	3.4%	3.4%	3.5%
<b>Taxation increase Due to Capital</b>	0.2%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.1%	0.9%	0.9%	0.8%	0.5%	0.5%	0.5%	0.5%	0.1%	0.1%	0.0%
<b>Debt Balance</b>	1,148,798	2,176,128	2,057,158	1,850,888	1,454,303	2,159,503	2,180,553	1,776,353	1,802,453	1,875,053	1,679,653	1,888,053	1,526,753	1,178,953	831,153	559,753	385,003	230,503	97,503	32,503	3
<b>Unfinanced balance</b>	308,185	298,882	488,882	488,882	528,882	528,882	528,882	555,882	555,882	555,882	555,882	555,882	750,882	890,882	1,005,882	1,015,882	900,882	735,882	540,882	270,882	(31,618)
<b>Total Debt/Unfinanced</b>	<b>1,456,983</b>	<b>2,475,010</b>	<b>2,546,040</b>	<b>2,339,770</b>	<b>1,983,185</b>	<b>2,688,385</b>	<b>2,709,435</b>	<b>2,332,235</b>	<b>2,358,335</b>	<b>2,430,935</b>	<b>2,235,535</b>	<b>2,443,935</b>	<b>2,277,635</b>	<b>2,069,835</b>	<b>1,837,035</b>	<b>1,575,635</b>	<b>1,285,885</b>	<b>966,385</b>	<b>638,385</b>	<b>303,385</b>	<b>(31,615)</b>
<b>PROPOSED as part of 2016 Asset Management Plan</b>																					
<b>Overall Taxation increase</b>	9.5%	8.4%	8.2%	7.0%	6.6%	6.0%	5.7%	5.0%	4.9%	4.2%	4.1%										
<b>Taxation increase Due to Operating</b>	9.3%	7.8%	4.2%	4.0%	3.8%	3.7%	3.6%	3.5%	3.4%	3.4%	3.3%										
<b>Taxation increase Due to Capital</b>	20.0%	60.0%	4.1%	3.1%	2.8%	2.3%	2.1%	1.5%	1.5%	90.0%	80.0%										
<b>Debt Balance</b>	1,148,798	2,061,748	2,182,818	2,053,388	1,766,433	218,933	1,957,173	1,570,413	1,539,903	1,516,593	1,451,533										
<b>Unfinanced balance</b>	259,276	643,972	793,972	659,276	609,276	409,276	349,276	134,276	(40,274)	(440,724)	(850,724)										
<b>Total Debt/Unfinanced</b>	<b>1,408,074</b>	<b>2,705,720</b>	<b>2,976,790</b>	<b>2,712,664</b>	<b>2,375,709</b>	<b>628,209</b>	<b>2,306,449</b>	<b>1,704,689</b>	<b>1,499,629</b>	<b>1,075,869</b>	<b>600,809</b>										

**Asset Management Plan**

**Capital**

<b>Capital</b>	<b>Approved 2017 BUDGET</b>	<b>Proposed 2018 Budget</b>	<b>2019 Projection</b>	<b>2020 Projection</b>	<b>2021 Projection</b>	<b>2022 Projection</b>	<b>2023 Projection</b>	<b>2024 Projection</b>	<b>2025 Projection</b>	<b>2026 Projection</b>	<b>2027 Projection</b>	<b>2028 Projection</b>	<b>2029 Projection</b>	<b>2030 Projection</b>	<b>2031 Projection</b>	<b>2032 Projection</b>	<b>2033 Projection</b>	<b>2034 Projection</b>	<b>2035 Projection</b>	<b>2036 Projection</b>	<b>2037 Projection</b>			
TAXATION FOR CAPITAL & Debt	255,290	284,530	314,695	345,814	379,871	415,789	454,353	493,315	533,025	573,596	620,436	661,730	706,300	747,800	772,800	801,400	829,750	859,500	868,000	875,000	875,000			
GRANTS - CAPITAL	248,090	333,100	330,000	330,000	330,000	330,000	330,000	330,000	330,000	330,000	330,000	330,000	330,000	330,000	330,000	330,000	330,000	330,000	330,000	330,000	330,000	330,000		
RESERVES AND DEV'P CHGS	138,370	449,603	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000		
<b>TOTAL CAPITAL INCOME</b>	<b>641,750</b>	<b>1,067,233</b>	<b>794,695</b>	<b>825,814</b>	<b>859,871</b>	<b>895,789</b>	<b>934,353</b>	<b>973,315</b>	<b>1,013,025</b>	<b>1,053,596</b>	<b>1,100,436</b>	<b>1,141,730</b>	<b>1,186,300</b>	<b>1,227,800</b>	<b>1,252,800</b>	<b>1,281,400</b>	<b>1,309,750</b>	<b>1,339,500</b>	<b>1,348,000</b>	<b>1,355,000</b>	<b>1,355,000</b>	<b>1,355,000</b>		
GRANTS - CAPITAL Applied For		1,286,590																						
<b>TOTAL EXTRAORDINARY INCOME</b>	<b>0</b>	<b>1,286,590</b>	<b>0</b>	<b>0</b>	<b>0</b>																			
Debtenture/Grant - Roads	-	635,000																						
Debtenture - Equipment		701,000	270,000	218,000		1,018,000	405,000		430,000	465,000	255,000	650,000												
CAPITAL UNFINANCED/MISC	100,000	149,017	190,000		40,000			27,000					195,000	140,000	115,000	10,000								
<b>TOTAL DEBT/UNFINANCE</b>	<b>100,000</b>	<b>1,485,017</b>	<b>460,000</b>	<b>218,000</b>	<b>40,000</b>	<b>1,018,000</b>	<b>405,000</b>	<b>27,000</b>	<b>430,000</b>	<b>465,000</b>	<b>255,000</b>	<b>650,000</b>	<b>195,000</b>	<b>140,000</b>	<b>115,000</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL DEBT/UNFINANCE</b>	<b>100,000</b>	<b>1,485,017</b>	<b>460,000</b>	<b>218,000</b>	<b>40,000</b>	<b>1,018,000</b>	<b>405,000</b>	<b>27,000</b>	<b>430,000</b>	<b>465,000</b>	<b>255,000</b>	<b>650,000</b>	<b>195,000</b>	<b>140,000</b>	<b>115,000</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL CAPITAL REVENUE</b>	<b>741,750</b>	<b>3,838,840</b>	<b>1,254,695</b>	<b>1,043,814</b>	<b>899,871</b>	<b>1,913,789</b>	<b>1,339,353</b>	<b>1,000,315</b>	<b>1,443,025</b>	<b>1,518,596</b>	<b>1,355,436</b>	<b>1,791,730</b>	<b>1,381,300</b>	<b>1,367,800</b>	<b>1,367,800</b>	<b>1,291,400</b>	<b>1,309,750</b>	<b>1,339,500</b>	<b>1,348,000</b>	<b>1,355,000</b>	<b>1,355,000</b>	<b>1,355,000</b>	<b>1,355,000</b>	
<b>Roads</b>	284,500	2,280,540	400,725	24,044	383,286	435,989	450,403	461,115	474,125	661,196	505,036	1,315,630	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
<b>Solid Waste</b>	-	30,000	-	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Facilities</b>	91,890	237,310	70,000	182,000	-	-	220,000	-	75,000	115,000	35,000	27,500	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
<b>Land Improvements</b>	-	-	-	-	-	-	-	110,000	40,000	-	-	-	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
<b>Vehicle and Equipment</b>	64,500	824,000	395,000	363,500	120,000	1,165,000	285,000	25,000	450,000	350,000	365,000	7,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
<b>Total</b>	<b>440,890</b>	<b>3,371,850</b>	<b>865,725</b>	<b>619,544</b>	<b>503,286</b>	<b>1,600,989</b>	<b>955,403</b>	<b>596,115</b>	<b>1,039,125</b>	<b>1,126,196</b>	<b>905,036</b>	<b>1,350,130</b>	<b>1,020,000</b>	<b>1,020,000</b>	<b>1,020,000</b>	<b>1,020,000</b>								
<b>Debt Payments</b>	241,870	308,670	388,970	424,270	396,585	312,800	383,950	404,200	403,900	392,400	450,400	441,600	361,300	347,800	347,800	271,400	174,750	154,500	133,000	65,000	32,500			
<b>Unfinance Payment</b>	58,990	158,320														-	115,000	165,000	195,000	270,000	302,500			
<b>Total Capital Expenditures</b>	<b>741,750</b>	<b>3,838,840</b>	<b>1,254,695</b>	<b>1,043,814</b>	<b>899,871</b>	<b>1,913,789</b>	<b>1,339,353</b>	<b>1,000,315</b>	<b>1,443,025</b>	<b>1,518,596</b>	<b>1,355,436</b>	<b>1,791,730</b>	<b>1,381,300</b>	<b>1,367,800</b>	<b>1,367,800</b>	<b>1,291,400</b>	<b>1,309,750</b>	<b>1,339,500</b>	<b>1,348,000</b>	<b>1,355,000</b>	<b>1,355,000</b>	<b>1,355,000</b>	<b>1,355,000</b>	<b>1,355,000</b>

# Township of Greater Madawaska

## 10 Year Plan - Roads

Road Name	Detailed Asset Description (LCB or HL4)	Projected Replacement or Upgrade Year	Construction Length (km)	Replacement and/or Maintenance Cost
Ferguson Lake Rd	LCB	2019	1.1	88,160
Pine Street	LCB	2019	0.3	24,044
Mt. St. Patrick Rd	LCB	2019	0.9	72,131
Mt. St. Patrick Rd	LCB	2019	0.1	8,015
Pucker St	LCB	2019	1.4	112,203
Ginza Rd	LCB	2020	0.3	24,044
Flat Rd	LCB	2021	1.1	88,160
Ferguson Lake Rd	LCB	2021	0.9	72,131
Main Street	LCB	2021	0.2	16,029
Parnell St	HL4	2021	0.12	15,725
Pheasant Run	LCB	2021	1.55	124,225
Pheasant Cul de Sac	LCB	2021	0.04	3,206
O'Neill Point Rd (Squaw Point Rd)	HL4	2021	0.12	15,725
Pucker St	LCB	2021	0.6	48,087
Spindle Drift Court Cul de Sac	LCB	2022	0.04	3,206
Church St	LCB	2022	1.3	104,189
Ferguson Lake Rd	LCB	2022	0.65	52,094
Ferguson Lake Road	LCB	2022	1.85	148,268
Fleming Lane/Drive	LCB	2022	1	80,145
Partridge Dr.	LCB	2022	0.4	32,058
St. Joseph Blvd	LCB	2022	0.2	16,029
Hutson Lake Rd	LCB	2023	1.6	128,232
Matawatchan Rd	LCB	2023	3.8	304,551
Mowat St	HL4	2023	0.11	14,414
Roseburgh Rd cul de Sac	LCB	2023	0.04	3,206
Spindle Drift Court	LCB	2024	0.5	40,073
Blake Street	HL4	2024	0.1	13,104
Cooper Hill Rd	LCB	2024	0.2	16,029
Fleming Lane Cul De Sac	LCB	2024	0.04	3,206
Maple St	LCB	2024	0.1	8,015
Matawatchan Rd	LCB	2024	0.35	28,051
Matawatchan Rd	LCB	2024	2.3	184,334
Roseburgh Rd	LCB	2024	0.75	60,109
Pucker St	LCB	2024	1.35	108,196
Bluff Point Rd	LCB	2025	1	80,145
Centennial Dr	LCB	2025	1.05	84,152
Eastern Ave	LCB	2025	0.4	32,058
Flat Rd	LCB	2025	1.5	120,218
Francis St.	HL4	2025	0.55	72,072
Gladstone St	HL4	2025	0.08	10,483
Madawaska St	HL4	2025	0.45	58,968
Tatty Hill Rd.	LCB	2025	0.2	16,029
Fraser Rd	LCB	2026	3.8	304,551
Kennedy Rd	LCB	2026	1.85	148,268
Matawatchan Rd	LCB	2026	2.2	176,319
Wolfe Rapids Rd	LCB	2026	0.4	32,058
Graphite Bay Rd	LCB	2027	3.45	276,500
Hyland Creek Rd	HL4	2027	0.9	117,936
Jim Wallace Road Cul de Sac	LCB	2027	0.04	3,206
Pine Hill Rd	LCB	2027	0.15	12,022
Tatty Hill Rd.	LCB	2027	1	80,145
Winsum Court Rd	LCB	2027	0.15	12,022
Winsum Court Rd	LCB	2027	0.04	3,206
Algoma Dr	HL4	2028	0.3	39,312
Algoma Dr Cul-de-sac	HL4	2028	0.04	5,242
Ferguson Lake Road	LCB	2028	0.6	48,087
Ferguson Lake Rd	LCB	2028	0.25	20,036
Hydro Dam Rd	HL4	2028	5.7	746,928
Jim Wallace Rd	LCB	2028	0.55	44,080
Kennelly Mountain Rd	LCB	2028	0.5	40,073
Matawatchan Rd	LCB	2028	3	240,435
Matawatchan Rd	LCB	2028	0.7	56,102
Mt. St. Patrick Rd	LCB	2028	0.9	72,131
Pine Hill Road Cul de Sac	LCB	2028	0.04	3,206

# Township of Greater Madawaska

## 10 Year Plan - Equipment

Department	Item	Projected Replacement or Upgrade Year	Replacement and/or Maintenance Cost
Environment	2010 International Tractor Trailer	2022	265,000
Fire	97-24 Volvo Tanker	2020	300,000
	1/2 Ton Truck Station #1	2024	25,000
	98-26 2001 Rescue Van	2025	175,000
	97-33 Tanker	2025	200,000
	Tower and Base	2025	20,000
	Tower and Base	2025	20,000
	1/2 Ton Truck Station #2	2025	25,000
	Pumper 96-42 Front Line	2026	350,000
	Pumper 96-62 Triton LDM 1000 Front Line	2027	350,000
	PUMP 18 HP	2028	7,000
General Government	Computer System	2022	40,000
	Computer	2022	5,000
Parks and Recreation	OUTDOOR RINK GRIFFITH (boards)	2019	25,000
	PLAYSTRUCTURE - GRIFFTH RINK/HALL	2019	30,000
	PLAYSTRUCTURE (Barnet Park)	2019	30,000
	Skidoo	2020	15,000
	BLEACHERS - CHARBONNEAU BALL DIAMOND	2025	10,000
	KOHLER GENERATOR	2027	15,000
Public Works	V #9 2007 International (Plow Truck)	2019	310,000
	PORTABLE STEAMER	2020	7,500
	KARCHER PRESSURE WASHER	2020	6,000
	2008 Chevrolet 4x4 1/2 ton	2020	35,000
	Backhoe #3 (2006 Volvo)	2021	120,000
	Grader #1 (1986) - (Champion)	2022	140,000
	SWEEPER	2022	15,000
	V #8 2010 International 7600SFA (Plow Truck)	2022	340,000
	2010 Tandem Plow Truck	2022	310,000
	V #4 2015Chevy 1 Tonne	2022	50,000
	Grader #2 (1987) - (Champion)	2023	140,000
	V #4 2015Chevy 1 Tonne	2023	55,000
	BRUSH CHIPPER	2023	35,000
	V #7 2015 Chevy 1 Ton	2023	55,000

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	Proposed 2018 Budget	Last Year Budget (2017)	Last Year Actual (2017)	Variance to Last Year	%
<b>REVENUES</b>					
<b>TAXATION</b>					
01010 - Taxation	2,991,380	2,833,780	2,833,781	157,600	6
01011 - Taxation - Supplementary	15,000	5,000	43,740	10,000	23
13316 - Taxation - Tax adjustments			(21,436)		
<b>Total TAXATION:</b>	<b>3,006,380</b>	<b>2,838,780</b>	<b>2,856,085</b>	<b>167,600</b>	<b>6</b>
<b>PIL'S</b>					
02010 - PIL's Own - Mun. Tax Assist.	20,000	20,000	47,033		
02011 - PIL's Own - Ontario Hydro	794,030	794,030	794,030		
02016 - PIL's Own - County Forestry	1,300	1,300	1,327		
02017 - PIL's Own - Hydro Property (RH)	500	500	153		
<b>Total PIL'S:</b>	<b>815,830</b>	<b>815,830</b>	<b>842,543</b>	<b>0</b>	<b>0</b>
<b>GRANTS</b>					
<b>ONTARIO GRANTS - OPERATING</b>					
04022 - Ont. Seniors Community Grant			4,310		
04015 - Ont. - Summer Experience Program		2,980	2,979	(2,980)	100-
04016 - Ont. - Healthy Kids			1,826		
04040 - Ont.-Environment	35,000	32,000	39,731	3,000	8
04072 - Ont. - RED Grant			(2,433)		
04075 - Ont.-Library	14,820	11,000	14,317	3,820	27
03010 - Ontario Municipal Partnership Fund	363,400	365,500	365,500	(2,100)	1-
<b>Total ONTARIO GRANTS - OPERATING:</b>	<b>413,220</b>	<b>411,480</b>	<b>426,230</b>	<b>1,740</b>	<b>0</b>
<b>ONTARIO GRANTS - CAPITAL</b>					
04086 - Ont. - OCIF	50,000	50,000	50,000		
03010A - OMPF - Northern & Rural Capital Grar	213,100	126,500	126,500	86,600	68
<b>Total ONTARIO GRANTS - CAPITAL:</b>	<b>263,100</b>	<b>176,500</b>	<b>176,500</b>	<b>86,600</b>	<b>49</b>
<b>CANADA GRANTS - OPERATING</b>					
05070 - Canada - Summer student		3,590	2,394	(3,590)	150-
05075 - Canada - Recreation	4,000		4,000	4,000	100
<b>Total CANADA GRANTS - OPERATING:</b>	<b>4,000</b>	<b>3,590</b>	<b>6,394</b>	<b>410</b>	<b>6</b>
<b>CANADA GRANTS - CAPITAL</b>					
05010 - Canada - Federal Gas Tax Revenue	70,000	71,590	76,889	(1,590)	2-
<b>Total CANADA GRANTS - CAPITAL:</b>	<b>70,000</b>	<b>71,590</b>	<b>76,889</b>	<b>(1,590)</b>	<b>2-</b>
<b>Total GRANTS:</b>	<b>750,320</b>	<b>663,160</b>	<b>686,013</b>	<b>87,160</b>	<b>13</b>
<b>OTHER REVENUES</b>					
<b>OTHER MUNICIPAL</b>					
06020 - Other Municipal - Fire AB agreement	4,500	4,500	4,266		
06021 - Other Municipal - Fire NF agreement	3,800	3,800	4,000		
06030 - Other Municipal - Roads F	4,000	4,000	3,202		
06035 - Other Municipal - Environment	10,000	10,000	10,401		
<b>Total OTHER MUNICIPAL:</b>	<b>22,300</b>	<b>22,300</b>	<b>21,869</b>	<b>0</b>	<b>0</b>

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<b>GENERAL GOVERNMENT</b>					
07010 - Fees And Service	500	500	166		
07012 - Tax Certificates	3,000	3,000	3,600		
07013 - Other Income			3,614		
07041 - Blue Boxes			210		
08012 - Lottery Licences	2,000	2,000	1,858		
08040 - Revenue Pen/Int - Current Year	55,000	55,000	94,550		
08050 - Bank Interest	2,000	2,000	6,791		
08051 - Other Interest			215		
08052 - Rink Roof - Interest	2,800	2,870		(70)	
08061 - Sale Of Assets			2,600		
08063 - ENV - Scrap Metal	10,000	5,000	17,416	5,000	29
08026 - Rent - Francis office	9,600	5,800	9,550	3,800	40
07040 - ENV - Tipping Fees	5,000	5,000	7,566		
07040A - ENV - Tipping fees invoiced	3,000	3,000	4,800		
07040B - ENV - Peaks invoicing			700		
08060 - Sale Of Maps/Pins			170		
07030 - Roads - Fees And Service	6,000	6,000	15,055		
08020 - Rent - Medical Centre	8,400	8,400	8,400		
08010 - Special Permits	2,000	2,000	5,900		
08016 - Occupancy Permits	1,500	1,500	3,100		
98000 - GAIN/LOSS ON DISPOSAL OF ASSET			(351)		
08027 - PROP - Cleaner wages recovery			632		
<b>Total GENERAL GOVERNMENT:</b>	<b>110,800</b>	<b>102,070</b>	<b>186,542</b>	<b>8,730</b>	<b>5</b>
<b>PROTECTION SERVICES</b>					
08014 - Fire - Burning Permit	2,000	1,500	3,300	500	15
08011 - Dog Licences	2,000	2,000	1,780		
07020 - Fire - Other Recovery		5,000	(2,464)	(5,000)	203
07025 - By-Law Enforcement - Recovery		4,000	2,200	(4,000)	182-
04025 - Ont.-Fire (MTO)		2,000		(2,000)	
<b>Total PROTECTION SERVICES:</b>	<b>4,000</b>	<b>14,500</b>	<b>4,816</b>	<b>(10,500)</b>	<b>218-</b>
<b>RECREATION</b>					
08032 - REC - Canada Day Revenue		4,000	7,375	(4,000)	54-
08021 - REC - Community Hall Rent		2,500	3,530	(2,500)	71-
08023 - REC - Barnet Cottage Rent	3,000	4,000	4,080	(1,000)	25-
07044 - REC - Activity Revenue		2,500	3,170	(2,500)	79-
07044B - REC - Swimming Program			1,240		
07048 - REC - Madawaska Nordic Ski Club		1,350	1,045	(1,350)	129-
07050 - REC - Barnet Park Donations			2,699		
07052 - REC - Calabogie Rink Donations/Pledg			15,408		
07054 - REC - Calabogie Rink Golf Tourn.			60,282		
08033 - REC - Bogie Days			1,326		
07056 - REC- G&M Rec Fundraising			390		
07059 - REC - Calabogie Rec Committee			482		
07063 - EC/Dev - Events revenue		500		(500)	
08033A - Raise the Roof - Showcase Paradise			5,940		
08028 - Cal Lions Club-Beautification Project			1,000		
08033B - REC - Calabogie Hockey Tournament			3,605		
08033C - REC- Christmas Concert			1,576		

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<b>Total RECREATION:</b>	<b>3,000</b>	<b>14,850</b>	<b>113,148</b>	<b>(11,850)</b>	<b>10-</b>
<b>LIBRARY</b>					
07201 - LIB - Fines	1,500			1,500	
07201A - Library GIC	3,100			3,100	
<b>Total LIBRARY:</b>	<b>4,600</b>	<b>0</b>	<b>0</b>	<b>4,600</b>	<b>0</b>
<b>PLANNING</b>					
07078 - PLAN - Zoning Confirmations	400	400	500		
07079 - PLAN - Minor Variance	5,500	2,000	7,700	3,500	45
07080 - PLAN - Fees & Service		2,500	(498)	(2,500)	502
07084 - PLAN - Zoning amendments	8,000	6,000	8,750	2,000	23
07085 - PLAN - Severances	6,000	6,000	6,300		
<b>Total PLANNING:</b>	<b>19,900</b>	<b>16,900</b>	<b>22,752</b>	<b>3,000</b>	<b>13</b>
<b>BUILDING &amp; SEWAGE</b>					
07038 - Septic Search Fees	1,500	1,000	2,700	500	19
07039 - Consent Approvals		1,000	1,600	(1,000)	63-
07081 - Lot Development Fees			64,997		
07081A - Transfer to Lot Development Fee Res			(67,966)		
08013 - Building Permits	45,000	40,000	53,668	5,000	9
08015 - Sewage Permits	12,000	12,000	14,725		
<b>Total BUILDING &amp; SEWAGE:</b>	<b>58,500</b>	<b>54,000</b>	<b>69,724</b>	<b>4,500</b>	<b>6</b>
<b>OPERATING FUNDED FROM RESERVES</b>					
08086 - From General Reserves		6,680	6,678	(6,680)	100-
08094 - Transfer from Admin Reserve	30,000	3,500		26,500	
08095 - Transfer from Emergency Mgmt Reserv		3,460		(3,460)	
08075 - From Policing Reserves	34,780	15,000		19,780	
08091 - From Library Reserve - ILS System Upg	5,400	15,900		(10,500)	
08089A - From Fire Reserve - Operating		15,000	15,000	(15,000)	100-
08096A - Transfer from Beautification Res		3,290	1,740	(3,290)	189-
<b>Total OPERATING FUNDED FROM RESERVE</b>	<b>70,180</b>	<b>62,830</b>	<b>23,418</b>	<b>7,350</b>	<b>31</b>
<b>Total OTHER REVENUES:</b>	<b>293,280</b>	<b>287,450</b>	<b>442,269</b>	<b>5,830</b>	<b>1</b>
<b>CAPITAL FUNDED FROM RESERVES</b>					
08074 - From Rink Reserve			944		
08071 - From Reserves/Reserve Funds	128,790			128,790	
08072 - From Lot Development Fund	92,100	30,000	30,000	62,100	207
08087 - From Public Works Equip Res	73,580	6,980	6,980	66,600	954
08099 - Debt Repayment - Rink Committe	29,530	29,530			
08100 - From Public Works Roads Res		7,140	7,140	(7,140)	100-
08096 - Transfer from Facilities Maintence Upg	52,550	64,720	66,804	(12,170)	18-
08089 - Transfer from Fire Reserve	15,000			15,000	
08086A - Transfer from Other Reserve			2,439		
08091A - From Library Reserve	43,050			43,050	
08083 - From Environment Reserve	15,000			15,000	
<b>Total CAPITAL FUNDED FROM RESERVES:</b>	<b>449,600</b>	<b>138,370</b>	<b>114,307</b>	<b>311,230</b>	<b>272</b>

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<b>EXTRAORDINARY REVENUE</b>					
07013A - Misc			2,969		
04087 - OCIF Top Up	1,248,410			1,248,410	
04088 - ONT - Main St Rev.	38,180			38,180	
04031 - ONT - Commuter Cycle Grant	25,000			25,000	
<b>Total EXTRAORDINARY REVENUE:</b>	<b>1,311,590</b>	<b>0</b>	<b>2,969</b>	<b>1,311,590</b>	<b>44,176</b>
<b>UNFINANCED CAPITAL</b>					
08999 - Debenture	1,336,000			1,336,000	
09000 - Capital-Unfinanced	149,020	100,000		49,020	
<b>Total UNFINANCED CAPITAL:</b>	<b>1,485,020</b>	<b>100,000</b>	<b>0</b>	<b>1,385,020</b>	<b>0</b>
<b>Total REVENUES:</b>	<b>8,112,020</b>	<b>4,843,590</b>	<b>4,944,186</b>	<b>3,268,430</b>	<b>66</b>

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<b>OPERATING EXPENDITURES</b>					
<b>GENERAL GOVERNMENT</b>					
<b>Council</b>					
11100 - Council - Wages	65,700	64,400	67,191	1,300	2
11190 - Council - Employment Costs	3,200	3,200	1,322		
11307 - Council - Telephone	2,000	2,000	2,873		
11313 - Council - Expenses	15,000	15,000	10,820		
<b>Total Council:</b>	<b>85,900</b>	<b>84,600</b>	<b>82,206</b>	<b>1,300</b>	<b>2</b>
<b>Administration</b>					
13100 - Adm - Wages	367,600	319,100	281,924	48,500	17
13100A - Adm - trans from PW (Receptionist)		25,500	25,500	(25,500)	100-
13110 - Adm - Vacation/Stats			40,620		
13190 - Adm - Employment Costs	101,700	80,200	80,964	21,500	27
13300 - Adm - Office Supplies	12,000	12,000	12,305		
13301 - Adm - Postage	14,000	12,000	12,485	2,000	16
13303 - Adm - Advertising	15,000	2,500	6,151	12,500	203
13303A - Adm - Promotion (newsletter)		3,500	1,196	(3,500)	293-
13304 - Adm - Memberships	3,500	3,500	4,400		
13312 - Adm - Contracted Services	10,000	10,000	101		
13315A - Adm - Legal	15,000	15,000	14,318		
13317 - Adm - Bank Loan Interest	3,000	3,000			
13320 - Adm - Office equipment	10,000	10,000	6,067		
13321 - Adm - Computer Expenses	18,000	17,500	21,994	500	2
13349 - Adm - Human Resources Expense	10,000	8,000	13,421	2,000	15
11500 - Adm - Donations	3,500	3,500	6,975		
13318 - Adm - Bank Charges	6,000	6,000	6,474		
80505 - Adm - Township Website	3,000	3,000	1,439		
79532 - Adm - Promotional Items	1,000	1,000			
13313 - Adm - Staff Development	18,000	18,000	13,156		
13314 - Adm - Audit	22,500	22,500	25,600		
13325 - Adm - Debit/Credit Charges	2,000	2,000	1,976		
13210 - Adm - Post Employment Adjustment			(308)		
<b>Total Administration:</b>	<b>635,800</b>	<b>577,800</b>	<b>576,758</b>	<b>58,000</b>	<b>10</b>
<b>Total GENERAL GOVERNMENT:</b>	<b>721,700</b>	<b>662,400</b>	<b>658,964</b>	<b>59,300</b>	<b>9</b>

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<b>PROTECTION SERVICES</b>					
<b>Fire Overhead</b>					
21100 - Fire - Wages	92,000	92,000	86,205		
21100A - Fire - Fire Chief Wages	25,000	25,000	21,196		
21103 - Fire - Road Wages			123		
21190 - Fire - Employment Costs	20,000	20,000	23,149		
21300 - Fire - Office	500	500	697		
21308 - Fire - County Communication	7,000	7,000	4,277		
21309 - Fire - Public Education	4,000	5,000	4,922	(1,000)	20-
21312 - Fire - Memberships	750	750	349		
21313 - Fire - Staff Development	12,000	12,000	8,155		
21314 - Fire - Mileage	5,300	5,300	4,502		
21315 - Fire - Legal Expense	1,500	1,500	916		
21316 - Fire - Signs	2,500	2,500	966		
21317 - Fire - Dress/Work Uniforms	2,000	2,000	1,589		
21319 - Fire - Small Equipment	15,000	15,000	14,837		
21320 - Fire - Safety Equipment	20,000	35,000	33,415	(15,000)	45-
21323 - Fire - Cistern	500	500			
21324 - Fire - Safety Inspections	6,000	6,000	4,866		
21325 - Fire - Pagers/Radios	5,000	5,000	4,409		
21326 - Fire - Agreements for services	1,400	1,200	1,322	200	15
21327 - Fire - Fire tower maintenance	1,000	1,000	1,458		
<b>Total Fire Overhead:</b>	<b>221,450</b>	<b>237,250</b>	<b>217,353</b>	<b>(15,800)</b>	<b>7-</b>
<b>Fire Vehicles</b>					
21901 - #9642 - 2009 Seagrave Pumper	2,500	2,500	4,376		
21903 - #9724 - 1999 Volvo Tanker	2,000	2,000	2,614		
21905 - #9725 - 2014 International Tanker	1,500	1,500	4,348		
21907 - #9826 - 1993 Ford Rescue	2,500	2,500	3,008		
21909 - #9827 - 2010 Silverado 4X4	1,000	1,000	168		
21911 - #9733 - 2004 Freight Griffith Tanker	2,500	2,500	1,708		
21916 - Fire - Lubricants	200	200	415		
21918 - #9845 - 2001 Ford Rescue	1,000	1,000	1,265		
21921 - #9854 - 2010 Chev 4x4 (St2)	1,000	1,000	145		
21922 - Fire - Fuel	5,000	5,000	4,132		
21923 - #9662 - 2009 Peterbilt Pumper	2,500	2,500	4,098		
21990 - Vehicle - Wages	11,300	6,300	12,020	5,000	42
21991 - Vehicle - Employment costs	3,200	1,700	1,340	1,500	112
<b>Total Fire Vehicles:</b>	<b>36,200</b>	<b>29,700</b>	<b>39,637</b>	<b>6,500</b>	<b>16</b>
<b>Protection Inspection &amp; Control</b>					
22501 - Policing	704,700	679,500	676,373	25,200	4
22501B - Policing refund			(1,257)		
23501 - Mississippi Valley Conservation	1,200	1,000	1,035	200	19
24315 - Renfrew County Veterinary Assoc.	300	300	378		
24316 - Livestock Valuation	2,000	2,000			
25400 - Emergency Management	12,000	12,000	9,779		
24317 - Fence Viewing			360		
<b>Total Protection Inspection &amp; Control:</b>	<b>720,200</b>	<b>694,800</b>	<b>686,668</b>	<b>25,400</b>	<b>4</b>
<b>Health &amp; Safety</b>					

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27213 - Health - Training Expenses	5,000	5,000	1,710		
31316 - RD - Health and Safety Expenses	1,000	1,000	601		
<b>Total Health &amp; Safety:</b>	<b>6,000</b>	<b>6,000</b>	<b>2,311</b>	<b>0</b>	<b>0</b>
<b>Total PROTECTION SERVICES:</b>	<b>983,850</b>	<b>967,750</b>	<b>945,969</b>	<b>16,100</b>	<b>2</b>

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<b>ROADS</b>					
<b>OVERHEAD</b>					
<b>Roads Administration</b>					
31100 - RD-Wages	498,000	528,300	432,212	(30,300)	7-
31100E - RD-Wages OT	38,500	38,400	25,319	100	
31110 - RD-Vacation/Stats			67,357		
31120 - RD-Sick Leave			12,811		
31190 - RD-Employment Costs	154,100	151,100	142,222	3,000	2
31300 - RD-Office Supplies	1,000	2,000	867	(1,000)	115-
31302 - RD - Legal/Prof Services	1,000	1,000	204		
31313 - RD-Staff Development	7,000	6,000	7,627	1,000	13
31315 - RD-Advertising		1,000	2,596	(1,000)	39-
31320 - RD-Clothing/Safety Equipment	3,000	3,000	4,234		
31321 - RD - Transfer to Capital	(66,530)	(24,500)	(18,909)	(42,030)	222
31321A - Tfr to Transfer Stn Road Wages	(36,000)	(32,600)	(9,845)	(3,400)	35
31321B - Tfr to Winter Control Road Wages	(115,800)	(114,600)	(95,024)	(1,200)	1
31321D - Tfr to Vehicles wages (PW & Fire)	(67,100)	(68,500)	(60,255)	1,400	2-
31321E - Tfr to Reception Wages/Benefits		(25,500)	(25,500)	25,500	100-
31322 - Contracted Svcs- Lanark High Rd Agre	1,000	2,500		(1,500)	
31324 - RD - Reflectivity for Signs	7,000	4,000		3,000	
31326 - RD - Ontario One Call	200	500		(300)	
31210 - RD - Post employment adjustment			1,640		
<b>Total Roads Administration:</b>	<b>425,370</b>	<b>472,100</b>	<b>487,556</b>	<b>(46,730)</b>	<b>10-</b>
<b>Total OVERHEAD:</b>	<b>425,370</b>	<b>472,100</b>	<b>487,556</b>	<b>(46,730)</b>	<b>10-</b>

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<b>MAINTENANCE</b>					
<b>Road Activities (excluding wages)</b>					
32340 - Culverts	15,000	10,000	13,775	5,000	36
32341 - Brushing	2,500	2,500			
32344 - Hard Top - Patching	30,000	20,000	49,169	10,000	20
32346 - Loose Top - Maintenance (Granular M)	105,000	95,000	83,483	10,000	12
32349 - Dust Control	12,000	12,000	8,812		
32350 - Signs & Guard Rails	15,000	15,000	13,298		
32353 - Gravel Pit - Black Donald	1,000	1,000	200		
32354 - Roadside rehab		5,000		(5,000)	
32355 - Dangerous Tree Removal	5,000	3,000	5,088	2,000	39
32356 - Routing & Sealing	5,000			5,000	
32357 - Spraying Road Sides (Noxious Weeds)	5,000			5,000	
<b>Total Road Activities (excluding wages):</b>	<b>195,500</b>	<b>163,500</b>	<b>173,825</b>	<b>32,000</b>	<b>18</b>
<b>Winter Control</b>					
33100 - Winter Control - Wages Transfer	115,800	114,500	95,023	1,300	1
33360 - Winter Control-Contracted Services		3,000	4,504	(3,000)	67-
33361 - Sand And Salt	150,000	140,000	141,119	10,000	7
33363 - Steamer-Thaw Culverts	500	500	137		
<b>Total Winter Control:</b>	<b>266,300</b>	<b>258,000</b>	<b>240,783</b>	<b>8,300</b>	<b>3</b>
<b>Streetlighting</b>					
35306 - Street Lighting-Utilities	6,000	6,000	5,840		
<b>Total Streetlighting:</b>	<b>6,000</b>	<b>6,000</b>	<b>5,840</b>	<b>0</b>	<b>0</b>
<b>Total MAINTENANCE:</b>	<b>467,800</b>	<b>427,500</b>	<b>420,448</b>	<b>40,300</b>	<b>10</b>
<b>VEHICLES</b>					
32929 - 1986 Case Backhoe (#2)		2,000	2,314	(2,000)	86-
32929A - New Backhoe	1,000			1,000	
32931 - 1986 Champion 730 Grader (#2)	4,000	5,000	1,837	(1,000)	54-
32933 - 1987 Champion 740 Grader (#1)	4,000	1,000	2,240	3,000	134
32935 - 1999 JCB Backhoe (#1)			239		
32937 - V#1 - 2008 CHEV SILVERADO		3,000	4,959	(3,000)	61-
32943 - V#4 - 2015 Chev s/n16253	4,000	4,000	2,878		
32947 - V#5 - 2005 International Tandem	10,000	20,000	21,780	(10,000)	46-
32949 - V#7 - 2015 Chev s/n11556	4,000	4,000	2,127		
32951 - V#8 - 2010 International Model 7600	18,000	9,000	16,765	9,000	54
32953 - 2011 Cub Cadet Mowers (x2)	2,000	2,000	1,674		
32954 - 2014 JCB Backhoe (#1)	5,000	3,000	2,654	2,000	75
32955 - All Vehicle Fuel/Lubricants	140,000	140,000	136,121		
32956 - V#11 2012 Intern. Plow Truck	18,000	10,000	19,606	8,000	41
32957 - New Truck Public Works 4x4	1,000			1,000	
32958 - 2014 New Holland Tractor with mower	5,000	3,000	11,880	2,000	17
32959 - 2015 John Deere Grader	10,000	5,000	11,519	5,000	43
32960 - Used Truck For Public Works 4x4 Mgr	1,000			1,000	
32961 - New Snow Plow Truck	2,000			2,000	
32962 - New 2016 Float	2,000			2,000	
32983 - 2006 Volvo Backhoe (#3)	10,000	9,000	25,800	1,000	4
32985 - V#9 - 2007 International	18,000	9,000	17,882	9,000	50

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32986 - 1993 Triaxle Float		1,000	840	(1,000)	119-
32988 - V#10 - 2002 Volvo Excavator	5,000	10,000	8,313	(5,000)	60-
32988A - New Excavator	2,000			2,000	
32990 - Vehicle - Wages	41,000	47,500	41,850	(6,500)	16-
32991 - Vehicle - Employment costs	11,600	12,900	5,045	(1,300)	26-
32992 - Mechanic Tools	2,000	2,000	1,699		
<b>Total VEHICLES:</b>	<b>320,600</b>	<b>302,400</b>	<b>340,022</b>	<b>18,200</b>	<b>5</b>
<b>Total ROADS:</b>	<b>1,213,770</b>	<b>1,202,000</b>	<b>1,248,026</b>	<b>11,770</b>	<b>1</b>

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<b>ENVIRONMENT</b>					
<b>Norway Lake Waste Site</b>					
41100 - NL - ENV Wages	51,100	54,500	59,640	(3,400)	6-
41103 - NL - Roads Wages/Costs Transfer	22,800	17,800	3,597	5,000	139
41111 - NL - Vacation/Stats			10,464		
41190 - NL- Employment Costs	14,900	14,800	11,360	100	1
41300 - NL- Office Supplies	1,000	1,500	96	(500)	518-
41306 - NL- Utilities	3,500	3,500	3,538		
41307 - NL- Telephone	1,500	1,500	1,067		
41312 - NL - Contracted Services (Material Trar	25,000	30,000	18,893	(5,000)	26-
41323 - Norway Lake - Compaction Serv. main	2,000	2,000	147		
41324 - NL - Engineering Fees	18,000	18,000	13,392		
<b>Total Norway Lake Waste Site:</b>	<b>139,800</b>	<b>143,600</b>	<b>122,194</b>	<b>(3,800)</b>	<b>3-</b>
<b>Black Donald Waste Site</b>					
42103 - BD- Roads Wages/Costs Transfer	1,300	300	1,279	1,000	78
42190 - BD- Employment Costs			200		
42324 - BD- Engineering Fees	19,000	19,000	17,121		
42312 - BD - Contracted Services (Grinding)	28,000	28,000	25,949		
<b>Total Black Donald Waste Site:</b>	<b>48,300</b>	<b>47,300</b>	<b>44,549</b>	<b>1,000</b>	<b>2</b>
<b>Mt.St.Patrick Waste Site</b>					
43100 - Mt.St.Pat - ENV Wages	13,700	12,300	13,349	1,400	10
43103 - Mt.St.Pat - Roads Wages/Costs Transfe	4,200	5,200	3,047	(1,000)	33-
43110 - Mt. St. Patrick - Vacation/St			1,808		
43190 - Mt. St. Patrick - Employee Ben	3,900	3,400	3,857	500	13
43300 - Mt.St.Pat - Office Supplies	500	500	119		
43306 - Mt.St.Pat - Utilities	900	900	791		
43307 - Mt.St.Pat - Telephone	1,400	1,200	1,064	200	19
43323 - Mt.St.Pat - Compaction Services	1,500	1,500			
43324 - Mt.St.Pat - Engineering Fees	18,000	18,000	15,493		
43312 - Mt.St.Pat- Contracted Services (Mat Trf	5,000	4,000	4,122	1,000	24
43312A - Mt.St.Pat.- Contracted Services (Grinc	17,000	22,000	8,198	(5,000)	61-
<b>Total Mt.St.Patrick Waste Site:</b>	<b>66,100</b>	<b>69,000</b>	<b>51,848</b>	<b>(2,900)</b>	<b>6-</b>

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<b>Griffith Waste Site</b>					
44100 - G - ENV Wages	16,900	15,200	19,298	1,700	9
44103 - G - Roads Wages/Costs Transfer	9,000	7,500	1,789	1,500	84
44110 - Griffith-Vac/Stats	4,700	4,100	7,103	600	8
44300 - G - Misc Expenses	500	500	38		
44306 - G - Utilities	1,200	1,200	955		
44307 - G - Telephone	1,400	1,500	1,060	(100)	9-
44312 - G - Contracted Services	9,000	10,000	7,945	(1,000)	13-
44323 - G - Compaction Services	1,500	1,500			
44324 - G - Engineering Fees	11,000	13,000	8,853	(2,000)	23-
<b>Total Griffith Waste Site:</b>	<b>55,200</b>	<b>54,500</b>	<b>47,041</b>	<b>700</b>	<b>1</b>
<b>Matawatchan Waste Site</b>					
45103 - MAT - Roads Wages/Costs Transfer	350	300	134	50	37
45104 - MAT- Closure Wages/Costs			(212)		
45324 - MAT- Engineering Fees	11,000	14,000	8,863	(3,000)	34-
45325 - MAT- Closure Costs			(37,700)		
45190 - MAT- Employment Costs			127		
<b>Total Matawatchan Waste Site:</b>	<b>11,350</b>	<b>14,300</b>	<b>(28,788)</b>	<b>(2,950)</b>	<b>10</b>
<b>Waste Management</b>					
43349 - Hazardous Waste	2,500	2,500	1,604		
43351 - Waste Management-Misc	6,000	5,000	8,713	1,000	11
43352 - Waste Management-Safety Equip	500	500	102		
43361 - Waste - Public garbage/recycling	1,750	1,600	977	150	15
43363 - Waste - Public Education Advertisemen	1,500	1,500	1,714		
43358 - Waste - 4X4 Truck	3,000	3,000	1,270		
45901 - W#1 - 2010 INT MODEL 5600i	25,000	17,000	31,516	8,000	25
43313 - Waste Staff Development	1,000	1,000	2,896		
43314 - Waste - Legal	500	500			
45902 - Bin Repair	2,000			2,000	
<b>Total Waste Management:</b>	<b>43,750</b>	<b>32,600</b>	<b>48,792</b>	<b>11,150</b>	<b>23</b>
<b>Total ENVIRONMENT:</b>	<b>364,500</b>	<b>361,300</b>	<b>285,636</b>	<b>3,200</b>	<b>1</b>

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<b>FACILITIES &amp; PROPERTIES</b>					
<b>Property Maintenance</b>					
75100 - Property - Wages (Custodian/Casual/TE	106,700	29,250	47,983	77,450	161
75100A - Transfer of Property Wages		2,500	1,356	(2,500)	184-
75100B - Cleaning Facilities Wages	31,700	30,300	13,558	1,400	10
75100C - Griffith - Cleaning contract	6,000	6,000	4,880		
75100D - Prop Wages/Ben - NEW Facilities Per		55,000		(55,000)	
75102 - Cherry Pt - Property Wages			476		
75104 - Property - Flag Poles		4,000	57	(4,000)	7,077-
75105 - Property - Custodian mileage	1,100	1,100	511		
75190 - Property - Employment Costs	28,200	2,690	2,376	25,510	1,074
75119 - Property - Cenotaph utilities	400	400	342		
75120 - Property - General Expenses	4,000	4,000	4,173		
13305 - Property - Building	6,000	6,000	3,550		
13310 - Property - Cleaning & Supplies		3,500	3,085	(3,500)	113-
75418 - Property - Poison Ivy	3,000	3,000	1,235		
75108 - ESA Program	2,300			2,300	
75110A - Property - Vac/Stats			4,738		
<b>Total Property Maintenance:</b>	<b>189,400</b>	<b>147,740</b>	<b>88,320</b>	<b>41,660</b>	<b>47</b>
<b>Property Insurance</b>					
41311 - NL- Insurance	1,200	1,200	1,065		
42311 - BD- Insurance	1,200	1,200	1,065		
43311 - Mt.St.Pat - Insurance	1,200	1,500	1,065	(300)	28-
45311 - MAT- Insurance	1,200	1,200	1,065		
13311 - Property - Insurance	13,000	13,000	13,013		
15311 - Parnell Office - Insurance	5,500	5,500	5,847		
13311A - Francis St Insurance	1,100	1,100	1,121		
79311 - Library-Insurance	1,100	1,100	1,121		
14311 - Med Ctr - Insurance	2,100	2,100	2,039		
16311 - Griff Comm - Insurance	1,600	1,600	1,580		
32329 - Grif Garage - Insurance	10,000	10,000	9,814		
21331 - Grif Fire - Insurance	11,900	11,900	11,978		
72311 - Comm Hall - Insurance	5,500	5,500	5,462		
21311 - Fire - Insurance	11,500	11,500	11,978		
32311 - Cal Garage-Insurance	18,000	18,000	17,444		
71311 - REC - Insurance	8,700	8,700	8,804		
27300A - Cemetery Insurance	1,000	1,000			
44311 - G - Insurance	1,200	1,200	1,065		
<b>Total Property Insurance:</b>	<b>97,000</b>	<b>97,300</b>	<b>95,526</b>	<b>(300)</b>	<b>0-</b>
<b>Parnell Municipal Office</b>					
15305 - Parnell Office - Building	5,000	5,000	4,354		
15306 - Parnell Office - Utilities	13,000	12,000	10,770	1,000	9
15308 - Parnell Office - Elevator maintenance	900	700	560	200	36
15312 - Parnell Office - Telephone	19,000	18,000	19,249	1,000	5
<b>Total Parnell Municipal Office:</b>	<b>37,900</b>	<b>35,700</b>	<b>34,933</b>	<b>2,200</b>	<b>6</b>
<b>Francis Street Building</b>					
13305A - Francis Office - Building	4,500	4,500	1,348		
13306 - Francis Office - Utilities	4,000	4,000	2,861		

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14305 - Med Ctr - Building	5,000	5,350	1,212	(350)	29-
14306 - Med Ctr - Utilities	2,000	2,000	2,876		
79305 - Library-Bldg Repairs/Maint Grant	600	4,350	605	(3,750)	619-
79306 - Library-Heat/Utilities	3,200	3,200	2,528		
<b>Total Francis Street Building:</b>	<b>19,300</b>	<b>23,400</b>	<b>11,430</b>	<b>(4,100)</b>	<b>36-</b>
<b>Griffith Municipal Office</b>					
77305 - Griffith Office - Building	2,000	2,000	22		
77306 - Griffith Office - Utilities	3,500	3,500	935		
<b>Total Griffith Municipal Office:</b>	<b>5,500</b>	<b>5,500</b>	<b>957</b>	<b>0</b>	<b>0</b>
<b>Griffith Community Hall</b>					
16305 - Griff Comm - Building	2,000	2,000	1,278		
16305A - Griff Comm - Furnishings	2,000	3,500		(1,500)	
16306 - Griff Comm - Utilities	6,500	6,500	7,452		
16307 - Griff Comm - Cleaning	3,500	2,000	3,160	1,500	47
16312 - Griff Comm - Ballfield Repairs	1,000	1,000			
<b>Total Griffith Community Hall:</b>	<b>15,000</b>	<b>15,000</b>	<b>11,890</b>	<b>0</b>	<b>0</b>
<b>Griffith Garage</b>					
32326 - Grif Garage - Telephone	2,000	2,000	2,399		
32327 - Grif Garage - Building	3,000	3,000	2,619		
32328 - Grif Garage - Utilities	8,000	9,000	6,441	(1,000)	16-
<b>Total Griffith Garage:</b>	<b>13,000</b>	<b>14,000</b>	<b>11,459</b>	<b>(1,000)</b>	<b>9-</b>
<b>Griffith Fire Hall</b>					
21328 - Grif Fire - Building	2,000	1,000	2,624	1,000	38
21329 - Grif Fire - Utilities	1,500	3,000	1,142	(1,500)	131-
21330 - Grif Fire - Telephone	3,000	3,000	2,731		
<b>Total Griffith Fire Hall:</b>	<b>6,500</b>	<b>7,000</b>	<b>6,497</b>	<b>(500)</b>	<b>8-</b>
<b>Barnet Cottage</b>					
73190 - Barnet - Employment Costs			361		
73305 - Barnet - Building	3,500	3,500	1,366		
73306 - Barnet - Utilities	1,700	1,200	1,846	500	27
73307 - Barnet-Telephone	1,000	1,400	995	(400)	40-
<b>Total Barnet Cottage:</b>	<b>6,200</b>	<b>6,100</b>	<b>4,568</b>	<b>100</b>	<b>2</b>
<b>Heritage Building</b>					
76100 - Heritage- Property Wages			1,239		
76305 - Heritage - Building	2,000	2,000	1,804		
76306 - Heritage - Utilities	1,000	1,100	681	(100)	15-
76307 - Heritage-Telephone	1,200	1,400	1,030	(200)	19-
76312 - Heritage-Contracted Services		1,000		(1,000)	
76103 - Heritage Bldg - Roads Wages/Benefits			121		
78321 - Heritage - Booth Internet	1,000	1,000	1,044		
<b>Total Heritage Building:</b>	<b>5,200</b>	<b>6,500</b>	<b>5,919</b>	<b>(1,300)</b>	<b>22-</b>
<b>Springtown Cemetery</b>					

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27300 - Cemetery Expense		3,000		(3,000)	
<b>Total Springtown Cemetery:</b>	<b>0</b>	<b>3,000</b>	<b>0</b>	<b>(3,000)</b>	<b>0</b>
<b>Roads Salt Shed Matawatchan</b>					
32321 - Salt Shed - Utilities	2,500	2,500	1,740		
32323 - Salt Shed - Building	1,000	1,000	224		
<b>Total Roads Salt Shed Matawatchan:</b>	<b>3,500</b>	<b>3,500</b>	<b>1,964</b>	<b>0</b>	<b>0</b>
<b>Ginza Rink</b>					
75307 - Ginza Rink-Telephone	1,500	1,500	883		
75308 - Ginza Rink - Utilities	3,000	4,000	2,077	(1,000)	48-
75315 - Ginza Rink - Building	3,000	2,000	2,378	1,000	42
<b>Total Ginza Rink:</b>	<b>7,500</b>	<b>7,500</b>	<b>5,338</b>	<b>0</b>	<b>0</b>
<b>Calabogie Community Hall</b>					
72100 - Comm Hall - Property Wages			563		
72304 - Comm Hall - Equipment	1,000	1,000	375		
72305 - Comm Hall - Building	5,000	10,000	9,131	(5,000)	55-
72305A - Comm Hall - Furnishings	1,000	1,000			
72306 - Comm Hall - Utilities	9,000	9,000	8,979		
72307 - Comm Hall-Telephone	2,100	2,100	2,419		
72312 - Comm Hall-Contracted Services		500		(500)	
<b>Total Calabogie Community Hall:</b>	<b>18,100</b>	<b>23,600</b>	<b>21,467</b>	<b>(5,500)</b>	<b>26-</b>
<b>Charbonneau Ballfield</b>					
74305 - Ballfield - Repairs	500	500	25		
74312 - Ballfield-Contracted Services	1,000	1,000	634		
<b>Total Charbonneau Ballfield:</b>	<b>1,500</b>	<b>1,500</b>	<b>659</b>	<b>0</b>	<b>0</b>
<b>Calabogie Rink</b>					
75306 - Rink - Utilities	1,000	1,000	183		
75314 - Rink - Repairs	1,000	3,000	765	(2,000)	261-
<b>Total Calabogie Rink:</b>	<b>2,000</b>	<b>4,000</b>	<b>948</b>	<b>(2,000)</b>	<b>211-</b>
<b>Calabogie Storage (Mill St)</b>					
76601 - Cal. Rink - Heating (Propane)	1,000	1,000			
76602 - Cal. Rink Building	1,000	500	135	500	371
<b>Total Calabogie Storage (Mill St):</b>	<b>2,000</b>	<b>1,500</b>	<b>135</b>	<b>500</b>	<b>370</b>
<b>Calabogie Fire Hall</b>					
21305 - Fire - Buildings	1,500	1,500	593		
21306 - Fire - Utilities	6,000	6,000	5,124		
21307 - Fire - Telephone	1,500	1,500	2,338		
<b>Total Calabogie Fire Hall:</b>	<b>9,000</b>	<b>9,000</b>	<b>8,055</b>	<b>0</b>	<b>0</b>
<b>Calabogie Garage</b>					
32305 - Cal Garage - Building	5,000	5,000	3,918		
32306 - Cal Garage-Utilities	16,000	16,000	16,786		

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32307 - Cal Garage-Telephone	5,000	5,000	5,784		
32308 - Cal Garage-Communications	3,000	3,000	2,389		
32319 - Cal Garage-Small Equip/Apparatus	12,000	12,000	13,269		
<b>Total Calabogie Garage:</b>	<b>41,000</b>	<b>41,000</b>	<b>42,146</b>	<b>0</b>	<b>0</b>
<b>Total FACILITIES &amp; PROPERTIES:</b>	<b>479,600</b>	<b>452,840</b>	<b>352,211</b>	<b>26,760</b>	<b>8</b>

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<b>RECREATION</b>					
<b>Recreation</b>					
71303 - REC - Advertising			361		
71500 - REC - Recreation partnership	15,000	15,000	9,206		
71360 - REC-Swim/Day Camp Exp	2,500	2,980	9,536	(480)	5-
71361 - REC-Summer Student Wages	10,300	8,330		1,970	
<b>Total Recreation:</b>	<b>27,800</b>	<b>26,310</b>	<b>19,103</b>	<b>1,490</b>	<b>8</b>
<b>Ginza Rink</b>					
75300A - Ginza Rink - Wages	7,500	7,100	5,426	400	7
75301 - Ginza Rink - Employment Costs	600	500	1,035	100	10
<b>Total Ginza Rink:</b>	<b>8,100</b>	<b>7,600</b>	<b>6,461</b>	<b>500</b>	<b>8</b>
<b>Calabogie Rink</b>					
75300 - Rink - Wages	4,800	7,300	16,427	(2,500)	15-
75310 - Rink - Employment Costs	400	700	1,135	(300)	26-
75313 - 1994 Olympia Ice Resurfacers	1,000	1,000	55		
<b>Total Calabogie Rink:</b>	<b>6,200</b>	<b>9,000</b>	<b>17,617</b>	<b>(2,800)</b>	<b>16-</b>
<b>Council Committees and Partnerships</b>					
71368A - REC - Calabogie Activities	2,000	2,000	1,472		
71368B - REC - Dacre Activities	2,000	2,000	2,000		
71368C - REC - G&M Activities	2,000	2,000	492		
71372 - REC - Winter Carnival/Parade	1,000	1,000			
71373 - REC - Canada Day	14,000	14,000	16,357		
71502 - REC - Community Grants	8,000	8,000	8,000		
75417 - REC - Madawaska Nordic Ski	500	500	1,045		
79521 - REC - Trails	4,950	4,600	2,696	350	13
75402 - Calabogie Rink Fund Raising			12,379		
79527 - REC - Festivals	4,000	4,000	2,321		
79515 - ECDEV - Misc Expense	2,000	2,000	5,035		
79530 - ECDEV - Community Beautification	1,550	3,290	2,453	(1,740)	71-
14409 - ECDEV - Physician Recruitment	29,300	28,800	28,717	500	2
73314 - Barnet Park Committee	2,000	2,000	1,426		
80516 - Seniors Committee	500	500			
71326 - REC- Senior Community Grant			2,285		
71379A - REC - Calabogie Showcase Paradise			25		
79516 - REC- Healthy Kids (Play Spaces)			(2,658)		
71381 - Healthy Kids Lending Hub			2,825		
71379B - REC- Bogie Days			752		
80503 - ECDEV - Advertising/Membership			683		
<b>Total Council Committees and Partnerships:</b>	<b>73,800</b>	<b>74,690</b>	<b>88,305</b>	<b>(890)</b>	<b>1-</b>
<b>Total RECREATION:</b>	<b>115,900</b>	<b>117,600</b>	<b>131,486</b>	<b>(1,700)</b>	<b>1-</b>

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<b>LIBRARY</b>					
79100 - Library - Wages	48,900	46,300	41,916	2,600	6
79110 - Library-Vacation/Stats	1,000	1,900	6,110	(900)	15-
79120 - Library-Sick Leave			627		
79190 - Library-Employee Benefits	12,000	11,500	10,893	500	5
79210 - Library - Post employment costs			(458)		
79300 - Library - Office supplies & furniture	1,500	1,700	1,453	(200)	14-
79302 - Library-Computer Expense	2,000	1,400	1,010	600	59
79303 - Library-Advertising	150	150	142		
79312 - Library-Fees, Dues & Memberships	1,500	1,100	386	400	104
79313 - Library-Conferences/Staff Development	2,100	600	240	1,500	625
79324 - Library - Programming	800	700	732	100	14
79325 - Books/Periodicals/Materials	6,400	6,000	7,617	400	5
79330 - Library Capacity - 2016/2017			2,558		
79351 - Server Replacement - Capital		1,200		(1,200)	
79352 - Computer upgrade - Capital		600		(600)	
79353 - OP system upgrade - Capital		200		(200)	
79354 - ILS system upgrade - Capital	8,500	3,000		5,500	
79307 - Library-Telephone	3,300	2,900	3,300	400	12
79305A - Library-Rent	9,900	10,500		(600)	
<b>Total LIBRARY:</b>	<b>98,050</b>	<b>89,750</b>	<b>76,526</b>	<b>8,300</b>	<b>11</b>

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<b>PLANNING &amp; DEVELOPMENT</b>					
<b>Planning</b>					
81300 - PLAN - Wages	88,700	85,500	71,017	3,200	5
81303 - PLAN- Advertising			116		
81310 - PLAN - Vac/SH			13,584		
81390 - PLAN - Employment Costs	23,900	20,200	22,657	3,700	16
81391 - PLAN - Membership Fees	1,000	1,000	194		
81312 - PLAN - Contracted Services		3,000	63	(3,000)	4,759-
81313 - PLAN- Staff Development	4,000	4,000	4,816		
81314 - PLAN- Professional Fees	10,000	10,000	8,157		
81413 - PLAN - Minor Variance	2,200	1,000	2,065	1,200	58
81317 - PLAN - Site visits	750	500	653	250	38
81318 - PLAN - Telephone	360		90	360	400
81321 - Planning - Unfunded Vacation			(270)		
81329 - ArcMap Software	1,500	3,000	2,610	(1,500)	57-
<b>Total Planning:</b>	<b>132,410</b>	<b>128,200</b>	<b>125,752</b>	<b>4,210</b>	<b>3</b>
<b>Building &amp; By-Law Enforcement</b>					
24100 - Building, Sewage & BLEO - Wages	68,600	66,200	56,191	2,400	4
24100A - Transfer Fire Chief Wages	(25,000)	(25,000)	(21,196)		
24110 - Vacation/Stats			6,958		
24190 - Building - Employment Costs	19,500	16,100	15,020	3,400	23
24195 - Bldg - Post Employment Benefits			945		
24213 - Building - Mileage	7,500	7,000	7,084	500	7
24214 - Building - Staff development	2,500	2,500	2,471		
24312 - Sound Monitoring	4,000	4,000	3,711		
24313 - Animal Control	3,000	3,000	2,016		
40312 - Potable Water - Contracted Services	1,700	1,700	1,572		
<b>Total Building &amp; By-Law Enforcement:</b>	<b>81,800</b>	<b>75,500</b>	<b>74,772</b>	<b>6,300</b>	<b>8</b>
<b>Total PLANNING &amp; DEVELOPMENT:</b>	<b>214,210</b>	<b>203,700</b>	<b>200,524</b>	<b>10,510</b>	<b>5</b>
<b>TRANSFERS TO RESERVES</b>					
75106 - Prop - Francis St. Facility		8,400		(8,400)	
<b>Total TRANSFERS TO RESERVES:</b>	<b>0</b>	<b>8,400</b>	<b>0</b>	<b>(8,400)</b>	<b>0</b>
<b>LONG TERM INTEREST</b>					
13317A - Adm - Long Term Interest	11,000	9,980	12,199	1,020	8
21362 - Fire - Long Term Interest	4,000	3,390	3,143	610	19
31362 - Roads - Long Term Interest	6,600	6,340	8,631	260	3
43362 - Waste - Long Term Interest		2,900		(2,900)	
<b>Total LONG TERM INTEREST:</b>	<b>21,600</b>	<b>22,610</b>	<b>23,973</b>	<b>(1,010)</b>	<b>4-</b>
<b>EXTRAORDINARY EXPENSES</b>					
82001 - Strategic Plan			339		
81324 - PLAN - Development Charge Review			(2,382)		
82002 - New Horizon Grant Expenditures			(3,781)		
31901 - Flood 2017			10,136		
31900 - Roads - Extraordinary Expense	5,000	12,500	3,505	(7,500)	214-
82004 - Commuter Cycle Grant	25,000			25,000	

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12312 - Election-Contracted Services	30,000			30,000	
<b>Total EXTRAORDINARY EXPENSES:</b>	<b>60,000</b>	<b>12,500</b>	<b>7,817</b>	<b>47,500</b>	<b>608</b>
<b>Total OPERATING EXPENDITURES:</b>	<b>4,273,180</b>	<b>4,100,850</b>	<b>3,931,132</b>	<b>172,330</b>	<b>4</b>

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<b>CAPITAL EXPENDITURES</b>					
<b>FIRE - CAPITAL</b>					
31452 - Rescue Van (Fire)	122,000			122,000	
<b>Total FIRE - CAPITAL:</b>	<b>122,000</b>	<b>0</b>	<b>0</b>	<b>122,000</b>	<b>0</b>
<b>ROADS - CAPITAL</b>					
31401 - Roads - Right of Way New Capital	10,000	10,000			
31432 - Capital - Matawatchan Road		52,140		(52,140)	
31432A - Capital - Matawatchan Road Wages		3,500		(3,500)	
31433 - Capital - Flying Club Road	51,580	63,720		(12,140)	
31433A - Capital - Flying Club Road Wages	8,000	10,500		(2,500)	
31434 - Capital - Frontenac Road		84,140		(84,140)	
31434A - Capital - Frontenac Road Wages		10,500		(10,500)	
31435 - Capital - Wolf Rapids Road Cul-de-sac	5,000			5,000	
31437 - Capital - Barrett Chute Drawings		50,000		(50,000)	
31442 - Capital - Barryvale Road	760,000			760,000	
31442A - Capital - Barryvale Road Wages	42,530			42,530	
31443 - Capital-Barrett Chute/Mary Joanne Dr	1,387,430			1,387,430	
31443A - Capital - Barret Chute Road Wages	16,000			16,000	
<b>Total ROADS - CAPITAL:</b>	<b>2,280,540</b>	<b>284,500</b>	<b>0</b>	<b>1,996,040</b>	<b>0</b>
<b>EQUIPMENT - CAPITAL</b>					
31438 - Capital - 35 Tonne Float		42,000		(42,000)	
31439 - Capital - Sanders (for Trucks)		15,000		(15,000)	
31440 - Capital - Zero Steer Lawnmower		7,500		(7,500)	
31445 - Capital - Backhoe	114,000			114,000	
31446 - Capital - GPS Units	28,000			28,000	
31447 - Capital - Tandem Plow Truck	280,000			280,000	
31448 - Capital - Used 4X4 1/2 ton truck	25,000			25,000	
31449 - Capital - Excavator	200,000			200,000	
31450 - Capita - 3/4 Ton Truck with plow	55,000			55,000	
43364 - Capital - 2 50 yd roll off bins	30,000			30,000	
<b>Total EQUIPMENT - CAPITAL:</b>	<b>732,000</b>	<b>64,500</b>	<b>0</b>	<b>667,500</b>	<b>0</b>
<b>FACILITIES</b>					
75406 - Capital - Rec - Ginza rink building		10,000		(10,000)	
75407A - Capital - Rec - Storage Building	10,600	31,880		(21,280)	
75501 - Capital - Griffith Garage Upgrades	13,000	25,000		(12,000)	
75504 - Capital - Calabogie Equipment Shed	21,000	25,000		(4,000)	
75505 - Library Renos at School	59,530			59,530	
75420 - Capital - Energy Update 25991 Hwy 41	25,000			25,000	
75421 - Capital - Curb/Lighting 19 Parnell	53,180			53,180	
75422 - Capital - Library Roof Shingles	5,000			5,000	
75423 - Capital - Medical Centre	20,000			20,000	
75424 - Capital - Cal Comm Centre Doors	10,000			10,000	
31451 - Capital - Security Cameras	20,000			20,000	
<b>Total FACILITIES:</b>	<b>237,310</b>	<b>91,880</b>	<b>0</b>	<b>145,430</b>	<b>0</b>
<b>TRANSFER TO CAPITAL RESERVES</b>					
75132 - Transfer to Unfinanced	128,790			128,790	

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<b>Total TRANSFER TO CAPITAL RESERVES:</b>	<b>128,790</b>	<b>0</b>	<b>0</b>	<b>128,790</b>	<b>0</b>
<b>DEBT - CAPITAL</b>					
46300A - Debenture 2012 - Various Projects		107,180		(107,180)	
46300B - Debenture 2016 - Varios Projects	107,190	134,690		(27,500)	
46300C - Debenture 2017 - Various Projects	134,680			134,680	
46300D - Debenture 2018 - Varoius Projects	66,800			66,800	
75126 - Unfinanced Capital - General Governme	29,530	29,530			
75126A - Unfinanced Capital - Rec and Roads		29,460		(29,460)	
<b>Total DEBT - CAPITAL:</b>	<b>338,200</b>	<b>300,860</b>	<b>0</b>	<b>37,340</b>	<b>0</b>
<b>Total CAPITAL EXPENDITURES:</b>	<b>3,838,840</b>	<b>741,740</b>	<b>0</b>	<b>3,097,100</b>	<b>0</b>

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<b>COUNTY &amp; SCHOOLS</b>					
<b>Taxation</b>					
01020 - Taxation - County			2,681,345		
01021 - Taxation - County - Supplementary			41,996		
01030 - Taxation - Schools			1,426,638		
01031 - Taxation - Schools - Supplementary			32,803		
<b>Total Taxation:</b>	<b>0</b>	<b>0</b>	<b>4,182,782</b>	<b>0</b>	<b>0</b>
<b>PIL's</b>					
02012 - PIL's County - Mun. Tax Assist			44,504		
02014 - PIL's Schools - Mun. Tax Assis			5,636		
02015 - PIL's County - Other Mun.& Ent			2,035		
<b>Total PIL's:</b>	<b>0</b>	<b>0</b>	<b>52,175</b>	<b>0</b>	<b>0</b>
<b>Total COUNTY &amp; SCHOOLS:</b>	<b>0</b>	<b>0</b>	<b>4,234,957</b>	<b>0</b>	<b>0</b>
<b>COUNTY &amp; SCHOOL TRANSFER</b>					
91100 - Transfer To County			2,749,024		
91101 - Transfer To English Public			1,171,407		
91102 - Transfer To English Separate			257,264		
91103 - Transfer To French Public			6,073		
91104 - Transfer To French Separate			15,814		
91105 - County - Tax Write Off's			20,856		
91106 - School - Tax Write Off's			14,519		
<b>Total COUNTY &amp; SCHOOL TRANSFER:</b>	<b>0</b>	<b>0</b>	<b>4,234,957</b>	<b>0</b>	<b>0</b>
 SURPLUS/DEFICIT			 339,210		