THE TOWNSHIP OF
GREATER MADAWASKA

Budget 2019

May 2019

Township of Greater Madawaska
2019 Residential Tax Rates and Effects

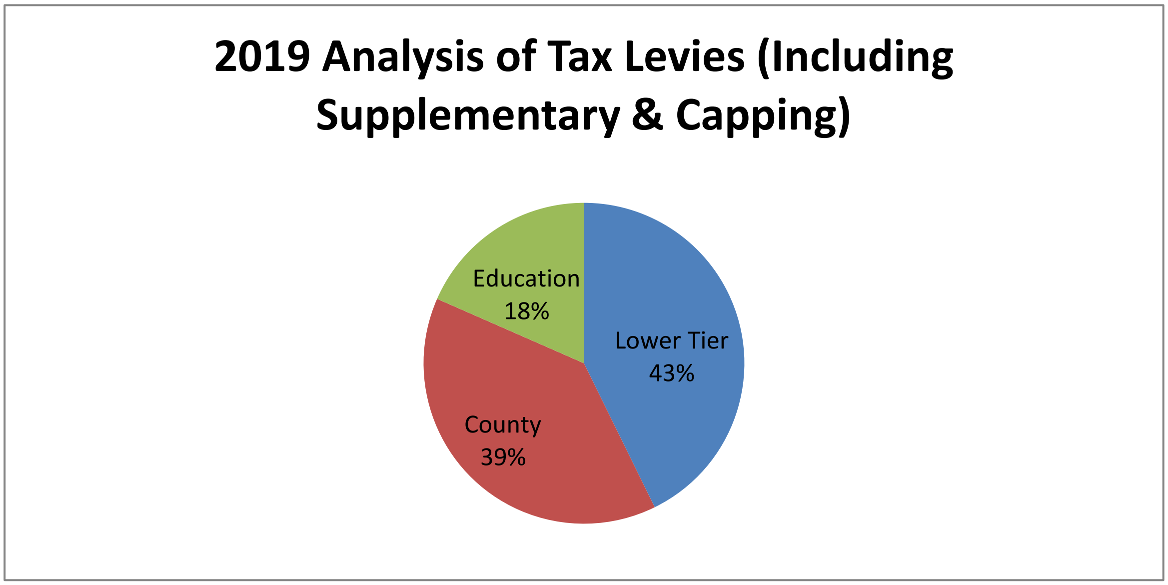
Level of Government	2019 Tax Rate	2018 Tax Rate	Change Over 2018
Lower Tier	0.00400255	0.00389218	2.84%
County	0.00363878	0.00362193	0.47%
Education	0.00161000	0.00170000	-5.29%
Total	0.00925133	0.00921411	0.40%

The overall tax rate for 2019 is increasing 0.4% over 2018. The tax rate for the lower tier increased 2.84% over 2018.

Based on an Assessment of $100,000 (and assuming there is no change in the assessed value between 2019 and 2018) the result would be an increase in taxes of $3.72. For 2018, the corresponding tax bill is $921.42 compared to $925.13 for 2018

The average residential assessment increased in value by an average of 2.89%, therefore if a property had an assessed value of $100,000 in 2018 and the assessment increased 2.89% to $102,890 this would result in a tax increase of $30.46. For 2019, the corresponding tax bill is $951.87 compared to $921.41 in 2018.

Township of Greater Madawaska

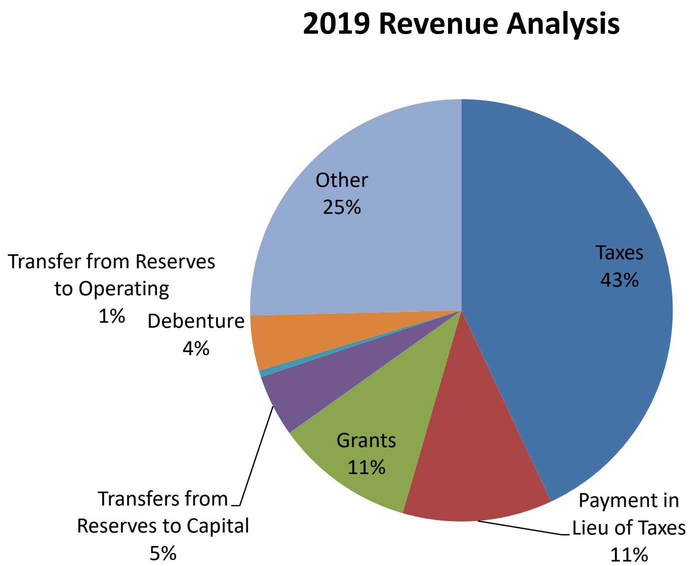


Level of Government	2019 %	2018 %	2019 Tax Levy	2018 Tax Levy
Lower Tier	43%	42%	3,157,430	2,991,380
County	39%	39%	2,870,448	2,783,657
Education	18%	20%	1,361,654	1,399,626
Total			7,389,532	7,174,663

2019 PROPOSED BUDGET - INCOME

		2019 BUDGET	2018 BUDGET	2018 ACTUAL	VARIANCE	% CHANGE
1	OPERATING TAXATION	2,836,580	2,706,850	2,990,081	129,730	4.79%
2	PILs /SUPPs/Adjustments	840,830	830,830	846,583	10,000	1.2%
3	GRANTS - OPERATING	413,860	417,220	439,055	-3,360	-0.8%
4	OTHER MUNICIPAL	22,500	22,300	22,353	200	0.9%
5	GENERAL GOVERNMENT	127,050	110,800	159,523	16,250	14.7%
6	PROTECTION	4,000	4,000	8,245	0	0.0%
7	RECREATION	2,000	3,000	86,451	-1,000	-33.3%
8	LIBRARY	0	4,600	1,654	-4,600	0.0%
9	PLANNING & DEVELOPMENT	9,400	19,900	15,765	-10,500	-52.8%
10	BUILDING & SEWAGE	69,250	58,500	84,983	10,750	18.4%
11	TRANS. FROM RES. OPERATING	37,520	70,180	5,400	-32,660	-46.5%
12	EXTRAORDINARY ITEMS	10,000	25,000	0	-15,000	0.0%
13	TOTAL OPERATING & RES.	4,372,990	4,273,180	4,660,093	99,810	2.3%
14	TAXATION FOR CAPITAL	320,850	284,530		36,320	12.8%
15	DEBENTURE	310,000	1,336,000	0	-1,026,000	-76.8%
16	GRANTS - CAPITAL	1,643,640	1,619,690	342,250	23,950	1.5%
17	RESERVES TRANSFER TO CAPITAL	348,020	449,600	291,004	-101,580	-22.6%
18	**TOTAL CAPITAL INCOME**	**2,622,510**	**3,689,820**	**633,254**	**-1,067,310**	**-28.9%**
19	CAPITAL UNFINANCED	342,400	149,020	0	193,380	129.8%
20	TOTAL CAPITAL INCOME & DEBT	2,964,910	3,838,840	633,254	-873,930	-22.8%
21	TOTAL REVENUE	7,337,900	8,112,020	5,293,347	-774,120	-9.5%
22	**Total Taxation**	**3,157,430**	**2,991,380**	**2,990,081**	**166,050**	**5.6%**

Township of Greater Madawaska

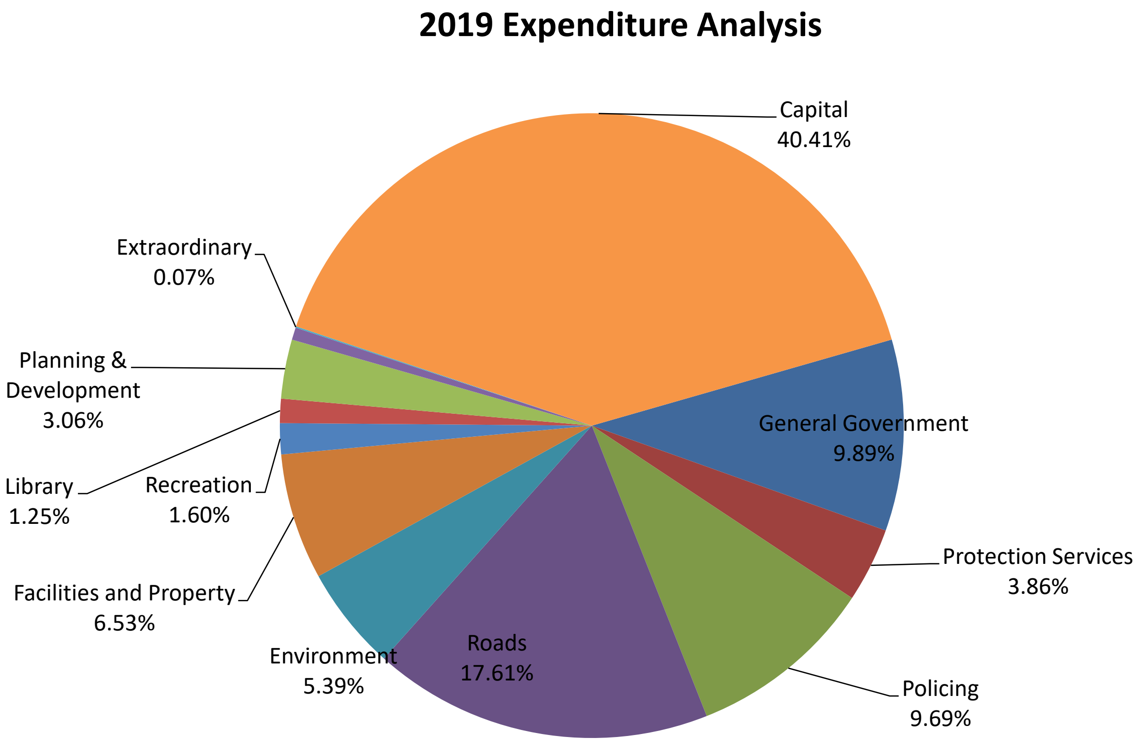


Revenue Type	2019 % of Budget	2018 % of Budget	2019 Budget	2018 Budget	% Change
Taxes	43.03%	36.88%	3,157,430	2,991,380	5.55%
Payment in Lieu of Taxes	11.46%	10.24%	840,830	830,830	1.20%
Grants	10.65%	25.11%	781,610	2,036,910	-61.63%
Transfers from Reserves to Capital	4.74%	5.54%	348,020	449,610	-22.60%
Transfer from Reserves to Operating	0.51%	0.87%	37,520	70,180	-46.54%
Debenture	4.22%	16.47%	310,000	1,336,000	0.00%
Other	25.38%	4.90%	1,862,490	397,110	369.01%
TOTAL	**100.00%**	**100.00%**	**7,337,900**	**8,112,020**	**0.00%**

2019 PROPOSED BUDGET - EXPENSES

		2019 BUDGET	2018 BUDGET	2018 ACTUAL	VARIANCE	% CHANGE
1	GENERAL GOVERNMENT	726,070	721,700	669,203	4,370	0.6%
2	PROTECTION SERVICES	282,890	279,150	478,931	3,740	1.3%
3	POLICING	711,230	704,700	468,615	6,530	0.9%
4	ROADS	1,292,050	1,226,770	1,260,343	65,280	5.3%
5	ENVIRONMENT	395,460	361,500	390,855	33,960	9.4%
6	FACILITIES & PROPERTIES	479,270	472,150	409,038	7,120	1.5%
7	RECREATION	117,600	113,350	122,717	4,250	3.7%
8	LIBRARY	92,020	98,050	96,840	- 6,030	-6.1%
9	PLANNING & DEVELOPMENT	224,400	214,210	203,526	10,190	4.8%
10	TRANSFERS TO RESERVES	0	0	0	-	0.0%
11	LONG TERM INTEREST	47,000	21,600	19,644	25,400	117.6%
12	OPERATING EXPENSES	4,367,990	4,213,180	4,119,712	154,810	3.7%
	EXTRAORDINARY ITEMS					
13	Extraordinary	5,000	60,000	89,453	- 55,000	0.0%
	TOTAL Extraordinary	5,000	60,000	89,453	-55,000	300%
14	TOTAL OPERATING & EXTRAORDINARY	4,372,990	4,273,180	4,209,165	99,810	2.3%
15	CAPITAL EXPENDITURES	2,964,910	3,838,840	922,783	- 873,930	-22.8%
16	TOTAL EXPENDITURES	7,337,900	8,112,020	5,131,948	- 774,120	-9.5%

Township of Greater Madawaska



Expenditure Type	2019 % of Budget	2018 % of Budget	2019 Budget	2018 Budget	% Change
General Government	9.89%	8.90%	726,070	721,770	1%
Protection Services	3.86%	3.44%	282,890	279,150	1%
Policing	9.69%	8.69%	711,230	704,700	1%
Roads	17.61%	14.96%	1,292,050	1,213,770	6%
Environment	5.39%	4.49%	395,460	364,500	8%
Facilities and Property	6.53%	5.91%	479,270	479,600	0%
Recreation	1.60%	1.43%	117,600	115,900	1%
Library	1.25%	1.21%	92,020	98,050	-6%
Planning & Development	3.06%	2.64%	224,400	214,210	5%
Long Term Interest	0.64%	0.27%	47,000	21,600	118%
Extraordinary	0.07%	0.74%	5,000	60,000	-92%
Capital	40.41%	47.32%	2,964,910	3,838,840	-23%
TOTAL	**100.00%**	**100.00%**	**7,337,900**	**8,112,090**	-10%

Township of Greater Madawaska
2019 Capital Analysis

Department	Item	2018 Capital
Public Works	Right of Way	10,000
	Flying Club Road	56,680
	Ferguson Lake Road	140,870
	Pine Street	25,280
	Pucker Street	168,840
	Mount St. Patrick	8,410
	Airds Lake Road	131,930
	Mount St. Patrick #2	75,110
	Gravel Road Improvements	20,000
	Barrett Chute Road	1,333,180
	Roads TOTAL	**1,970,300**
	Tandem Plow Truck	310,000
	Reflectivity for Signs	15,000
	Equipment TOTAL	**325,000**
TOTAL		**2,295,300**
Facilities	Truck 1/2 ton 4X4	35,000
	Accessibility Upgrades to washrom - Library	39,530
	Main Street Revitalization Upgrades - 19 Parnell	53,180
	Francis Street Renovations	22,000
	New Furnace - Calabogie Garage	18,000
	Playground equipment - Calabogie	30,000
	Playground equipment - Griffith	30,000
	New Back Door - Calabogie Community Centre	7,000
	Barnet Beach washroom renovations	7,000
	Garage Doors (3) - Public Works Storage Shed	15,000
	Back-up Generator - 19 Parnell	15,000
	Energy Audit	11,000
	Portable Change Rooms	16,000
TOTAL		**298,710**
Capital Debt	2016 Debenture	107,190
	2017 Debenture	134,680
	2018 Debenture	55,330
	Transfer to Unfinanced	44,170
	Unfinanced	29,530
TOTAL		**370,900**
TOTAL CAPITAL		**2,964,910**

Township of Greater Madawaska
2019 Capital Details

Department/Project	Item
Public Works	
Right of Way	Annual expense to ensure Township obtains necessary right of ways.
Flying Club Road	Work will consist of clearing and grubbing, pulverizing existing surface treatment, addressing drainage issues, adding additional granulars and a new double surface treatment.
Ferguson Lake Road	Work includes clearing and grubbing, extensive ditching to address drainage, culvert replacement, pulverizing existing surface treatment and replace with Hot Mix Asphalt.
Pine Street	Work will consist of clearing and grubbing, pulverizing existing surface treatment, addressing drainage issues, adding additional granulars and a new double surface treatment.
Pucker Street	Work includes clearing and grubbing, extensive ditching to address drainage, culvert replacement, pulverizing existing surface treatment and replace with Hot Mix Asphalt.
Mount St. Patrick	Work will consist of clearing and grubbing, pulverizing existing surface treatment, addressing drainage issues, adding additional granulars and a new double surface treatment.
Airds Lake Road	Work will consist of culvert replacement, clearing and grubbing, pulverizing existing surface treatment, addressing drainage issues, adding additional granulars and a new double surface treatment. Hot Mix Asphalt will be placed on the hill.
Mount St. Patrick #2	Work will consist of clearing and grubbing, pulverizing existing surface treatment, addressing drainage issues, adding additional granulars and a new double surface treatment.
Gravel Road Improvements	Work includes clearing and grubbing, extensive ditching to address drainage, and additional granulars being placed on the road.
Barrett Chute Road	This is a two year project that commenced in 2019. Work to occur over two years and will include clearing and grubbing to be completed in house. Rock excavation was to occur in 2018 but due to unforeseen circumstances will be completed in 2019. The remainder of the work which needs to be completed in 2019 includes replacing culverts, ditching, road excavation, adding granulars, installing guiderails and surface treatment of Hot Mix Asphalt.
Tandem Plow Truck	The new Plow Truck will replace the 2007 Tandem Plow Truck
Reflectivity for Signs	This machine will assist in determining if signs meet the reflectivity requirements
Facilities	
Truck 1/2 ton 4X4	Replace the 2008 vehicle currently utilized by the Facilities Department
Accessibility Updates to washroom - Library	Build an accessible washroom
Main Street Revitalization Upgrades - 19 Parnell	This is a multi-year project and includes Installing curbs, 2 light posts, new storm drains and paving of parking lots and Parnell Street
Francis Street Renovations	Renovations to the lower library to create space for the Food Bank as well as renovations in the Medical Centre
Playground equipment - Calabogie	Purchase new playground equipment for Barnet Park
Playground equipment - Griffith	Purchase new playground equipment for Ginza Rink Property
New Back Door - Calabogie Community Centre	Install new back door on the Calabogie Community Centre that is accessible
Barnet Beach Washroom Renovations	Renovate the seasonal washrooms located at Barnet Park
Garage Doors (3) - Public Works Storage Shed	Purchase and install three garage doors on the Public Works Shed that was constructed in 2018
Back-up Generator - 19 Parnell	Purchase and install a back-up generator at the Township Office. The generator can be used in the event of an emergency or during a power outage
Energy Audit	An energy audit is required to be completed by July 1st. The audit will be contracted out to an engineering firm
Portable Change Rooms	Construction of portable change rooms at the Calabogie Rink

Township of Greater Madawaska
Continuity of Reserves and Reserve Funds
Budget for the Year 2019

Name	Sub Ledger	Opening Balance 2019	Est Add'ns from 2018	Reallocation	Additions from 2018	Capital Utilized	Operating Utilized	2019 Surplus	Ending Balance 2019
Working Funds	L1081	301,828							301,828
	-	-							
GENERAL GOVERNMENT	-	-							-
Insurance Deductible	L1081A	5,000							5,000
Administration	L1083A	33,333	40,000						73,333
Debt	L1097	-	66,800			55,331			11,469
Unfinanced Reserves	L1097C	-	44,171			44,171			-
Facilities - General	L1086A	96,905	53,623			18,000			132,528
Facilities - Calabogie Storage Shed		10,517				10,517			-
Facilities - Francis Street	L1086B	21,767							21,767
RED Funds	-	-							-
	-	167,522	204,594		-	128,019	-	-	244,097
PROTECTION SERVICES	-	-							
Fire Department	L1083	49,876	26,000						75,876
Emergency Management	L1073A	3,458	2,000						5,458
Police Services	L1095	35,846					37,520		(1,674)
	-	0							0
	-	89,180	28,000		-	-	37,520	-	79,660
	-	-							
ROADWAYS	-	-							-
Roads Equipment	L1082	26,058							26,058
Roads Construction	L1088	98,882				56,680			42,202
	L1088C	(0)							(0)
	-	124,940	-		-	56,680	-	-	68,260
HEALTH	-	-							-
Health services	L1073	20,383							20,383
	-	20,383	-		-	-	-	-	20,383
	-	-							-
ENVIRONMENTAL	-	-							-
Post Closure of Landfills	-	340,000							340,000
Equipment		15,000							15,000
Environment Operating	-	53,550							53,550
	L1084	408,550	-		-	-	-	-	408,550
	-	-							-
RECREATION AND CULTURE	-	-							-
General Recreation	L1085	31,970				16,733			15,237
Calabogie Rink Reserve	L1085A	7,017							7,017
Calabogie Rec Reserve	L1085B	7,776							7,776
Griffith Rec Reserve	L1092	2,103	2,000						4,103
Rec Winter Carnival	L1101	839	500						1,339
Canada Day	L1104	-							-
Festivals	L1102	-							-
Seniors Community Grant	L1103	3,199							3,199
Trails	L1105	2,000	540						2,540
Barnet Park Project	L1089	12,992							12,992
Beautification	L1098	4,248							4,248
Library	L1071A	(0)							(0)
Heritage Point	L1076A	0							0
G/M Rink Reserve	L1071	8,690							8,690
Epssak Subdivision	L1072	10,000				10,000			-
K&P Trail	L1072	6,500				6,500			-
Barret Chute	L1072	13,200				13,200			-
670706 Ont Inc	L1072	15,000				15,000			-
	-	125,535	3,040		-	61,433	-	-	67,142
	-	-							
PLANNING & DEVELOPMENT	-	-							-
Planning	-	10,000							10,000
Comprehensive Zoning Bylaw	L1077A	13,730							13,730
	-	23,730	-		-	-	-	-	23,730
	-	-							
Other and unspecified	L1080	235,634	(235,634)						-
	-	-							
Totals	-	1,261,667	-		-	246,132	37,520	-	1,213,649

Capital

10,517	Portable Change rooms
5,483	Portable Change rooms - Gen Rec
7,000	Barnet Reno - Fac Res
11,000	Energy Audit - Fac Res
56,680	Roads C - Flying Club Road
55,331	Debt
10,000	Playground equipment - Cal/Grif
6,500	Playground equipment - Cal/Grif
13,200	Playground equipment - Cal/Grif
15,000	Playground equipment - Cal/Grif
11,250	Playground equipment - Cal/Grif - Gen Rec
201,961	

Operating

37,520	Police Services
44,171	Unfinanced
283,652	

Unfinanced Reserve being applied as follows:

Street Lights	32,456
Griffith Garage Upgrades	11,715
	44,171

Township of Greater Madawaska
Statement of Development Charges
For the year ending December 31, 2019
Budget

(in accordance with By-Law #7-2019)

Department	Balance 2018-12-31	2019 Fees Estimate	2019 Interest 1.25%	2019 Funds Utilized	Balance 2019-12-31
Fire	0.00	17,000.00	212.50	11,962.50	5,250.00
Transportation	25,926.92	46,000.00	575.00	53,307.00	19,194.92
Recreation & Parks	0.00	4,000.00	50.00	4,050.00	0.00
Library	5,760.14	1,000.00	12.50	0.00	6,772.64
General Eligible Service	0.00	3,000.00	37.50	3,037.50	0.00
Totals	31,687.07	71,000.00	887.50	72,357.00	31,217.57

	DR 08050		887.50		
		CR L1030		887.50	

2019 Uses

General		3,037.50	Generator
Fire		11,962.50	Generator
Transportation	13,307.00		19 Parnell Curb/Lighting
Transportation	15,000.00		Reflectivity of signs
Transportation	25,000.00		4X4 Truck Facilities
		53,307.00	
Recreation & Parks	4,050.15		Playground
	-		
		4,050.15	
		72,357.15	

2019 CAPITAL - DRAFT BUDGET

								FUNDING								
Department	Item	Year Purchased	Original Capital Cost	Unfinanced as of Dec.31/18	2019 All Capital Items Budget	2019 New Capital Items Actual	Total Capital Items (budget + Unfinanced)	Taxation	Reserves	Development Charges	Debentures	Grants Applied For	Fed/Prov Govt	Other Funding	2019 Unfinanced Capital Items	Balance of Unfinanced Items as of Dec.31/19
Public Works																
	RoW	2019		0	10,000		10,000	10,000								0
	Flying Club Road	2018		0	56,680		56,680		56,680							0
	Barrett Chute	2017-2019		0	1,333,180		1,333,180	3,250				1,131,180			198,750	198,750
	Ferguson Lake Rd.	2019			140,870		140,870						79,150		61,720	61,720
	Pine Street	2019			25,280		25,280	25,280								0
	Pucker Street	2019			168,840		168,840	89,690					79,150			0
	Mt. St. Patrick	2019			11,000		11,000	11,000								0
	Airds Lake Road	2019			131,930		131,930						50,000		81,930	81,930
	Mt. St. Patrick #2	2019			72,520		72,520	72,520								0
	Gravel Road Improvements	2019			20,000		20,000	20,000								0
	Roads Total			0	**1,970,300**	**0**	**1,970,300**	**231,740**	**56,680**	**0**	**0**	**1,131,180**	**208,300**	**0**	**342,400**	**342,400**
Equipment																
	International Plow Truck	2019		0	310,000		310,000				310,000					0
	Reflectivity for signs	2019		0	15,000		15,000	0		15,000						0
	Facilities 4X4 Truck	2019			35,000		35,000	10,000		25,000						0
	Streetlights			32,456			32,456		32,456							0
	Equipment Total			32,456	**360,000**	**0**	**392,456**	**10,000**	**32,456**	**40,000**	**310,000**	**0**	**0**	**0**	**0**	**0**
				0												0
	Griffith Garage Upgrades	2017		11,715	0		11,715	0	11,715							0
	St. Joseph's School - Acc Wash	2019			39,530		39,530	13,840				25,690				0
	Francis St. Building	2019		0	22,000		22,000	22,000								0
	Cal Garage Furnace	2019		0	18,000		18,000	18,000								0
	Play structure Griffith	2019		0	30,000		30,000		27,975	2,025						0
	Play structure Cal	2019		0	30,000		30,000		27,975	2,025						0
	Comm Hall Back Door	2019		0	7,000		7,000	7,000								0
	Barnet Beach washroom reno	2019		0	7,000		7,000		7,000							0
	Energy Audit	2019		0	11,000		11,000		11,000							0
	Portable Change Rooms	2019		0	16,000		16,000		16,000							0
	PW Shed 3 Garage Doors	2019		0	15,000		15,000	15,000								0
	Parnell Office Generator	2019		0	15,000		15,000			15,000						0
	19 Parnell Curb/Lighting	2018		0	53,180		53,180	0		13,310			39,870			0
	Facilities Total			11,715	**263,710**	**0**	**275,425**	**75,840**	**101,665**	**32,360**	**0**	**25,690**	**39,870**	**0**	**0**	**0**
	Township Totals			44,170	**2,594,010**	**0**	**2,638,180**	**317,580**	**190,801**	**72,360**	**310,000**	**1,156,870**	**248,170**	**0**	**342,400**	342,399
Rink Committee				0												0
	Rink Roof			50,778	29,530		50,778		0					29,530	0	21,248
	Total unfinanced			94,948	**2,623,540**	**0**	**2,688,958**	**317,580**	**190,801**	**72,360**	**310,000**	**1,156,870**	**248,170**	**29,530**	**342,400**	**363,647**

2019 CAPITAL - DRAFT BUDGET

		Total Debt	Debt as of 12/31/18	Budget Payment	Actual Payment	Debt 12/31/19	Taxation	Reserves	Development Charges	Debentures	Grants Applied For	Fed/Prov Govt	Other Funding	2019 Unfinanced Capital Items	Balance of Debt/Unfinanced Items as of Dec.31/19
Debenture															
2018 Proposed Debenture															
Ontario Loan - 5 year	2016	247,427	98,962	49,490	0	98,962	3,270					46,220			49,472
Ontario Loan - 10 year	2016	577,000	403,900	57,700	0	403,900						57,700			346,200
Ontario Loan - 5 Year Unfinanced	2017	673,426	404,042	134,680		404,042						134,680			269,362
Ontario Loan - 10 year roads	2018	512,500	475,117	23,756		475,117		23,756							451,361
Ontario Loan - 10 year equipment	2018	668,000	631,496	31,575		631,496		31,575							599,921
Ontario Loan - 5 year equipment	2019	-	0	-		310,000									310,000
Total LT debt			**2,013,517**	**297,200**	**0**	**2,323,517**	**3,270**	**55,331**	**0**	**0**	**0**	**238,600**	**0**	**0**	**2,026,317**
TOTAL DEBT (including Unfinanced)			**2,108,464**	**2,920,740**	**0**	**5,012,474**	**320,850**	**246,132**	**72,360**	**310,000**	**1,156,870**	**486,770**	**29,530**	**342,400**	**2,389,963**

Ontario Loan - 5 year (2016)

Griffith Tanker	130,000
Flat Road Reconstruction	60,000
Mount St. Patrick Road	57,427
	247,427
Annual Payment	**49,490**

Ontario Loan - 10 year (2016)

19 Parnell Street	357,000
Tandem Snow Plow	220,000
	577,000
	57,700

Ontario Loan - 5 year (2017)

19 Parnell Street	347,715
Radio Tower	51,506
Tanker/Pumper	167,395
Fergusion Lake Road	106,807
	673,423
	134,680

2018 Debenture - 5 year

Rescue Van	73,421
Barryvale	475,117
Back Hoe	112,603
Excavtor	202,375
Tandem Snow F	243,097
	1,106,613
	55,331

For future years the annual payment will be $110,661

2019 Debenture - 5 years

Tandem Snov	310,000
	310,000
	62,000

Total 2019 Annual Loan Payment **297,200**

Grants Applied For:

OCIF Top Up Funding	1,131,180
Enabling Accessibility	25,690
	1,156,870

Fed/Prov Grant

OMPF- Northern & Rural	238,600
Federal Gas Tax	79,150
One Time Fed Gas Tax Extra Pr	79,150
OCIF Formula	50,000
Maint Street Revitalization	39,870
	486,770

Asset Management Plan
Overview

	Approved 2018	Projection 2019	Projection 2020	Projection 2021	Projection 2022	Projection 2023	Projection 2024	Projection 2025	Projection 2026	Projection 2027	Projection 2028	Projection 2029	Projection 2030	Projection 2031	Projection 2032	Projection 2033	Projection 2034	Projection 2035	Projection 2036	Projection 2037	Projection 2038
Total Municipal Taxation	2,991,380	3,157,430	3,330,484	3,495,799	3,667,462	3,854,420	4,023,771	4,212,650	4,409,329	4,610,542	4,824,235	5,043,213	5,270,638	5,484,795	5,705,327	5,923,615	6,132,781	6,344,778	6,564,721	6,792,813	7,030,596
Grants Applied For	1,286,590	1,156,870																			
Other Revenues	2,349,033	2,371,201	1,855,771	2,157,165	2,036,610	2,012,084	2,016,014	2,018,280	2,048,755	2,026,523	2,032,988	2,038,051	2,071,603	2,039,043	2,039,056	2,046,925	2,098,695	2,069,337	2,068,165	2,059,413	2,077,468
Debt	1,106,613	310,000	355,000	-	1,310,000	925,000	450,000	685,000	375,000	350,000	1,215,000	-	-	-	-	-	-	-	-	-	-
Unfinanced	149,017	342,400	-	108,000	-	-	-	-	-	88,000	-	300,000	190,000	160,000	55,000	-	-	-	-	-	-
	7,882,633	7,337,901	5,541,255	5,760,964	7,014,072	6,791,504	6,489,785	6,915,930	6,833,084	7,075,065	8,072,223	7,381,264	7,532,241	7,683,838	7,799,383	7,970,540	8,231,476	8,414,115	8,632,886	8,852,226	9,108,064
Operating	4,273,180	4,372,990	4,504,180	4,639,305	4,808,484	4,921,839	5,069,494	5,221,579	5,408,226	5,539,573	5,705,760	5,876,933	6,083,241	6,234,838	6,421,883	6,614,540	6,842,976	7,017,365	7,227,886	7,444,723	7,668,064
Capital	3,609,453	2,964,911	1,037,075	1,121,659	2,205,588	1,869,666	1,420,292	1,694,351	1,424,858	1,535,492	2,366,463	1,504,331	1,449,000	1,449,000	1,377,500	1,356,000	1,388,500	1,396,750	1,405,000	1,407,503	1,440,000
Total Expenses	7,882,633	7,337,901	5,541,255	5,760,964	7,014,072	6,791,504	6,489,785	6,915,930	6,833,084	7,075,065	8,072,223	7,381,264	7,532,241	7,683,838	7,799,383	7,970,540	8,231,476	8,414,115	8,632,886	8,852,226	9,108,064
Overall Taxation increase	5.6%	5.6%	5.5%	5.0%	4.9%	5.1%	4.4%	4.7%	4.7%	4.6%	4.6%	4.5%	4.5%	4.1%	4.0%	3.8%	3.5%	3.5%	3.5%	3.5%	3.5%
Taxation increase Due to Operating	4.5%	4.3%	4.5%	4.0%	4.0%	3.8%	3.7%	3.7%	3.7%	3.5%	3.5%	3.4%	3.4%	3.5%	3.4%	3.2%	3.0%	3.3%	3.3%	3.4%	3.0%
Taxation increase Due to Capital	1.0%	2.2%	0.1%	0.9%	0.9%	1.3%	0.7%	1.0%	1.0%	1.1%	1.2%	1.1%	1.1%	0.6%	0.6%	0.6%	0.5%	0.1%	0.1%	0.0%	0.5%
Debt Balance	2,013,541	2,026,340	1,931,309	1,495,263	2,372,901	2,667,040	2,396,179	2,401,068	2,117,406	1,825,745	2,458,584	1,974,253	1,545,253	1,116,253	758,753	497,753	284,253	127,503	42,503	0	0
Unfinanced balance	94,948	363,648	363,648	461,648	461,648	461,648	461,648	461,648	461,648	549,648	549,648	849,648	1,039,648	1,199,648	1,254,648	1,179,648	1,024,648	804,648	504,648	159,648	(260,352)
Total Debt/Unfinanced	2,108,489	2,389,988	2,294,957	1,956,911	2,834,549	3,128,688	2,857,827	2,862,716	2,579,054	2,375,393	3,008,232	2,823,901	2,584,901	2,315,901	2,013,401	1,677,401	1,308,901	932,151	547,151	159,648	(260,352)

2017 Asset Management Plan Summary	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038
Overall Taxation increase	5.6%	5.6%	5.5%	5.0%	5.0%	4.8%	4.8%	4.7%	4.7%	4.5%	4.4%	4.4%	4.3%	4.0%	4.0%	3.8%	3.5%	3.5%	3.5%	3.5%	
Taxation increase Due to Operating	4.5%	4.5%	4.5%	4.0%	4.0%	3.8%	3.7%	3.7%	3.7%	3.5%	3.5%	3.5%	3.4%	3.5%	3.4%	3.3%	3.0%	3.4%	3.4%	3.5%	
Taxation increase Due to Capital	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	0.9%	0.9%	0.8%	0.5%	0.5%	0.5%	0.5%	0.1%	0.1%	0.0%	
Debt Balance	2,176,128	2,057,158	1,850,888	1,454,303	2,159,503	2,180,553	1,776,353	1,802,453	1,875,053	1,679,653	1,888,053	1,526,753	1,178,953	831,153	559,753	385,003	230,503	97,503	32,503	3	
Unfinanced balance	298,882	488,882	488,882	528,882	528,882	528,882	605,882	588,382	588,382	630,382	630,382	825,382	965,382	1,080,382	1,090,382	975,382	810,382	615,382	345,382	42,882	
Total Debt/Unfinanced	2,475,010	2,546,040	2,339,770	1,983,185	2,688,385	2,709,435	2,382,235	2,390,835	2,463,435	2,310,035	2,518,435	2,352,135	2,144,335	1,911,535	1,650,135	1,360,385	1,040,885	712,885	377,885	42,885	

Asset Management Plan
Capital

Capital	Approved 2018 Budget	2019 Projection	2020 Projection	2021 Projection	2022 Projection	2023 Projection	2024 Projection	2025 Projection	2026 Projection	2027 Projection	2028 Projection	2029 Projection	2030 Projection	2031 Projection	2032 Projection	2033 Projection	2034 Projection	2035 Projection	2036 Projection	2037 Projection	2038 Projection
TAXATION FOR CAPITAL & Debt	284,530	350,379	352,075	383,659	415,588	464,666	490,292	529,351	569,858	617,492	671,463	724,331	779,000	809,000	842,500	876,000	908,500	916,750	925,000	927,503	960,000
GRANTS - CAPITAL	333,100	486,770	330,000	330,000	330,000	330,000	330,000	330,000	330,000	330,000	330,000	330,000	330,000	330,000	330,000	330,000	330,000	330,000	330,000	330,000	330,000
RESERVES AND DEV'P CHGS	449,603	318,492		300,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
TOTAL CAPITAL INCOME	**1,067,233**	**1,155,641**	**682,075**	**1,013,659**	**895,588**	**944,666**	**970,292**	**1,009,351**	**1,049,858**	**1,097,492**	**1,151,463**	**1,204,331**	**1,259,000**	**1,289,000**	**1,322,500**	**1,356,000**	**1,388,500**	**1,396,750**	**1,405,000**	**1,407,503**	**1,440,000**
GRANTS - CAPITAL Applied For	1,286,590	1,156,870																			
TOTAL EXTRAORDINARY INCOME	**1,286,590**	**1,156,870**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Debenture/Grant - Roads	475,117	-			180,000	500,000	450,000	350,000	375,000		850,000	-	-	-	-	-	-	-	-	-	-
Debenture - Equipment	631,496	310,000	355,000	-	1,130,000	425,000		335,000		350,000	365,000					-	-	-	-	-	
CAPITAL UNFINANCED/MISC	149,017	342,400	-	108,000						88,000		300,000	190,000	160,000	55,000						
TOTAL DEBT/UNFINANCE	**1,255,630**	**652,400**	**355,000**	**108,000**	**1,310,000**	**925,000**	**450,000**	**685,000**	**375,000**	**438,000**	**1,215,000**	**300,000**	**190,000**	**160,000**	**55,000**	**0**	**0**	**0**	**0**	**0**	**0**
TOTAL DEBT/UNFINANCE	**1,255,630**	**652,400**	**355,000**	**108,000**	**1,310,000**	**925,000**	**450,000**	**685,000**	**375,000**	**438,000**	**1,215,000**	**300,000**	**190,000**	**160,000**	**55,000**	**0**	**0**	**0**	**0**	**0**	**0**
TOTAL CAPITAL REVENUE	**3,609,453**	**2,964,911**	**1,037,075**	**1,121,659**	**2,205,588**	**1,869,666**	**1,420,292**	**1,694,351**	**1,424,858**	**1,535,492**	**2,366,463**	**1,504,331**	**1,449,000**	**1,449,000**	**1,377,500**	**1,356,000**	**1,388,500**	**1,396,750**	**1,405,000**	**1,407,503**	**1,440,000**
Roads	2,147,953	1,970,300	44,044	535,613	583,226	663,804	571,430	556,239	661,196	508,831	1,364,302	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Solid Waste	-	-	50,000	20,000	-	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Facilities	237,310	111,000	142,000	-	60,000	165,000	25,000	155,000	50,000	35,000	35,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Land Improvements	-	92,710	-	-	-	-	65,000	40,000	-	-	-	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Vehicle and Equipment	824,000	420,000	351,000	120,000	1,130,000	400,000	38,000	263,000	55,000	350,000	385,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Total	3,209,263	2,594,010	587,044	675,613	1,773,226	1,238,804	699,430	1,014,239	766,196	893,831	1,784,302	1,020,000	1,020,000	1,020,000	1,020,000	1,020,000	1,020,000	1,020,000	1,020,000	1,020,000	1,020,000
Debt Payments	241,870	297,201	450,031	436,046	432,361	630,861	720,861	680,111	658,661	641,661	582,161	484,331	429,000	429,000	357,500	261,000	213,500	156,750	85,000	42,503	-
Unfinance Payment	158,320	73,700		10,000												75,000	155,000	220,000	300,000	345,000	420,000
Total Capital Expenditures	**3,609,453**	**2,964,911**	**1,037,075**	**1,121,659**	**2,205,588**	**1,869,666**	**1,420,292**	**1,694,351**	**1,424,858**	**1,535,492**	**2,366,463**	**1,504,331**	**1,449,000**	**1,449,000**	**1,377,500**	**1,356,000**	**1,388,500**	**1,396,750**	**1,405,000**	**1,407,503**	**1,440,000**

Township of Greater Madawaska
2019 DRAFT Budget
For the Year 2019

	2019 BUDGET	2018 BUDGET	2018 ACTUAL	VARIANCE	% CHANGE
	REVENUES				
TAXATION					
01010 - Taxation	3,157,430	2,991,380	2,991,381	166,049	5.6
01011 - Taxation - Supplementary	15,000	15,000	25,939	(10,939)	42.2-
13316 - Taxation - Tax adjustments			(11,189)	11,189	100.0-
Total TAXATION:	**3,172,430**	**3,006,380**	**3,006,131**	**166,299**	**5.5**
PIL'S					
02010 - PIL's Own - Mun. Tax Assist.	30,000	20,000	51,549	(21,549)	41.8-
02011 - PIL's Own - Ontario Hydro	794,030	794,030	794,030		
02016 - PIL's Own - County Forestry	1,300	1,300	1,329	(29)	2.2-
02017 - PIL's Own - Hydro Property (RH)	500	500	158	342	217.2
Total PIL'S:	**825,830**	**815,830**	**847,066**	**(21,236)**	**2.5-**
GRANTS					
ONTARIO GRANTS - OPERATING					
04016 - Ont. - Healthy Kids			8,000	(8,000)	100.0-
04040 - Ont.-Environment	35,000	35,000	42,743	(7,743)	18.1-
04075 - Ont.-Library	12,860	14,820	15,872	(3,012)	19.0-
03010 - Ontario Municipal Partnership Fund	362,000	363,400	363,400	(1,400)	0.4-
Total ONTARIO GRANTS - OPERATING:	**409,860**	**413,220**	**430,015**	**(20,155)**	**4.7-**
ONTARIO GRANTS - CAPITAL					
04086 - Ont. - OCIF	50,000	50,000	50,000		
03010A - OMPF - Northern & Rural Capital Grai	238,600	213,100	213,100	25,500	12.0
Total ONTARIO GRANTS - CAPITAL:	**288,600**	**263,100**	**263,100**	**25,500**	**9.7**
CANADA GRANTS - OPERATING					
05070 - Canada - Summer student			5,040	(5,040)	100.0-
05075 - Canada - Recreation	4,000	4,000	4,000		
Total CANADA GRANTS - OPERATING:	**4,000**	**4,000**	**9,040**	**(5,040)**	**55.8-**
CANADA GRANTS - CAPITAL					
05010 - Canada - Federal Gas Tax Revenue	79,150	70,000	79,150		
Total CANADA GRANTS - CAPITAL:	**79,150**	**70,000**	**79,150**	**0**	**0.0**
Total GRANTS:	**781,610**	**750,320**	**781,305**	**305**	**0.0**
OTHER REVENUES					
OTHER MUNICIPAL					
06020 - Other Municipal - Fire AB agreement	4,500	4,500	4,351	149	3.4
06021 - Other Municipal - Fire NF agreement	4,000	3,800	4,000		
06030 - Other Municipal - Roads F	4,000	4,000	2,722	1,278	46.9
06035 - Other Municipal - Environment	10,000	10,000	11,280	(1,280)	11.4-
Total OTHER MUNICIPAL:	**22,500**	**22,300**	**22,353**	**147**	**0.7**
GENERAL GOVERNMENT					
07010 - Fees And Service	500	500	37	463	1,266.1

	2019 BUDGET	2018 BUDGET	2018 ACTUAL	VARIANCE	% CHANGE
07012 - Tax Certificates	3,000	3,000	4,600	(1,600)	34.8-
07013 - Other Income	2,000		33,202	(31,202)	94.0-
07041 - Blue Boxes			135	(135)	100.0-
07015 - Gen Gov't - Election			1,200	(1,200)	100.0-
08012 - Lottery Licences	2,000	2,000	3,785	(1,785)	47.2-
08040 - Revenue Pen/Int - Current Year	55,000	55,000	45,873	9,127	19.9
08050 - Bank Interest	8,000	2,000	17,712	(9,712)	54.8-
08051 - Other Interest			154	(154)	100.0-
08052 - Rink Roof - Interest	500	2,800		500	
08061 - Sale Of Assets			737	(737)	100.0-
08062 - Sale of Land			5,720	(5,720)	100.0-
08063 - ENV - Scrap Metal	10,000	10,000	19,556	(9,556)	48.9-
08026 - Rent - Francis office		9,600	16,356	(16,356)	100.0-
08020 - Rent - Medical Centre	8,400	8,400	7,700	700	9.1
08020A - Rent - Pharmacy	9,900			9,900	
08020B - Rent - Home Support	5,850			5,850	
08020C - Rent - Food Bank	2,400			2,400	
07040 - ENV - Tipping Fees	5,000	5,000	9,171	(4,171)	45.5-
07040A - ENV - Tipping fees invoiced	3,000	3,000	5,450	(2,450)	45.0-
08060 - Sale Of Maps/Pins			68	(68)	100.0-
07030 - Roads - Fees And Service	7,000	6,000	13,097	(6,097)	46.6-
08010 - Special Permits	2,000	2,000	4,650	(2,650)	57.0-
08016 - Occupancy Permits	2,500	1,500	5,500	(3,000)	54.6-
98000 - GAIN/LOSS ON DISPOSAL OF ASSET			(39,929)	39,929	100.0-
07032 - Roads - WSIB Recovery			248	(248)	100.0-
Total GENERAL GOVERNMENT:	**127,050**	**110,800**	**155,022**	**(27,972)**	**18.0-**
PROTECTION SERVICES					
08014 - Fire - Burning Permit	2,000	2,000	3,690	(1,690)	45.8-
08011 - Dog Licences	2,000	2,000	1,655	345	20.9
07025 - By-Law Enforcement - Recovery			2,900	(2,900)	100.0-
Total PROTECTION SERVICES:	**4,000**	**4,000**	**8,245**	**(4,245)**	**51.5-**
RECREATION					
08032 - REC - Canada Day Revenue			3,015	(3,015)	100.0-
08021 - REC - Community Hall Rent			2,020	(2,020)	100.0-
08023 - REC - Barnet Cottage Rent	2,000	3,000	2,600	(600)	23.1-
07044 - REC - Cal Rec Activity Revenue			3,390	(3,390)	100.0-
07044B - REC - Swimming /Day Camp			4,065	(4,065)	100.0-
07048 - REC - Madawaska Nordic Ski Club			407	(407)	100.0-
07050 - REC - Barnet Park Donations			794	(794)	100.0-
07052 - REC - Calabogie Rink Donations/Pledg			7,864	(7,864)	100.0-
07054 - REC-Calabogie Rink Golf Tourn-Donati			31,208	(31,208)	100.0-
08033 - REC - Bogie Days			2,765	(2,765)	100.0-
07059 - REC - Calabogie Rec Committee			783	(783)	100.0-
08029 - TD Friends Of The Env Grant-Barnet C			3,500	(3,500)	100.0-
08033B - REC - Calabogie Hockey Tournament			3,830	(3,830)	100.0-
08028 - Cal Lions Club-Beautification Project			420	(420)	100.0-
07054B - Rec-Calabogie Rink Golf Tourn-Fees			18,555	(18,555)	100.0-
08033C - REC- Christmas Concert			1,235	(1,235)	100.0-
Total RECREATION:	**2,000**	**3,000**	**86,451**	**(84,451)**	**97.7-**

	2019 BUDGET	2018 BUDGET	2018 ACTUAL	VARIANCE	% CHANGE
LIBRARY					
07201 - LIB - Fines		4,600	136	(136)	100.0-
07014 - Library-Other			600	(600)	100.0-
Total LIBRARY:	**0**	**4,600**	**736**	**(736)**	**100.0-**
PLANNING					
07078 - PLAN - Zoning Confirmations	400	400	850	(450)	52.9-
07079 - PLAN - Minor Variance	2,000	5,500	2,800	(800)	28.6-
07080 - PLAN - Fees & Service			3,915	(3,915)	100.0-
07084 - PLAN - Zoning amendments	3,000	8,000	2,500	500	20.0
07085 - PLAN - Severances	4,000	6,000	5,700	(1,700)	29.8-
Total PLANNING:	**9,400**	**19,900**	**15,765**	**(6,365)**	**40.4-**
BUILDING & SEWAGE					
07038 - Septic Search Fees	1,500	1,500	1,575	(75)	4.8-
07039 - Consent Approvals-septic	750		875	(125)	14.3-
07081 - Lot Development Fees			80,766	(80,766)	100.0-
07081A - Transfer to Lot Development Fee Res			(80,766)	80,766	100.0-
08013 - Building Permits	55,000	45,000	64,558	(9,558)	14.8-
08015 - Sewage Permits	12,000	12,000	17,975	(5,975)	33.2-
Total BUILDING & SEWAGE:	**69,250**	**58,500**	**84,983**	**(15,733)**	**18.5-**
OPERATING FUNDED FROM RESERVES					
08094 - Transfer from Admin Reserve		30,000			
08075 - From Policing Reserves	37,520	34,780		37,520	
08091 - From Library Reserve -ILS System Upg		5,400	5,400	(5,400)	100.0-
Total OPERATING FUNDED FROM RESERVE	**37,520**	**70,180**	**5,400**	**32,120**	**594.8**
Total OTHER REVENUES:	**271,720**	**293,280**	**378,955**	**(107,235)**	**28.3-**
CAPITAL FUNDED FROM RESERVES					
08071 - From Reserves/Reserve Funds	246,130	128,790	128,787	117,343	91.1
08072 - From Lot Development Fund	72,360	92,100	104,034	(31,674)	30.5-
08087 - From Public Works Equip Res		73,580	15,640	(15,640)	100.0-
08091A - From Library Reserve		43,050	12,425	(12,425)	100.0-
08099 - Debt Repayment - Rink Committee	29,530	29,530		29,530	
08096 - Transfer from Facilities Maintence Upg		52,550	28,938	(28,938)	100.0-
08089 - Transfer from Fire Reserve		15,000			
08083 - From Environment Reserve		15,000	1,180	(1,180)	100.0-
Total CAPITAL FUNDED FROM RESERVES:	**348,020**	**449,600**	**291,004**	**57,016**	**19.6**
EXTRAORDINARY REVENUE					
04087 - OCIF Top Up	1,131,180	1,248,410	117,234	1,013,946	864.9
04088 - ONT - Main St Rev.	39,870	38,180		39,870	
04031 - ONT - Commuter Cycle Grant		25,000	25,000	(25,000)	100.0-
04090 - ONT - Cannabis Funding	10,000			10,000	
04092 - FED- One Time Gas Payment	79,150			79,150	
04091 - ONT-Enabling Access-St. Joseph's School	25,690			25,690	

	2019 BUDGET	2018 BUDGET	2018 ACTUAL	VARIANCE	% CHANGE
Total EXTRAORDINARY REVENUE:	**1,285,890**	**1,311,590**	**142,234**	**1,143,656**	**804.1**
UNFINANCED CAPITAL					
09000 - Capital-Unfinanced	342,400	149,020		342,400	
08999 - Debenture	310,000	1,336,000		310,000	
Total UNFINANCED CAPITAL:	**652,400**	**1,485,020**	**0**	**652,400**	**0.0**
Total REVENUES:	**7,337,900**	**8,112,020**	**5,446,695**	**1,891,205**	**34.7**

	2019 BUDGET	2018 BUDGET	2018 ACTUAL	VARIANCE	% CHANGE
OPERATING EXPENDITURES					
GENERAL GOVERNMENT					
Council					
11100 - Council - Wages	82,000	65,700	55,861	26,139	46.8
11190 - Council - Employment Costs	4,890	3,200	1,395	3,495	250.6
11307 - Council - Telephone	2,000	2,000	2,706	(706)	26.1-
11313 - Council - Expenses	15,000	15,000	13,684	1,316	9.6
Total Council:	**103,890**	**85,900**	**73,646**	**30,244**	**41.1**
Administration					
13100 - Adm - Wages	377,830	367,600	297,087	80,743	27.2
13110 - Adm - Vacation/Stats			55,510	(55,510)	100.0-
13190 - Adm - Employment Costs	100,850	101,700	93,124	7,726	8.3
13300 - Adm - Office Supplies	12,000	12,000	15,359	(3,359)	21.9-
13301 - Adm - Postage	10,000	14,000	9,902	98	1.0
13303 - Adm - Advertising	12,000	15,000	10,801	1,199	11.1
13304 - Adm - Memberships	3,500	3,500	4,653	(1,153)	24.8-
13312 - Adm - Contracted Services	10,000	10,000	10,074	(74)	0.7-
13315A - Adm - Legal	5,000	15,000	5,854	(854)	14.6-
13317 - Adm - Bank Loan Interest		3,000			
13320 - Adm - Office equipment	10,000	10,000	10,721	(721)	6.7-
13321 - Adm - Computer Expenses	18,000	18,000	22,019	(4,019)	18.3-
13349 - Adm - Human Resources Expense	10,000	10,000	12,829	(2,829)	22.1-
11500 - Adm - Donations	3,500	3,500	4,188	(688)	16.4-
13318 - Adm - Bank Charges	6,000	6,000	6,666	(666)	10.0-
80505 - Adm - Township Website	3,000	3,000	564	2,436	431.8
79532 - Adm - Promotional Items	1,000	1,000		1,000	
13313 - Adm - Staff Development	15,000	18,000	11,316	3,684	32.6
13314 - Adm - Audit	22,500	22,500	22,500		
13325 - Adm - Debit/Credit Charges	2,000	2,000	2,390	(390)	16.3-
13210 - Adm - Post Employment Adjustment			(2,624)	2,624	100.0-
Total Administration:	**622,180**	**635,800**	**592,933**	**29,247**	**4.9**
Total GENERAL GOVERNMENT:	**726,070**	**721,700**	**666,579**	**59,491**	**8.9**

Township of Greater Madawaska
2019 DRAFT Budget
For the Year 2019

	2019 BUDGET	2018 BUDGET	2018 ACTUAL	VARIANCE	% CHANGE
PROTECTION SERVICES					
Fire Overhead					
21100 - Fire - Wages	75,000	92,000	82,908	(7,908)	9.5-
21100A - Fire - Fire Chief Wages	25,000	25,000	22,978	2,022	8.8
21103 - Fire - Road Wages			33	(33)	100.0-
21190 - Fire - Employment Costs	20,000	20,000	30,033	(10,033)	33.4-
21300 - Fire - Office	500	500	463	37	8.1
21308 - Fire - County Communication	7,000	7,000	6,165	835	13.5
21309 - Fire - Public Education	4,000	4,000	3,670	330	9.0
21312 - Fire - Memberships	750	750	349	401	114.7
21313 - Fire - Staff Development	8,000	12,000	7,678	322	4.2
21314 - Fire - Mileage	5,300	5,300	2,368	2,932	123.8
21315 - Fire - Legal Expense	1,500	1,500		1,500	
21316 - Fire - Signs	2,500	2,500	2,359	141	6.0
21317 - Fire - Dress/Work Uniforms	2,000	2,000	1,389	611	44.0
21319 - Fire - Small Equipment	15,000	15,000	12,137	2,863	23.6
21320 - Fire - Safety Equipment	20,000	20,000	22,896	(2,896)	12.7-
21323 - Fire - Cistern		500	140	(140)	100.0-
21324 - Fire - Safety Inspections	9,000	6,000	7,138	1,862	26.1
21325 - Fire - Pagers/Radios	5,000	5,000	4,809	191	4.0
21326 - Fire - Agreements for services	1,400	1,400	1,343	57	4.3
21327 - Fire - Fire tower maintenance	1,500	1,000	1,377	123	8.9
Total Fire Overhead:	**203,450**	**221,450**	**210,233**	**(6,783)**	**3.2-**
Fire Vehicles					
21901 - #9642 - 2009 Seagrave Pumper	11,000	2,500	4,267	6,733	157.8
21903 - #9724 - 1999 Volvo Tanker		2,000	56	(56)	100.0-
21905 - #9725 - 2014 International Tanker	1,500	1,500	731	769	105.2
21907 - #9826 - 1993 Ford Rescue		2,500	210	(210)	100.0-
21909 - #9827 - 2010 Silverado 4X4	1,000	1,000	105	895	854.6
21911 - #9733 - 2004 Freight Griffith Tanker	2,500	2,500	556	1,944	349.9
21916 - Fire - Lubricants	700	200		700	
21918 - #9845 - 2001 Ford Rescue	1,000	1,000	19	981	5,086.7
21921 - #9854 - 2010 Chev 4x4 (St2)	1,000	1,000	565	435	77.0
21922 - Fire - Fuel	5,000	5,000	3,297	1,703	51.7
21923 - #9662 - 2009 Peterbilt Pumper	2,500	2,500	3,221	(721)	22.4-
21990 - Vehicle - Wages	19,810	11,300	7,585	12,225	161.2
21991 - Vehicle - Employment costs	6,930	3,200	1,231	5,699	462.8
21992 - 2019 Fire Truck exp	2,500			2,500	
21993 - Used McNab Pumper Truck exp	2,500			2,500	
Total Fire Vehicles:	**57,940**	**36,200**	**21,843**	**36,097**	**165.3**
Protection Inspection & Control					
22501 - Policing	711,230	704,700	703,507	7,723	1.1
22501B - Policing refund			(5,320)	5,320	100.0-
23501 - Mississippi Valley Conservation	1,200	1,200	1,019	181	17.8
24315 - Renfrew County Veterinary Assoc.	300	300	280	20	7.1
24316 - Livestock Valuation	2,000	2,000	135	1,865	1,382.3
25400 - Emergency Management	12,000	12,000	10,808	1,192	11.0
Total Protection Inspection & Control:	**726,730**	**720,200**	**710,429**	**16,301**	**2.3**

	2019 BUDGET	2018 BUDGET	2018 ACTUAL	VARIANCE	% CHANGE
Health & Safety					
27213 - Health - Training Expenses	5,000	5,000	4,735	265	5.6
31316 - RD - Health and Safety Expenses	1,000	1,000	306	694	226.5
Total Health & Safety:	**6,000**	**6,000**	**5,041**	**959**	**19.0**
Total PROTECTION SERVICES:	**994,120**	**983,850**	**947,546**	**46,574**	**4.9**

	2019 BUDGET	2018 BUDGET	2018 ACTUAL	VARIANCE	% CHANGE
ROADS					
ROAD OVERHEAD					
RD Wages					
31100 - RD-Wages	549,780	498,000	433,270	116,510	26.9
31100E - RD-Wages OT	38,580	38,500	3,538	35,042	990.6
31110 - RD-Vacation/Stats			62,920	(62,920)	100.0-
31120 - RD-Sick Leave			4,579	(4,579)	100.0-
31190 - RD-Employment Costs	162,820	154,100	121,521	41,299	34.0
Total RD Wages:	**751,180**	**690,600**	**625,828**	**125,352**	**20.0**
RD Wages Transfers					
31321 - RD - Transfer to Capital	(106,130)	(66,530)	(23,470)	(82,660)	352.2
31321A - Tfr to Transfer Stn Road Wages	(44,460)	(36,000)	(33,399)	(11,061)	33.1
31321B - Tfr to Winter Control Road Wages	(89,430)	(115,800)	(84,865)	(4,565)	5.4
31321D - Tfr to Vehicles wages (PW & Fire)	(84,840)	(67,100)	(55,531)	(29,309)	52.8
Total RD Wages Transfers:	**(324,860)**	**(285,430)**	**(197,265)**	**(127,595)**	**64.7**
Roads Administration					
31300 - RD-Office Supplies	1,000	1,000	957	43	4.5
31302 - RD - Legal/Prof Services	1,000	1,000	745	255	34.3
31313 - RD-Staff Development	5,000	7,000	4,320	680	15.7
31320 - RD-Clothing/Safety Equipment	5,000	3,000	3,797	1,203	31.7
31322 - Contracted Svcs- Lanark High Rd Agre		1,000			
31324 - RD - Reflectivity for Signs		7,000			
31326 - RD - Ontario One Call	200	200		200	
31210 - RD - Post employment adjustment			(3,877)	3,877	100.0-
32319 - Cal Garage-Small Equip/Apparatus	10,000	12,000	12,059	(2,059)	17.1-
32308 - Cal Garage-Communications	3,000	3,000	2,752	248	9.0
Total Roads Administration:	**25,200**	**35,200**	**20,753**	**4,447**	**21.4**
Total ROAD OVERHEAD:	**451,520**	**440,370**	**449,316**	**2,204**	**0.5**

	2019 BUDGET	2018 BUDGET	2018 ACTUAL	VARIANCE	% CHANGE
MAINTENANCE					
Road Activities (excluding wages)					
32340 - Culverts	20,000	15,000	11,663	8,337	71.5
32341 - Brushing	2,500	2,500	2,208	292	13.2
32342 - Sweeping	1,500			1,500	
32344 - Hard Top - Patching	30,000	30,000	36,852	(6,852)	18.6-
32346 - Loose Top - Maintenance (Granular M)	105,000	105,000	91,408	13,592	14.9
32349 - Dust Control	10,000	12,000	8,731	1,269	14.5
32350 - Signs & Guard Rails	20,000	15,000	12,326	7,674	62.3
32353 - Gravel Pit - Black Donald	1,000	1,000	200	800	400.0
32355 - Dangerous Tree Removal	5,000	5,000	992	4,008	404.0
32356 - Routing & Sealing	5,000	5,000	4,499	501	11.1
32357 - Spraying Road Sides (Noxious Weeds)	3,000	5,000	407	2,593	637.0
32358 - Public Work-miscellaneous	7,500			7,500	
Total Road Activities (excluding wages):	**210,500**	**195,500**	**169,286**	**41,214**	**24.4**
Winter Control					
33100 - Winter Control - Wages Transfer	89,430	115,800	84,865	4,565	5.4
33360 - Winter Control-Contracted Services			1,668	(1,668)	100.0-
33361 - Sand And Salt	180,000	150,000	203,721	(23,721)	11.6-
33363 - Steamer-Thaw Culverts	500	500	512	(12)	2.3-
Total Winter Control:	**269,930**	**266,300**	**290,766**	**(20,836)**	**7.2-**
Streetlighting					
35306 - Street Lighting-Utilities	5,000	6,000	4,715	285	6.0
Total Streetlighting:	**5,000**	**6,000**	**4,715**	**285**	**6.0**
Total MAINTENANCE:	**485,430**	**467,800**	**464,767**	**20,663**	**4.5**
VEHICLES					
32929A - Backhoe John Deere 2017	4,000	1,000	166	3,834	2,308.8
32931 - 1986 Champion 730 Grader (#2)	4,000	4,000	5,645	(1,645)	29.1-
32933 - 1987 Champion 740 Grader (#1)	4,000	4,000	3,395	605	17.8
32937 - V#1 - 2008 Chev Silverado			966	(966)	100.0-
32943 - V#4 - 2015 Chev s/n16253	4,000	4,000	3,682	318	8.6
32947 - V#5 - 2005 International Tandem		10,000	6,739	(6,739)	100.0-
32949 - V#7 - 2015 Chev s/n11556	4,000	4,000	7,002	(3,002)	42.9-
32951 - V#8 - 2010 International Model 7600	20,000	18,000	17,656	2,344	13.3
32954 - 2014 JCB Backhoe (#1)	5,000	5,000	4,551	449	9.9
32955 - All Vehicle Fuel/Lubricants	140,000	140,000	159,178	(19,178)	12.1-
32956 - V#11 2012 Intern. Plow Truck	20,000	18,000	27,679	(7,679)	27.7-
32957 - Equip/Vehicle-not used		1,000			
32958 - 2014 New Holland Tractor with mower	10,000	5,000	3,966	6,034	152.1
32959 - 2015 John Deere Grader	10,000	10,000	14,762	(4,762)	32.3-
32960 - V#1 2014 Truck For Public Works 4x4 M	4,000	1,000	757	3,243	428.2
32961 - 2019 Ford F350 1 ton Snow Plow Truck	2,000	2,000		2,000	
32962 - New 2016 Float	2,000	2,000	162	1,838	1,132.4
32964 - 2018 Tandem Plow Dump Truck	10,000			10,000	
32965 - GPS Units/AVL monthly fees	6,000			6,000	
32983 - 2006 Volvo Backhoe (#3)	8,000	10,000	6,234	1,766	28.3
32985 - V#9 - 2007 International	20,000	18,000	24,130	(4,130)	17.1-

	2019 BUDGET	2018 BUDGET	2018 ACTUAL	VARIANCE	% CHANGE
32986 - 1993 Triaxle Float			906	(906)	100.0-
32988 - V#10 - 2002 Volvo Excavator	6,000	5,000	5,442	558	10.3
32988A - 2014 Excavator John Deere	5,000	2,000	845	4,155	492.0
32990 - Mechanic - Wages	43,040	41,000	42,355	685	1.6
32991 - Mechanic - Employment costs	15,060	11,600	4,360	10,700	245.4
32992 - Mechanic Tools	5,000	2,000	1,805	3,195	176.9
43366 - V#2 Mechanic red 2008 Chev Silveradc	4,000			4,000	
Total VEHICLES:	**355,100**	**318,600**	**342,383**	**12,717**	**3.7**
Total ROADS:	**1,292,050**	**1,226,770**	**1,256,466**	**35,584**	**2.8**

	2019 BUDGET	2018 BUDGET	2018 ACTUAL	VARIANCE	% CHANGE
ENVIRONMENT					
Norway Lake Waste Site					
41100 - NL - ENV Wages	52,110	51,100	59,740	(7,630)	12.8-
41103 - NL - Roads Wages/Costs Transfer	27,370	22,800	19,019	8,351	43.9
41111 - NL - Vacation/Stats			5,510	(5,510)	100.0-
41190 - NL- Employment Costs	14,950	14,900	22,274	(7,324)	32.9-
41300 - NL- Office Supplies	1,000	1,000	426	574	134.6
41306 - NL- Utilities	3,500	3,500	3,860	(360)	9.3-
41307 - NL- Telephone	1,500	1,500	996	504	50.6
41312 - NL - Contracted Services (Material Trar	30,000	25,000	36,486	(6,486)	17.8-
41323 - Norway Lake - Compaction Serv. main	2,000	2,000	4,552	(2,552)	56.1-
41324 - NL - Engineering Fees	18,000	18,000	21,614	(3,614)	16.7-
Total Norway Lake Waste Site:	**150,430**	**139,800**	**174,477**	**(24,047)**	**13.8-**
Black Donald Waste Site					
42103 - BD- Roads Wages/Costs Transfer	1,300	1,300	2,036	(736)	36.1-
42324 - BD- Engineering Fees	19,000	19,000	20,800	(1,800)	8.7-
42312 - BD - Contracted Services (Grinding)	30,000	28,000	24,632	5,368	21.8
Total Black Donald Waste Site:	**50,300**	**48,300**	**47,468**	**2,832**	**6.0**
Mt.St.Patrick Waste Site					
43100 - Mt.St.Pat - ENV Wages	13,980	13,700	13,483	497	3.7
43103 - Mt.St.Pat - Roads Wages/Costs Transfe	4,210	4,200	3,449	761	22.1
43110 - Mt. St. Patrick - Vacation/St			1,755	(1,755)	100.0-
43190 - Mt. St. Patrick - Employee Ben	3,890	3,900	2,942	948	32.2
43300 - Mt.St.Pat - Office Supplies	500	500	76	424	555.1
43306 - Mt.St.Pat - Utilities	1,000	900	925	75	8.1
43307 - Mt.St.Pat - Telephone	1,500	1,400	995	505	50.8
43323 - Mt.St.Pat - Compaction Services	1,500	1,500		1,500	
43324 - Mt.St.Pat - Engineering Fees	15,000	18,000	15,442	(442)	2.9-
43312 - Mt.St.Pat- Contracted Services (Mat Trf	3,000	5,000	1,275	1,725	135.2
43312A - Mt.St.Pat.- Contracted Services (Grinc	18,000	17,000	12,871	5,129	39.9
Total Mt.St.Patrick Waste Site:	**62,580**	**66,100**	**53,213**	**9,367**	**17.6**

	2019 BUDGET	2018 BUDGET	2018 ACTUAL	VARIANCE	% CHANGE
Griffith Waste Site					
44100 - G - ENV Wages	17,210	16,900	21,066	(3,856)	18.3-
44103 - G - Roads Wages/Costs Transfer	11,230	9,000	8,764	2,466	28.1
44110 - Griffith-Vac/Stats	4,760	4,700	6,356	(1,596)	25.1-
44300 - G - Misc Expenses	500	500	163	337	207.1
44306 - G - Utilities	1,200	1,200	349	851	243.4
44307 - G - Telephone	1,400	1,400	994	406	40.8
44312 - G - Contracted Services	10,000	9,000	7,165	2,835	39.6
44323 - G - Compaction Services	1,500	1,500	382	1,118	293.1
44324 - G - Engineering Fees	11,000	11,000	11,387	(387)	3.4-
Total Griffith Waste Site:	**58,800**	**55,200**	**56,626**	**2,174**	**3.8**
Matawatchan Waste Site					
45103 - MAT - Roads Wages/Costs Transfer	350	350	132	218	165.5
45104 - MAT- Closure Wages/Costs			945	(945)	100.0-
45324 - MAT- Engineering Fees	12,000	11,000	14,908	(2,908)	19.5-
45325 - MAT- Closure Costs			(40,700)	40,700	100.0-
Total Matawatchan Waste Site:	**12,350**	**11,350**	**(24,715)**	**37,065**	**150.0-**
Waste Management					
43349 - Hazardous Waste	2,500	2,500	2,122	378	17.8
43351 - Waste Management-Misc	6,000	6,000	9,841	(3,841)	39.0-
43352 - Waste Management-Safety Equip	500	500	153	347	227.6
43361 - Waste - Public garbage/recycling		1,750	151	(151)	100.0-
43363 - Waste - Public Education Advertisemen	1,500	1,500	794	706	89.0
45901 - W#1 - 2010 INT MODEL 5600i	30,000	25,000	30,547	(547)	1.8-
43313 - Waste Staff Development	1,000	1,000		1,000	
43314 - Waste - Legal	500	500		500	
45902 - Bin Repair	4,000	2,000	423	3,577	845.8
43365 - Envirnment Fuel Exp	15,000			15,000	
Total Waste Management:	**61,000**	**40,750**	**44,031**	**16,969**	**38.5**
Total ENVIRONMENT:	**395,460**	**361,500**	**351,100**	**44,360**	**12.6**

	2019 BUDGET	2018 BUDGET	2018 ACTUAL	VARIANCE	% CHANGE
FACILITIES & PROPERTIES					
Property Maintenance					
75100 - Property - Wages (Custodian/Casual/TE	109,110	106,700	102,418	6,692	6.5
75100B - Cleaning Facilities Wages	32,010	31,700	13,696	18,314	133.7
75100C - Griffith - Cleaning contract	6,000	6,000	5,660	340	6.0
75105 - Property - Custodian mileage	1,100	1,100	589	512	86.9
75190 - Property - Employment Costs	28,400	28,200	28,020	380	1.4
75119 - Property - Cenotaph utilities	400	400	387	13	3.4
75120 - Property - General Expenses	4,000	4,000	4,788	(788)	16.5-
13305 - Property - Building		6,000	3,566	(3,566)	100.0-
13310 - Property - Cleaning & Supplies	4,000			4,000	
75418 - Property - Poison Ivy	1,000	3,000		1,000	
75107 - Facilities Telephone	1,350		802	548	68.3
75108 - ESA Program	2,300	2,300	2,301	(1)	
75116 - Clothing/Safety Boots Fac	1,500		203	1,298	640.7
75140 - Facilities-Staff Development	3,000		100	2,900	2,900.0
75114 - Library Elevator Maint	1,000			1,000	
75110A - Property - Vac/Stats			957	(957)	100.0-
79530 - ECDEV - Community Beautification	2,500	1,550	1,493	1,007	67.4
Total Property Maintenance:	**197,670**	**190,950**	**164,980**	**32,692**	**19.8**
Property Insurance					
41311 - NL- Insurance	940	1,200	1,074	(134)	12.5-
42311 - BD- Insurance	940	1,200	1,074	(134)	12.5-
43311 - Mt.St.Pat - Insurance	940	1,200	1,074	(134)	12.5-
45311 - MAT- Insurance	940	1,200	1,074	(134)	12.5-
13311 - Property - Insurance	10,190	13,000	14,409	(4,219)	29.3-
15311 - Parnell Office - Insurance	4,310	5,500	4,986	(676)	13.6-
13311A - Francis St Insurance	860	1,100	2,276	(1,416)	62.2-
79311 - Library-Insurance	860	1,100		860	
14311 - Med Ctr - Insurance	1,640	2,100	2,074	(434)	20.9-
16311 - Griff Comm - Insurance	1,250	1,600	1,655	(405)	24.5-
32329 - Grif Garage - Insurance	7,840	10,000	9,804	(1,964)	20.0-
21331 - Grif Fire - Insurance	9,320	11,900	12,022	(2,702)	22.5-
72311 - Comm Hall - Insurance	4,310	5,500	5,590	(1,280)	22.9-
21311 - Fire - Insurance	12,210	11,500	12,022	188	1.6
32311 - Cal Garage-Insurance	14,100	18,000	18,207	(4,107)	22.6-
71311 - REC - Insurance	6,820	8,700	9,005	(2,185)	24.3-
27300A - Cemetery Insurance	790	1,000		790	
44311 - G - Insurance	940	1,200	1,074	(134)	12.5-
Total Property Insurance:	**79,200**	**97,000**	**97,420**	**(18,220)**	**18.7-**
Parnell Municipal Office					
15305 - Parnell Office - Building	5,000	5,000	5,154	(154)	3.0-
15306 - Parnell Office - Utilities	13,000	13,000	10,429	2,571	24.7
15308 - Parnell Office - Elevator maintenance	900	900	1,116	(216)	19.3-
15312 - Parnell Office - Telephone	19,000	19,000	20,760	(1,760)	8.5-
Total Parnell Municipal Office:	**37,900**	**37,900**	**37,459**	**441**	**1.2**
Francis Municipal Office					
13305A - Francis St. Pharmacy-Bldg		4,500	1,029	(1,029)	100.0-

	2019 BUDGET	2018 BUDGET	2018 ACTUAL	VARIANCE	% CHANGE
13306 - Francis St. Pharmacy - Utilities		4,000	3,010	(3,010)	100.0-
14305 - Med Ctr - Building		5,000	2,935	(2,935)	100.0-
14306 - Med Ctr - Utilities		2,000	2,971	(2,971)	100.0-
79305 - Francis St. Lower Level-Bldg		600	343	(343)	100.0-
79306 - Francis St. Lower Level-Heat/Utilities		3,200	1,054	(1,054)	100.0-
13328 - Francis St.-Building	11,100			11,100	
13329 - Francis St.-Utilities	9,200			9,200	
Total Francis Municipal Office:	**20,300**	**19,300**	**11,342**	**8,958**	**79.0**
Griffith Municipal Office					
77305 - Griffith Office - Building	2,000	2,000		2,000	
77306 - Griffith Office - Utilities	2,000	3,500	242	1,758	728.1
Total Griffith Municipal Office:	**4,000**	**5,500**	**242**	**3,758**	**1,552.9**
Griffith Community Hall					
16305 - Griff Comm - Building	2,000	2,000	1,033	967	93.6
16305A - Griff Comm - Furnishings	2,000	2,000		2,000	
16306 - Griff Comm - Utilities	6,500	6,500	4,463	2,037	45.6
16307 - Griff Comm - Cleaning	3,500	3,500	2,760	740	26.8
16312 - Griff Comm - Ballfield Repairs & Maint	1,000	1,000		1,000	
Total Griffith Community Hall:	**15,000**	**15,000**	**8,256**	**6,744**	**81.7**
Griffith Garage					
32326 - Grif Garage - Telephone	2,000	2,000	2,853	(853)	29.9-
32327 - Grif Garage - Building	3,000	3,000	938	2,062	220.0
32328 - Grif Garage - Utilities	8,000	8,000	5,028	2,972	59.1
Total Griffith Garage:	**13,000**	**13,000**	**8,819**	**4,181**	**47.4**
Griffith Fire Hall					
21328 - Grif Fire - Building	4,000	2,000	703	3,297	469.2
21329 - Grif Fire - Utilities	1,500	1,500	1,860	(360)	19.4-
21330 - Grif Fire - Telephone	3,000	3,000	2,032	968	47.6
Total Griffith Fire Hall:	**8,500**	**6,500**	**4,595**	**3,905**	**85.0**
Barnet Cottage					
73100 - Barnet - Property Wages			135	(135)	100.0-
73305 - Barnet - Building	6,500	3,500	2,763	3,737	135.3
73306 - Barnet - Utilities	1,700	1,700	1,347	353	26.3
73307 - Barnet-Telephone		1,000	773	(773)	100.0-
Total Barnet Cottage:	**8,200**	**6,200**	**5,018**	**3,182**	**63.4**
Heritage Building					
76305 - Heritage - Building	1,000	2,000	585	415	70.9
76306 - Heritage - Utilities	1,000	1,000	760	240	31.5
76307 - Heritage-Telephone	1,200	1,200	867	333	38.4
78321 - Heritage - Booth Internet	1,000	1,000	1,237	(237)	19.2-
Total Heritage Building:	**4,200**	**5,200**	**3,449**	**751**	**21.8**
Roads Salt Shed Matawatchan					

	2019 BUDGET	2018 BUDGET	2018 ACTUAL	VARIANCE	% CHANGE
32321 - Salt Shed - Utilities	2,500	2,500	1,767	733	41.5
32323 - Salt Shed - Building	1,000	1,000	703	297	42.2
Total Roads Salt Shed Matawatchan:	**3,500**	**3,500**	**2,470**	**1,030**	**41.7**
Ginza Rink					
75307 - Ginza Rink-Telephone	1,500	1,500	883	617	69.8
75308 - Ginza Rink - Utilities	3,000	3,000	2,014	986	49.0
75315 - Ginza Rink - Building	3,000	3,000	1,016	1,984	195.3
Total Ginza Rink:	**7,500**	**7,500**	**3,913**	**3,587**	**91.7**
Calabogie Community Hall					
72304 - Comm Hall - Equipment	3,000	1,000	742	2,258	304.2
72305 - Comm Hall - Building	5,000	5,000	4,399	601	13.7
72305A - Comm Hall - Furnishings	1,000	1,000	681	319	46.9
72306 - Comm Hall - Utilities	9,000	9,000	9,068	(68)	0.8-
72307 - Comm Hall-Telephone	2,100	2,100	2,323	(223)	9.6-
Total Calabogie Community Hall:	**20,100**	**18,100**	**17,213**	**2,887**	**16.8**
Charbonneau Ballfield					
74305 - Ballfield - Repairs & Maint	3,000	500	448	2,552	570.1
74312 - Ballfield-Contracted Services	1,000	1,000	821	179	21.8
Total Charbonneau Ballfield:	**4,000**	**1,500**	**1,269**	**2,731**	**215.2**
Calabogie Rink					
75306 - Rink - Utilities		1,000	55	(55)	100.0-
75314 - Rink - Repairs & Maint	2,000	1,000	2,073	(73)	3.5-
Total Calabogie Rink:	**2,000**	**2,000**	**2,128**	**(128)**	**6.0-**
Calabogie Storage (Mill St)					
76601 - Cal. Rink - Heating (Propane)	1,000	1,000		1,000	
76602 - Cal. Rink Building	2,000	1,000	466	1,534	329.3
78301 - Cal Storage - Building Maint.	1,000			1,000	
Total Calabogie Storage (Mill St):	**4,000**	**2,000**	**466**	**3,534**	**758.4**
Calabogie Fire Hall					
21305 - Fire - Buildings	1,500	1,500	1,498	2	0.2
21306 - Fire - Utilities	6,000	6,000	5,492	508	9.2
21307 - Fire - Telephone	3,200	1,500	3,299	(99)	3.0-
Total Calabogie Fire Hall:	**10,700**	**9,000**	**10,289**	**411**	**4.0**
Calabogie Garage					
32305 - Cal Garage - Building	5,000	5,000	3,831	1,169	30.5
32306 - Cal Garage-Utilities	16,000	16,000	14,533	1,467	10.1
32307 - Cal Garage-Telephone	5,000	5,000	4,997	3	0.1
Total Calabogie Garage:	**26,000**	**26,000**	**23,361**	**2,639**	**11.3**
Property Vehicles & Equip					
32953 - Lawnmowers x 2		2,000	471	(471)	100.0-

	2019 BUDGET	2018 BUDGET	2018 ACTUAL	VARIANCE	% CHANGE
75113 - Facilities Small Equip	6,000			6,000	
43358 - Waste - 4X4 Truck	2,000	3,000	3,666	(1,666)	45.5-
75313 - 1994 Olympia Ice Resurfacer	1,000	1,000	952	48	5.0
75112 - Security Cameras maint	1,000			1,000	
75109 - Facilities Fuel Allocation	3,500			3,500	
Total Property Vehicles & Equip:	**13,500**	**6,000**	**5,089**	**8,411**	**165.3**
Total FACILITIES & PROPERTIES:	**479,270**	**472,150**	**407,778**	**71,494**	**17.5**

	2019 BUDGET	2018 BUDGET	2018 ACTUAL	VARIANCE	% CHANGE
RECREATION					
Recreation					
75416 - Boat Launch Expense	1,000			1,000	
71500 - REC - Recreation partnership	10,000	15,000	9,500	500	5.3
71501 - REC - Renfrew User Fees			200	(200)	100.0-
71504 - REC - Rec Support Youth Program Lea	1,000		554	446	80.6
75410B - Transfer to Recreation Reserve			6,367	(6,367)	100.0-
71360 - REC-Swim/Day Camp Exp		2,500	1,989	(1,989)	100.0-
71360A - REC - Swimming Activities	850			850	
71360B - REC - Day Camp Activities	1,650			1,650	
71361 - REC-Summer Student Wages		10,300	7,492	(7,492)	100.0-
71361A - RED - Swimming Summer Student Wa	4,610			4,610	
71361B - REC - Day Camp Summer Student W	2,780			2,780	
Total Recreation:	**21,890**	**27,800**	**26,102**	**(4,212)**	**16.1-**
Ginza Rink					
75300A - Ginza Rink - Wages	8,200	7,500	2,658	5,542	208.5
75301 - Ginza Rink - Employment Costs	710	600	599	111	18.5
Total Ginza Rink:	**8,910**	**8,100**	**3,257**	**5,653**	**173.6**
Calabogie Rink					
75300 - Rink - Wages	9,890	4,800	9,978	(88)	0.9-
75310 - Rink - Employment Costs	1,060	400	1,122	(62)	5.5-
Total Calabogie Rink:	**10,950**	**5,200**	**11,100**	**(150)**	**1.4-**
Council Committees and Partnerships					
71368A - REC - Calabogie Activities	2,000	2,000	3,652	(1,652)	45.2-
71368B - REC - Dacre Activities	2,000	2,000		2,000	
71368C - REC - G&M Activities	2,000	2,000		2,000	
71372 - REC - Winter Carnival/Parade	1,000	1,000	543	457	84.2
71373 - REC - Canada Day	14,000	14,000	12,657	1,343	10.6
71502 - REC - Community Grants	8,000	8,000	9,479	(1,479)	15.6-
75417 - REC - Madawaska Nordic Ski	500	500	407	93	22.9
79521 - REC - Trails	4,950	4,950	5,490	(540)	9.8-
75402 - Calabogie Rink Fund Raising			7,198	(7,198)	100.0-
79527 - REC - Festivals	4,000	4,000	1,183	2,817	238.1
79515 - ECDEV - Misc Expense	5,000	2,000	1,117	3,883	347.4
14409 - ECDEV - Physician Recruitment	29,900	29,300	29,291	609	2.1
73314 - Barnet Park Committee	2,000	2,000	1,832	168	9.2
80516 - Seniors Committee	500	500	403	97	24.0
79516 - REC- Healthy Kids (Play Spaces)			7,621	(7,621)	100.0-
71379B - REC- Bogie Days			1,385	(1,385)	100.0-
Total Council Committees and Partnerships:	**75,850**	**72,250**	**82,258**	**(6,408)**	**7.8-**
Total RECREATION:	**117,600**	**113,350**	**122,717**	**(5,117)**	**4.2-**

	2019 BUDGET	2018 BUDGET	2018 ACTUAL	VARIANCE	% CHANGE
LIBRARY					
79100 - Library - Wages	50,800	48,900	47,491	3,309	7.0
79110 - Library-Vacation/Stats	1,040	1,000	5,525	(4,485)	81.2-
79120 - Library-Sick Leave			927	(927)	100.0-
79190 - Library-Employee Benefits	12,200	12,000	12,103	97	0.8
79210 - Library - Post employment costs			(563)	563	100.0-
79300 - Library - Office supplies & furniture	1,500	1,500	2,118	(618)	29.2-
79302 - Library-Computer Expense	1,200	2,000	1,703	(503)	29.5-
79303 - Library-Advertising	180	150	335	(155)	46.2-
79312 - Library-Fees, Dues & Memberships	2,700	1,500	617	2,083	337.8
79313 - Library-Conferences/Staff Development	1,000	2,100	1,457	(457)	31.4-
79324 - Library - Programming	900	800	1,096	(196)	17.9-
79325 - Books/Periodicals/Materials	6,600	6,400	4,389	2,211	50.4
79354 - ILS system upgrade - Capital		8,500	6,178	(6,178)	100.0-
79307 - Library-Telephone	3,300	3,300	3,690	(390)	10.6-
79305A - Library - Rent	10,600	9,900	6,721	3,879	57.7
Total LIBRARY:	**92,020**	**98,050**	**93,787**	**(1,767)**	**1.9-**

	2019 BUDGET	2018 BUDGET	2018 ACTUAL	VARIANCE	% CHANGE
PLANNING & DEVELOPMENT					
Planning					
81300 - PLAN - Wages	91,320	88,700	74,382	16,938	22.8
81303 - PLAN- Advertising			453	(453)	100.0-
81310 - PLAN - Vac/SH			11,924	(11,924)	100.0-
81390 - PLAN - Employment Costs	23,930	23,900	24,160	(230)	1.0-
81391 - PLAN - Membership Fees	1,000	1,000	1,231	(231)	18.8-
81313 - PLAN- Staff Develoment	4,500	4,000	4,228	272	6.4
81314 - PLAN- Professional Fees	10,000	10,000	10,270	(270)	2.6-
81413 - PLAN - Minor Variance	2,000	2,200	545	1,455	267.0
81317 - PLAN - Site vists	750	750	351	399	113.8
81318 - PLAN - Telephone	360	360	360		
81321 - Planning - Unfunded Vacation			1,361	(1,361)	100.0-
81329 - ArcMap Software	1,500	1,500		1,500	
Total Planning:	**135,360**	**132,410**	**129,265**	**6,095**	**4.7**
Building & By-Law Enforcement					
24100 - Building,Sewage & BLEO - Wages	70,640	68,600	62,619	8,021	12.8
24100A - Transfer Fire Chief Wages	(25,000)	(25,000)	(22,978)	(2,022)	8.8
24110 - Vacation/Stats			6,278	(6,278)	100.0-
24190 - Building - Employment Costs	19,700	19,500	15,581	4,119	26.4
24195 - Bldg - Post Employment Benefits			1,730	(1,730)	100.0-
24213 - Building - Mileage	7,000	7,500	4,604	2,396	52.1
24214 - Building - Staff development	2,500	2,500	2,675	(175)	6.5-
24216 - Building-Membership Dues	500			500	
24312 - Sound Monitoring	4,000	4,000	1,056	2,944	278.8
24313 - Animal Control	3,000	3,000	4,050	(1,050)	25.9-
40312 - Potable Water - Contracted Services	1,700	1,700	1,737	(37)	2.1-
24318 - Contracted Services-Trailers & Cannab	5,000			5,000	
Total Building & By-Law Enforcement:	**89,040**	**81,800**	**77,352**	**11,688**	**15.1**
Total PLANNING & DEVELOPMENT:	**224,400**	**214,210**	**206,617**	**17,783**	**8.6**
TRANSFERS TO RESERVES					
13410 - Adm - Trsf To Reserves			235,634	(235,634)	100.0-
Total TRANSFERS TO RESERVES:	**0**	**0**	**235,634**	**(235,634)**	**100.0-**
LONG TERM INTEREST					
13317A - Adm - Long Term Interest	10,200	11,000	9,896	304	3.1
21362 - Fire - Long Term Interest	3,800	4,000	3,867	(67)	1.7-
31362 - Roads - Long Term Interest	33,000	6,600	5,881	27,119	461.2
Total LONG TERM INTEREST:	**47,000**	**21,600**	**19,644**	**27,356**	**139.3**
EXTRAORDINARY EXPENSES					
13353 - Adm - Extraordinary expense			17,105	(17,105)	100.0-
31900 - Roads - Extraordinary Expense	5,000	5,000	4,555	445	9.8
21332 - Extraordinary - Fire			6,019	(6,019)	100.0-
12312 - Election-Contracted Services		30,000	22,949	(22,949)	100.0-
82004 - Commuter Cycle Grant		25,000	25,000	(25,000)	100.0-
73315 - Barnet Park Trails & Signs			3,193	(3,193)	100.0-

Township of Greater Madawaska
2019 DRAFT Budget
For the Year 2019

	2019 BUDGET	2018 BUDGET	2018 ACTUAL	VARIANCE	% CHANGE
73316 - 2018 Tornado			10,632	(10,632)	100.0-
Total EXTRAORDINARY EXPENSES:	**5,000**	**60,000**	**89,453**	**(84,453)**	**94.4-**
Total OPERATING EXPENDITURES:	**4,372,990**	**4,273,180**	**4,397,321**	**(24,329)**	**0.6-**

	2019 BUDGET	2018 BUDGET	2018 ACTUAL	VARIANCE	% CHANGE
CAPITAL EXPENDITURES					
FIRE - CAPITAL					
31452 - Capital-2019 Rescue Van (Fire)		122,000			
Total FIRE - CAPITAL:	**0**	**122,000**	**0**	**0**	**0.0**
ROADS - CAPITAL					
31401 - Roads - Right of Way New Capital	10,000	10,000		10,000	
31442 - Capital - Barryvale Road		760,000			
31442A - Capital - Barryvale Road Wages		42,530			
31443 - Capital-Barrett Chute/Mary Joanne Dr	1,256,860	1,387,430		1,256,860	
31443A - Capital - Barrett Chute Road Wages	76,320	16,000		76,320	
31433 - Capital - Flying Club Road	51,080	51,580		51,080	
31433A - Capital - Flying Club Road Wages	5,600	8,000		5,600	
31435 - Capital - Wolf Rapids Road Cul-de-sac		5,000			
31456 - CAP-Ferguson Lake Road	134,920			134,920	
31457 - CAP-Ferguson Lake Road wages	5,950			5,950	
31458 - CAP-Pine Street	24,050			24,050	
31459 - CAP-Pine Street wages	1,230			1,230	
31460 - CAP-Pucker Street	162,010			162,010	
31461 - CAP-Pucker Street wages	6,830			6,830	
31462 - CAP-Mt. St. Patrick Road	8,020			8,020	
31463 - CAP-Mt. St. Patrick Road wages	390			390	
31464 - CAP-Airds Lake Road	125,100			125,100	
31465 - CAP-Airds Lake Road wages	6,830			6,830	
31466 - CAP-Mt. St. Patrick Road #2	72,130			72,130	
31467 - CAP-Mt. St. Patrick Road #2 wages	2,980			2,980	
31473 - CAP-Gravel Road Improvements	20,000			20,000	
Total ROADS - CAPITAL:	**1,970,300**	**2,280,540**	**0**	**1,970,300**	**0.0**
PUBLIC WORKS EQUIPMENT - CAPITAL					
31445 - Capital - Backhoe		114,000			
31446 - Capital - GPS Units		28,000			
31447 - Capital - Tandem Plow Truck		280,000			
31448 - Capital - Used 4X4 1/2 ton truck		25,000			
31449 - Capital - Excavator John Deere 180		200,000			
31450 - Capital - 2019 One Ton Truck with plow		55,000			
43364 - Capital - 2 50 yd roll off bins		30,000			
31468 - CAP-V#9 International Plow Truck	310,000			310,000	
31474 - CAP-RD-Reflectivity for signs	15,000			15,000	
Total PUBLIC WORKS EQUIPMENT - CAPITA	**325,000**	**732,000**	**0**	**325,000**	**0.0**
FACILITIES-EQUIPMENT- CAPITAL					
75428 - CAP-4x4 1/2 ton truck FAC	35,000			35,000	
Total FACILITIES-EQUIPMENT- CAPITAL:	**35,000**	**0**	**0**	**35,000**	**0.0**
RECREATION					
75442 - Enabl Access St. Josep's School	39,530			39,530	
Total RECREATION:	**39,530**	**0**	**0**	**39,530**	**0.0**
FACILITIES					

	2019 BUDGET	2018 BUDGET	2018 ACTUAL	VARIANCE	% CHANGE
75407A - Capital - Rec - Storage Building		10,600			
75501 - Capital - Griffith Garage Upgrades		13,000			
75504 - Capital - Calabogie Equipment Shed		21,000			
75505 - Capital-Library Renos at School		59,530			
75420 - Capital - Energy Update 25991 Hwy 41		25,000			
75421 - Capital - Curb/Lighting 19 Parnell	53,180	53,180		53,180	
75422 - Capital - Library Roof Shingles		5,000			
75423 - Capital - Medical Centre		20,000			100.0-
75424 - Capital - Cal Comm Centre Doors		10,000			
75425 - CAP-Francis St Building Renos	22,000			22,000	
75426 - CAP-Cal Garage New Furnace	18,000			18,000	
31451 - CAP - Security Cameras		20,000			
75437 - CAP-Play Structure Griffith Rink	30,000			30,000	
75438 - CAP-Play Structure Barnet Park	30,000			30,000	
75430 - CAP-Comm Hall Back Door	7,000			7,000	
75431 - CAP-Barnet Beach washroom reno	7,000			7,000	
75433 - CAP-PW Shed Garage Doors x 3	15,000			15,000	
75434 - CAP-Parnell Office Generator	15,000			15,000	
75443 - CAP - Energy Audit-Consulting	11,000			11,000	
75444 - CAP - Portable Change Rooms	16,000			16,000	
Total FACILITIES:	**224,180**	**237,310**	**0**	**224,180**	**0.0**
TRANSFER TO CAPITAL RESERVES					
75132 - Transfer to Unfinanced	44,170	128,790		44,170	
Total TRANSFER TO CAPITAL RESERVES:	**44,170**	**128,790**	**0**	**44,170**	**0.0**
DEBT - CAPITAL					
46300B - Debenture 2016 - Various Projects	107,190	107,190		107,190	
46300C - Debenture 2017 - Various Projects	134,680	134,680		134,680	
46300D - Debenture 2018 - Varoius Projects	55,330	66,800		55,330	
75126 - Unfinanced Capital - General Governm	29,530	29,530		29,530	
Total DEBT - CAPITAL:	**326,730**	**338,200**	**0**	**326,730**	**0.0**
Total CAPITAL EXPENDITURES:	**2,964,910**	**3,838,840**	**0**	**2,964,910**	**0.0**

	2019 BUDGET	2018 BUDGET	2018 ACTUAL	VARIANCE	% CHANGE
COUNTY & SCHOOLS					
Taxation					
01020 - Taxation - County			2,783,657	(2,783,657)	100.0-
01021 - Taxation - County - Supplementary			24,243	(24,243)	100.0-
01030 - Taxation - Schools			1,399,626	(1,399,626)	100.0-
01031 - Taxation - Schools - Supplementary			12,326	(12,326)	100.0-
Total Taxation:	**0**	**0**	**4,219,852**	**(4,219,852)**	**100.0-**
PIL's					
02012 - PIL's County - Mun. Tax Assist			47,520	(47,520)	100.0-
02014 - PIL's Schools - Mun. Tax Assis			6,343	(6,343)	100.0-
02015 - PIL's County - Other Mun.& Ent			3,487	(3,487)	100.0-
Total PIL's:	**0**	**0**	**57,350**	**(57,350)**	**100.0-**
Total COUNTY & SCHOOLS:	**0**	**0**	**4,277,202**	**(4,277,202)**	**100.0-**
COUNTY & SCHOOL TRANSFER					
91100 - Transfer To County			2,848,444	(2,848,444)	100.0-
91101 - Transfer To English Public			1,147,422	(1,147,422)	100.0-
91102 - Transfer To English Separate			239,403	(239,403)	100.0-
91103 - Transfer To French Public			6,494	(6,494)	100.0-
91104 - Transfer To French Separate			17,348	(17,348)	100.0-
91105 - County - Tax Write Off's			10,463	(10,463)	100.0-
91106 - School - Tax Write Off's			7,628	(7,628)	100.0-
Total COUNTY & SCHOOL TRANSFER:	**0**	**0**	**4,277,202**	**(4,277,202)**	**100.0-**
Surplus/Deficit			336,905	(336,907)	100.0-