



Budget 2017

June 2017

The Township of Greater Madawaska will see a Municipal tax levy increase of 9.5%. A large impact on the tax increase is the 24% increase in OPP costs from 2017 of \$548,000 to 2017 of \$679,500. Since the new OPP Strategic Plan in 2014, the Township has seen a 99% increase in the total OPP costs.

- The OPP increase makes up 5.1% of the total tax levy increase
- The remaining 4.4% is for all Township operations:
 - 0.2% is for capital debt that was realized in 2016 with a debenture.
 - 4.2% of the levy will be directed towards operating expenses the Township incurs.

REVENUE

The Township will see a reduction in revenue as follows:

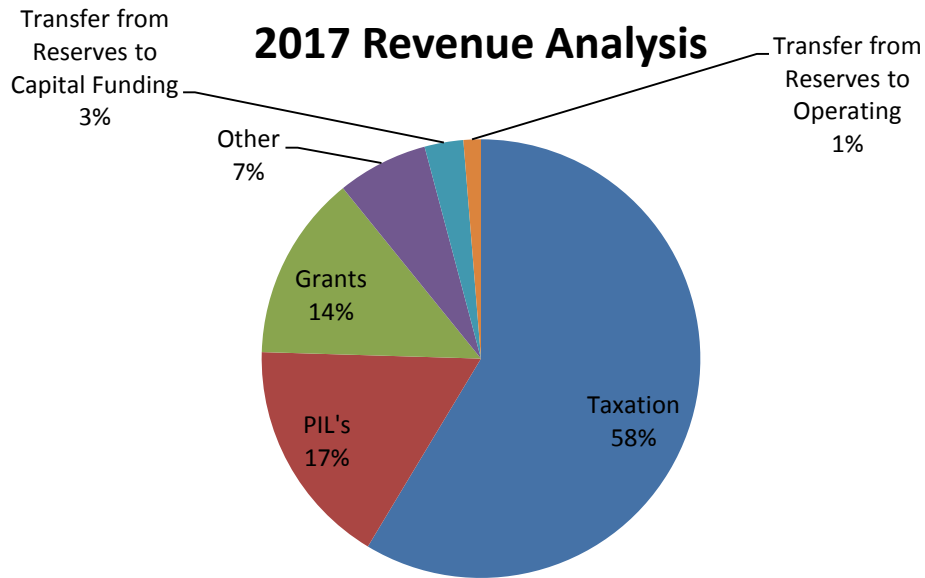
- 7.3% or \$8,000 decrease in General Government due to contract/agreements that are no longer in place for 2017
- 16.9% or \$11,000 in building and sewage due to the reduced number of building permits in 2016

Among the budget revenue highlights the Township has seen a reduction in Capital grants and operating grants:

- The completion of the accessibility grant in the amount of \$23,400 was completed in 2016.
- As well, the \$95,000 for the Calabogie Storage building was received in 2016 and spent in 2016.
- \$25,000 from the New Horizon Grant from 2016

2017 PROPOSED BUDGET - INCOME						
		2017	2016	2016		%
		BUDGET	BUDGET	ACTUAL	VARIANCE	CHANGE
1	OPERATING TAXATION	2,583,500	2,342,921	2,325,519	240,579	10.3%
2	PILs	815,830	815,830	834,834	0	0.0%
3	GRANTS - OPERATING	415,070	436,580	499,856	-21,510	-4.9%
4	OTHER MUNICIPAL	22,300	21,000	21,614	1,300	6.2%
5	GENERAL GOVERNMENT	101,570	109,570	196,822	-8,000	-7.3%
6	PROTECTION	14,500	18,000	17,150	-3,500	-19.4%
7	RECREATION	14,850	14,200	99,214	650	4.6%
8	LIBRARY	0	0		0	0.0%
9	PLANNING & DEVELOPMENT	16,900	16,400	29,350	500	3.0%
10	BUILDING & SEWAGE	54,000	65,000	55,790	-11,000	-16.9%
11	TRANS. FROM RES. OPERATING	62,830	33,400	5,306	29,430	88.1%
	EXTRAORDINARY ITEMS	0	0	0	0	0.0%
12	TOTAL OPERATING & RES.	4,101,350	3,872,901	4,085,455	228,449	5.9%
13	TAXATION FOR CAPITAL	139,910	235,862	235,862	-95,952	-40.7%
14	TAXATION FOR CAPITAL DEBT	115,370	14,847	14,847	100,523	677.1%
15	GRANTS - CAPITAL	248,090	355,480	354,352	-107,390	-30.2%
16	RESERVES TRANSFER TO CAPITAL	138,370	326,480	279,401	-188,110	-57.6%
17	TOTAL CAPITAL INCOME	641,740	932,669	884,462	-290,929	-31.2%
18	CAPITAL UNFINANCED	100,000	99,150	0	850	0.9%
19	TOTAL CAPITAL INCOME & DEBT	741,740	1,031,819	884,462	-290,079	-28.1%
20	TOTAL REVENUE	4,843,090	4,904,720	4,969,917	-61,630	-1.3%
	Total Taxation	2,838,780	2,593,630	2,576,228	245,150	9.5%

Township of Greater Madawaska



Revenue Type	2017 % of Budget	2017 Budget	2016 % of Budget	2016 Budget
Taxes	58.62%	2,838,780	52.90%	2,593,630
Payment in Lieu of Taxes	16.85%	815,830	16.60%	815,830
Grants	13.70%	663,160	16.10%	792,060
Transfer from Reserves to Capital	2.86%	138,370	6.70%	326,480
Transfer from Reserves to Operating	1.29%	62,830	0.70%	33,400
Other	6.69%	324,120	7.00%	343,320
TOTAL	100.00%	4,843,090	100.00%	4,904,720

OPERATING EXPENDITURES

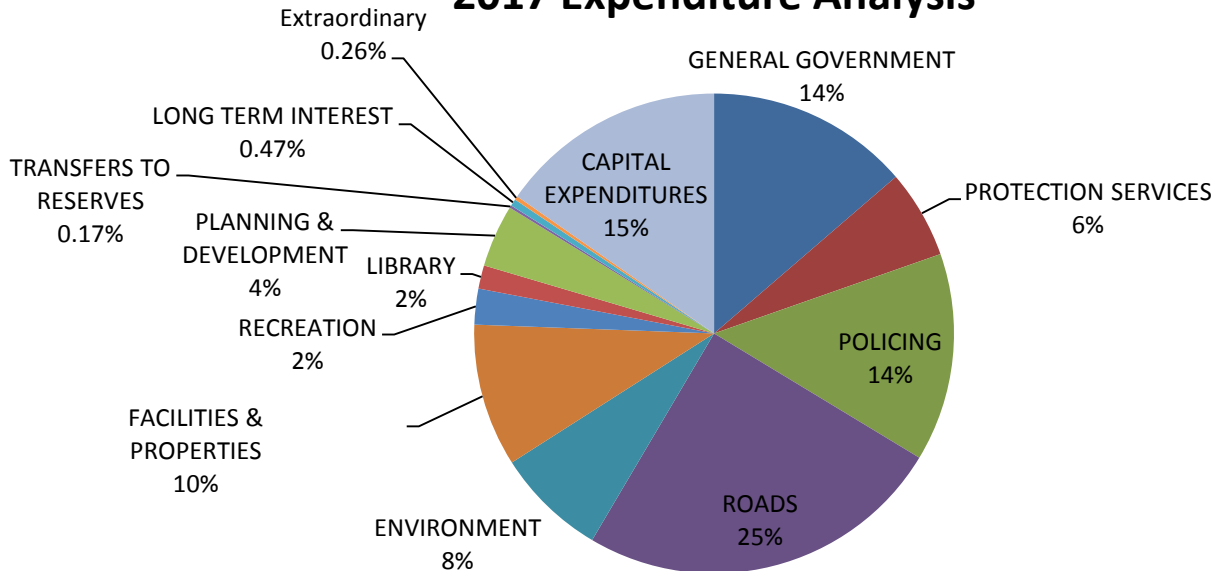
In addition to Capital expenditures there are some changes in operating expenditures:

- There has been a new facilities position added to the Township which led to a \$55,000 increase in the Facilities Department.
- Policing costs as mentioned above have a 24% increase or an increase of \$131,500 from 2016.
- The fire protection services have an increase of \$17,000 to replace bunker suits that are more than 10 years old as required by provincial legislation.
- With the large amount of snow and freezing rain that has fallen in 2017 the budget for salt and sand will increase \$35,000 for 2017, along with overtime for the Public Works staff increasing \$12,500.

2017 PROPOSED BUDGET - EXPENSES						
		2017	2016	2016		%
		<u>BUDGET</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE</u>	<u>CHANGE</u>
1	GENERAL GOVERNMENT	662,400	686,000	653,240 -	23,600	-3.4%
2	PROTECTION SERVICES	288,250	268,350	250,985	19,900	7.4%
3	POLICING	679,500	548,000	545,941	131,500	24.0%
4	ROADS	1,202,000	1,125,300	1,165,992	76,700	6.8%
5	ENVIRONMENT	361,800	356,750	344,735	5,050	1.4%
6	FACILITIES & PROPERTIES	466,240	420,700	342,949	45,540	10.8%
7	RECREATION	117,600	131,850	177,594 -	14,250	-10.8%
8	LIBRARY	76,350	72,750	69,760	3,600	4.9%
9	PLANNING & DEVELOPMENT	203,700	200,300	213,917	3,400	1.7%
10	TRANSFERS TO RESERVES	8,400	0	161,680	8,400	0.0%
11	LONG TERM INTEREST	22,610	12,900	17,552	9,710	75.3%
12	OPERATING EXPENSES	4,088,850	3,822,900	3,944,345	265,950	7.0%
	<u>EXTRAORDINARY ITEMS</u>					
13	Amortization	0				
14	Strategic Plan	0	10,000	9,449 -	10,000	100.0%
15	PLAN- Development Charge	0	15,000	15,000 -	15,000	100.0%
16	New Horizon Grant	0	25,000	25,000 -	25,000	100.0%
17	RECREATION	0	0	905	-	0.0%
18	Roads	12,500		11,556	12,500	0.0%
	TOTAL Extraordinary	12,500	50,000	61,910	-37,500	3
19	TOTAL OPERATING & EXTRAORDINARY	4,101,350	3,872,900	4,006,255	228,450	5.9%
20	CAPITAL EXPENDITURES	741,740	1,031,820	751,000 -	290,080	-28.1%
21	TOTAL EXPENDITURES	4,843,090	4,904,720	4,757,255 -	61,630	-1.3%
Note:						
	Tax Levy Increase due to to Policing is	5.1%				

Township of Greater Madawaska

2017 Expenditure Analysis



Expenditure Type	2017 % of Budget	2017 Budget	2016 % of Budget	2016 Budget
General Government	13.68%	662,400	14.00%	686,000
Protection Services	5.95%	288,250	5.50%	268,350
Policing	14.03%	679,500	11.20%	548,000
Roads	24.82%	1,202,000	22.90%	1,125,300
Environment	7.47%	361,800	7.30%	356,750
Facilities & Property	9.63%	466,240	8.50%	417,800
Recreation	2.41%	117,600	2.70%	131,850
Library	1.58%	76,350	1.50%	75,650
Planning & Development	4.21%	203,700	4.10%	200,300
Transfer to Reserves	0.17%	8,400	0.00%	0
Long Term Interest	0.47%	22,610	0.30%	12,900
Extraordinary	0.26%	12,500	1.00%	50,000
Capital	15.32%	741,740	21.00%	1,031,820
TOTAL	100.00%	4,843,090	100.00%	4,904,720

CAPITAL EXPENDITURES

Roads

For 2017 capital expenditures include rehabilitation and resurfacing with double surface treatment of the following roadways:

- Matawatchan Road
- Flying Club Road
- Frontenac Road

In addition to this there will also be:

- Engineered drawings completed for the Barrett Chute Road.
- Monies allocated for Right of Way purchases

Equipment

There will be a replacement of the following:

- 35 tonne trailer due to high maintenance costs.
- Two (2) new sander units for each of the foreman trucks were purchased to replace the old units that were in poor working order.

There will be an additional item purchased including:

- A new riding lawn mower purchased to allow for reduced maintenance time on the Township properties.

Facilities

The following projects will be completed in 2017:

- The Ginza Rink building will see additional upgrades.

- The storage building in Calabogie will be completed in 2017. There was a grant received in 2016 in the amount of \$95,000 that paid for a large portion of the project.
- The Griffith Public Works garage will see upgrades, such as replacement of windows and doors.
- There will be a new storage shed for equipment built at the Calabogie Public Works Yard to prevent the equipment from sitting out in the weather, in hopes of maintaining the life of the assets.

Township of Greater Madawaska

2017 Capital Analysis

Department	Item	2017 Capital
Public Works	Right of Way	10,000
	Matawatchan Road	55,640
	Flying Club Road	74,220
	Frontenac Road	94,640
	Barrett Chute Drawings	50,000
	Roads TOTAL	284,500
	35 Tonne Float	42,000
	Two Sanders for Trucks	15,000
	Zero Steer Lawnmower	7,500
	Equipment TOTAL	64,500
TOTAL		349,000
Facilities	Ginza Rink Building	10,000
	Calabogie Storage Building	31,880
	Griffith Garage Upgrades	25,000
	Calabogie Equipment Shed	25,000
TOTAL		91,880
Capital Debt	2012 Debenture	107,180
	2016 Debenture	134,690
	Unfinanced Capital	58,990
TOTAL		300,860
TOTAL CAPITAL		741,740

Reserves

Reserves in the amount of \$78,847 will be utilized towards the above noted Capital projects. The \$29,530 is a payment by the Rink Roof Committee. The total being taken from reserves is \$108,372.

Township of Greater Madawaska									
Continuity of Reserves and Reserve Funds									
Budget for the Year 2017									
Name	Sub Ledger	Opening Balance 2017	Est Add'ns from 2016	Reallocation	Additions from 2017	Capital Utilized	Operating Utilized	2017 Surplus	Ending Balance 2017
Working Funds	L1081	301,828							301,828
	-	-							
GENERAL GOVERNMENT	-	-							-
Insurance Deductible	L1081A	5,000							5,000
Administration	L1083A	12,129	21,204				3,500		29,833
Debt	L1097	-							-
Facilities - General	L1086A	26,315	37,663			32,832			31,146
Facilities - Calabogie Storage Shed			31,885			31,885			-
Facilities - Francis Street	L1086B	21,767							21,767
RED Funds	-	-							-
	-	65,211	90,752		-	64,717	3,500	-	87,746
PROTECTION SERVICES	-	-							-
Fire Department	L1083	41,593	13,283				15,000		39,876
Emergency Management	L1073A	340	3,118				3,458		-
Police Services	L1095	33,760	2,086				15,000		20,846
	-	0							0
	-	75,693	18,487		-	-	33,458	-	60,722
	-	-							-
ROADWAYS	-	-							-
Roads Equipment	L1082	40,000							40,000
Roads Construction	L1088	41,000	14,125			14,125			41,000
	L1088C	(0)							(0)
	-	81,000	14,125		-	14,125	-	-	81,000
HEALTH	-	-							-
Health services	L1073	20,383							20,383
	-	20,383	-		-	-	-	-	20,383
	-	-							-
ENVIRONMENTAL	-	-							-
Post Closure of Landfills	-	340,000							340,000
Equipment		15,000							15,000
Environment Operating	-	10,000	6,730						16,730
	L1084	365,000	6,730		-	-	-	-	371,730
	-	-							-
RECREATION AND CULTURE	-	-							-
General Recreation	L1085	31,970	839						32,809
Calabogie Rink Reserve	L1085A	944			29,530	29,530			944
Calabogie Rec Reserve		181	6,595						6,776
Griffith Rec Reserve		-	603						603
Canada Day			897				897		-
Festivals			2,000				2,000		-
New Horizons Grant			3,781				3,781		-
Trails		-							-
Barnet Park Project	L1089	10,923	1,569						12,492
Beautification		3,294					3,294		-
Library	L1071A	17,825					15,900		1,925
Heritage Point	L1076A	0							0
G/M Rink Reserve	L1071	8,690							8,690
Epssak Subdivision	L1072	10,000							10,000
K&P Trail	L1072	6,500							6,500
Barret Chute	L1072	13,200							13,200
670706 Ont Inc	L1072	15,000							15,000
	-	117,928	16,284		29,530	29,530	25,872	-	108,940
	-	-							-
PLANNING & DEVELOPMENT	-	-							-
Planning	-	10,000							10,000
Comprehensive Zoning Bylaw	L1077A	13,730							13,730
	-	23,730	-		-	-	-	-	23,730
	-	-							-
Other and unspecified	L1080	146,978	(146,378)						600
	-	-							-
Totals	-	1,197,750	-		29,530	108,372	62,830	-	1,056,678

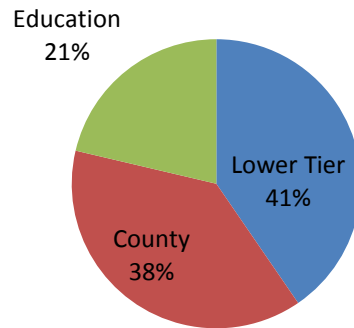
Debt & Unfinanced

The Township will continue to pay down debt. Total debt at the end of 2017 is expected to be \$241,870 less than 2016 with a balance of \$1,148,803.

- The Loan to the Raise the Roof Committee at the end of 2017 is estimated to be \$147,314
- Unfinanced balance is estimated to be \$259,276 at the end of 2017

Township of Greater Madawaska

2017 Analysis of Tax Levies (Including Supplementary & Capping)



Level of Government	2017%	2017 Tax Levy	2016%	2016 Tax Levy
Lower Tier	40.82%	2,833,780	37.60%	2,573,630
County	38.63%	2,681,345	39.50%	2,707,268
Education	20.55%	1,426,638	22.90%	1,571,135
TOTAL		6,941,763		6,852,033

Township of Greater Madawaska

2017 Residential Tax Rates and Effects

Column1	Column2	Column3	Column4
Level of Government	2017 Tax Rate	2016 Tax Rate	Change Over 2016
Lower Tier	0.00379376	0.00328353	15.54%
County	0.00358971	0.00345406	3.93%
Education	0.00179000	0.00188000	-4.79%
TOTAL	0.00917347	0.00861759	14.68%

The average residential assessment decreased in value by an average of 4.7% due to the reassessment year, therefore if a property had an assessed value of \$100,000 in 2016 and the assessment decreased 4.7% to \$95,300 in 2017 this would result in an increase in taxes of \$12.47. For 2017, the corresponding tax bill is \$874.23 compared to \$861.76 in 2016.

Based on an Assessment of \$100,000 (and assuming there is no change in the assessed value between 2017 and 2016) the result would be an increase in taxes of \$55.59. For 2017, the corresponding tax bill is \$917.35 compared to \$861.76 in 2016.

2016 was a reassessment year for the 2017-2021 taxation years. The Township saw a reduction of approximately \$36,000,000 in residential assessment, resulting in a reduction of approximately \$125,000 in taxation revenue. In addition to the decrease in residential assessment, there has been a decrease of approximately 11% assessment in the Commercial class. This has created a tax shift to the residential class.

Township of Greater Madawaska

2017 Tax Rates

Class	TAX RATES			
	LOWER TIER	COUNTY	SCHOOL	TOTAL
RES/FARM TAXABLE FULL	0.00379376	0.00358971	0.00179000	0.00917347
MULTI RESIDENTIAL FULL	0.00737356	0.00697697	0.00179000	0.01614053
COMMERCIAL TAXABLE FULL	0.00688453	0.00651425	0.01362616	0.02702494
NEW CONSTRUCTION	0.00688453	0.00651425	0.01140000	0.02479878
COMMERCIAL TAXABLE VACANT LAND	0.00481917	0.00455998	0.00953831	0.01891746
NEW CONSTRUCTION TAXABLE EXCESS LA	0.00481917	0.00455998	0.00798000	0.01735915
INDUSTRIAL TAXABLE FULL	0.01099604	0.01025332	0.01390000	0.03514936
INDUSTRIAL TAXABLE VACANT LAND	0.00714743	0.00831463	0.00903500	0.02449706
LARGE IND. TAXABLE FULL	0.01371834	0.01025332	0.01390000	0.03787166
LARGE IND. TAXABLE VACANT UNIT	0.00891693	0.00666466	0.00903500	0.02461657
PIPELINES	0.00505632	0.00478437	0.01140000	0.02124069
MANAGED FORESTS	0.00094844	0.00089743	0.00047000	0.00231587
FARMLANDS TAXABLE FULL	0.00094844	0.00089743	0.00047000	0.00231587

APPENDIX A

2017 BUDGET - INCOME

	<u>2017 BUDGET</u>	<u>2016 BUDGET</u>	<u>2016 ACTUAL</u>	<u>VARIANCE</u>	<u>% CHANGE</u>
1 OPERATING TAXATION	2,583,500	2,342,921	2,325,519	240,579	10.3%
2 PILs	815,830	815,830	834,834	0	0.0%
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4 OTHER MUNICIPAL	22,300	21,000	21,614	1,300	6.2%
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8 LIBRARY	0	0	0	0	0.0%
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19 TOTAL CAPITAL INCOME & DEBT	741,740	1,031,819	884,462	-290,079	-28.1%
20 TOTAL REVENUE	4,843,090	4,904,720	4,969,917	-61,630	-1.3%
Total Taxation	2,838,780	2,593,630	2,576,228	245,150	9.5%

2017 BUDGET - EXPENSES

	<u>2017 BUDGET</u>	<u>2016 BUDGET</u>	<u>2016 ACTUAL</u>	<u>VARIANCE</u>	<u>% CHANGE</u>
1 GENERAL GOVERNMENT	662,400	686,000	653,240 -	23,600	-3.4%
2 PROTECTION SERVICES	288,250	268,350	250,985	19,900	7.4%
3 POLICING	679,500	548,000	545,941	131,500	24.0%
4 ROADS	1,202,000	1,125,300	1,165,992	76,700	6.8%
5 ENVIRONMENT	361,800	356,750	344,735	5,050	1.4%
6 FACILITIES & PROPERTIES	466,240	420,700	342,949	45,540	10.8%
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10 TRANSFERS TO RESERVES	8,400	0	161,680	8,400	0.0%
11 LONG TERM INTEREST	22,610	12,900	17,552	9,710	75.3%
12 OPERATING EXPENSES	4,088,850	3,822,900	3,944,345	265,950	7.0%
<u>EXTRAORDINARY ITEMS</u>					
13 Amortization	0				
14 Strategic Plan	0	10,000	9,449 -	10,000	100.0%
15 PLAN- Development Charge	0	15,000	15,000 -	15,000	100.0%
16 New Horizon Grant	0	25,000	25,000 -	25,000	100.0%
17 RECREATION	0	0	905	-	0.0%
18 Roads	12,500		11,556	12,500	0.0%
TOTAL Extraordinary	12,500	50,000	61,910	-37,500	3
19 TOTAL OPERATING & EXTRAORDINARY	4,101,350	3,872,900	4,006,255	228,450	5.9%
20 CAPITAL EXPENDITURES	741,740	1,031,820	751,000 -	290,080	-28.1%
21 TOTAL EXPENDITURES	4,843,090	4,904,720	4,757,255 -	61,630	-1.3%

Note:

Tax Levy Increase due to Policing is 5.1%

Township of Greater Madawaska
2016 Budgetary Control Report
For the Year 2017

	Proposed Budget	Last Year Budget	Last Year Actual	Variance to Last Year	%
REVENUES					
TAXATION					
01010 - Taxation	2,833,780	2,573,630	2,573,628	260,152	10
01011 - Taxation - Supplementary	5,000	20,000	15,998	(10,998)	69-
13316 - Taxation - Tax adjustments			(13,398)	13,398	100-
Total TAXATION:	2,838,780	2,593,630	2,576,228	262,552	10
PIL'S					
02010 - PIL's Own - Mun. Tax Assist.	20,000	20,000	39,325	(19,325)	49-
02011 - PIL's Own - Ontario Hydro	794,030	794,030	794,030		
02016 - PIL's Own - County Forestry	1,300	1,300	1,227	73	6
02017 - PIL's Own - Hydro Property (RH)	500	500	252	248	99
Total PIL'S:	815,830	815,830	834,834	(19,004)	2-
GRANTS					
ONTARIO GRANTS - OPERATING					
04021 - Ont. - Age-Friendly Grant			5,762	(5,762)	100-
04022 - Ont. Seniors Community Grant			6,287	(6,287)	100-
04015 - Ont. - Summer Experience Program	2,980		2,875	105	4
04016 - Ont. - Healthy Kids			15,229	(15,229)	100-
04040 - Ont.-Environment	32,000	32,000	54,941	(22,941)	42-
04067A - Ont. - OPG Beautification		1,260			
04072 - Ont. - RED Grant			6,280	(6,280)	100-
04075 - Ont.-Library	11,000	13,020	15,029	(4,029)	27-
03010 - Ontario Municipal Partnership Fund	365,500	365,300	365,300	200	
Total ONTARIO GRANTS - OPERATING:	411,480	411,580	471,703	(60,223)	13-
ONTARIO GRANTS - CAPITAL					
04064 - Ont.-Calabogie Rink (Trillium)		95,000	95,000	(95,000)	100-
04065 - Ont. - OPG Heritage Grant		10,000	10,000	(10,000)	100-
04086 - Ont. - OCIF	50,000	25,000	25,000	25,000	100
03010A - OMPF - Northern & Rural Capital Grar	126,500	125,400	125,400	1,100	1
04023 - Ont. - OTS (Mats)		5,090			
Total ONTARIO GRANTS - CAPITAL:	176,500	260,490	255,400	(78,900)	31-
CANADA GRANTS - OPERATING					
05070 - Canada - Summer student	3,590		3,153	437	14
05071 - Canada - New Horizons Grant		25,000	25,000	(25,000)	100-
Total CANADA GRANTS - OPERATING:	3,590	25,000	28,153	(24,563)	87-
CANADA GRANTS - CAPITAL					
05010 - Canada - Federal Gas Tax Revenue	71,590	71,590	75,552	(3,962)	5-
05045 - Canada - Property		23,400	23,400	(23,400)	100-
Total CANADA GRANTS - CAPITAL:	71,590	94,990	98,952	(27,362)	28-
Total GRANTS:	663,160	792,060	854,208	(191,048)	22-
OTHER REVENUES					
OTHER MUNICIPAL					

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06020 - Other Municipal - Fire AB agreement	4,500	4,500	4,182	318	8
06021 - Other Municipal - Fire NF agreement	3,800	3,800	3,800		
06030 - Other Municipal - Roads F	4,000	4,000	2,925	1,075	37
06035 - Other Municipal - Environment	10,000	6,500	10,707	(707)	7-
06040 - Other Municipal - Recreation		2,200			
Total OTHER MUNICIPAL:	22,300	21,000	21,614	686	3
GENERAL GOVERNMENT					
07010 - Fees And Service	500	500	247	253	102
07012 - Tax Certificates	3,000	3,000	3,350	(350)	10-
07013 - Other Income			7,371	(7,371)	100-
07041 - Blue Boxes			120	(120)	100-
08067 - Debit/Credit Fees			23	(23)	100-
08012 - Lottery Licences	2,000	2,500	2,318	(318)	14-
08040 - Revenue Pen/Int - Current Year	55,000	55,000	91,752	(36,752)	40-
08050 - Bank Interest	1,500	1,500	2,237	(737)	33-
08051 - Other Interest			2,609	(2,609)	100-
08052 - Rink Roof - Interest	2,870	2,870		2,870	
08061 - Sale Of Assets			14,322	(14,322)	100-
08063 - ENV - Scrap Metal	5,000	5,000	6,523	(1,523)	23-
08026 - Rent - Francis office	5,800	5,800	6,559	(759)	12-
07040 - ENV - Tipping Fees	5,000	5,000	7,612	(2,612)	34-
07040A - ENV - Tipping fees invoiced	3,000	5,000	4,080	(1,080)	26-
07040B - ENV - Peaks invoicing		5,000	13,700	(13,700)	100-
08060 - Sale Of Maps/Pins			135	(135)	100-
07030 - Roads - Fees And Service	6,000	6,000	11,327	(5,327)	47-
08020 - Rent - Medical Centre	8,400	8,400	8,400		
08010 - Special Permits	2,000	2,000	3,575	(1,575)	44-
08016 - Occupancy Permits	1,500	2,000	1,600	(100)	6-
07083 - Cash In Lieu Of Parkland			6,600	(6,600)	100-
98000 - GAIN/LOSS ON DISPOSAL OF ASSET			1,746	(1,746)	100-
08027 - PROP - Cleaner wages recovery			616	(616)	100-
Total GENERAL GOVERNMENT:	101,570	109,570	196,822	(95,252)	48-
PROTECTION SERVICES					
08014 - Fire - Burning Permit	1,500	1,500	2,325	(825)	35-
07042 - Fire Department-Donations			100	(100)	100-
08011 - Dog Licences	2,000	2,500	2,025	(25)	1-
07020 - Fire - Other Recovery	5,000	5,000	5,113	(113)	2-
07025 - By-Law Enforcement - Recovery	4,000	6,000	4,965	(965)	19-
04025 - Ont.-Fire (MTO)	2,000	3,000	2,622	(622)	24-
Total PROTECTION SERVICES:	14,500	18,000	17,150	(2,650)	15-
RECREATION					
08032 - REC - Canada Day Revenue	4,000	4,000	6,547	(2,547)	39-
08021 - REC - Community Hall Rent	2,500	2,500	3,307	(807)	24-
08023 - REC - Barnet Cottage Rent	4,000	3,500	4,230	(230)	5-
07044 - REC - Activity Revenue	2,500	2,500	2,180	320	15
07044A - REC - Drama Program			560	(560)	100-
07048 - REC - Madawaska Nordic Ski Club	1,350	1,200	1,773	(423)	24-
07050 - REC - Barnet Park Donations			687	(687)	100-

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07052 - REC - Calabogie Rink Donations/Pledg			11,670	(11,670)	100-
07054 - REC - Calabogie Rink Golf Tourn.			62,161	(62,161)	100-
08033 - REC - Bogie Days/Xmas Concert			5,519	(5,519)	100-
07059 - REC - Calabogie Rec Committee			580	(580)	100-
07063 - EC/Dev - Events revenue	500	500		500	
Total RECREATION:	14,850	14,200	99,214	(84,364)	85-
PLANNING					
07078 - PLAN - Zoning Confirmations	400	400	550	(150)	27-
07079 - PLAN - Minor Variance	2,000	2,000	2,500	(500)	20-
07080 - PLAN - Fees & Service	2,500	2,000	7,300	(4,800)	66-
07084 - PLAN - Zoning amendments	6,000	6,000	13,000	(7,000)	54-
07085 - PLAN - Severances	6,000	6,000	6,000		
Total PLANNING:	16,900	16,400	29,350	(12,450)	42-
BUILDING & SEWAGE					
07038 - Septic Search Fees	1,000	1,000	825	175	21
07039 - Consent Approvals	1,000	2,000	1,275	(275)	22-
07081 - Lot Development Fees			49,998	(49,998)	100-
07081A - Transfer to Lot Development Fee Res			(49,998)	49,998	100-
08013 - Building Permits	40,000	50,000	41,840	(1,840)	4-
08015 - Sewage Permits	12,000	12,000	11,850	150	1
Total BUILDING & SEWAGE:	54,000	65,000	55,790	(1,790)	3-
OPERATING FUNDED FROM RESERVES					
08086 - From General Reserves	6,680			6,680	
08094 - Transfer from Admin Reserve	3,500			3,500	
08095 - Transfer from Emergency Mgmt Reserv	3,460			3,460	
08075 - From Policing Reserves	15,000			15,000	
08091 - From Library Reserve	15,900	5,400		15,900	
08089A - From Fire Reserve - Operating	15,000			15,000	
08087A - Transfer from Rd Equip Res		10,000			
08087B - Transfer from Rd Condstruction Res		10,000			
08103 - Transfer from Trails Reserve		3,000	3,000	(3,000)	100-
08096A - Transfer from Beautification Res	3,290	5,000	2,306	984	43
Total OPERATING FUNDED FROM RESERVE	62,830	33,400	5,306	57,524	1,084
Total OTHER REVENUES:	286,950	277,570	425,246	(138,296)	33-
CAPITAL FUNDED FROM RESERVES					
08073 - From Recreation Reserve		2,580	2,580	(2,580)	100-
08074A - From G/M Rec Res		25,000	25,000	(25,000)	100-
08072 - From Lot Development Fund	30,000	35,670	40,008	(10,008)	25-
08087 - From Public Works Equip Res	6,980	47,460	37,455	(30,475)	81-
08099 - Debt Repayment - Rink Committe	29,530	29,530		29,530	
08100 - From Public Works Roads Res	7,140	60,050	70,050	(62,910)	90-
08102 - From Debt Reserve		53,590	53,593	(53,593)	100-
08096 - Transfer from Facilities Maintenance Upg	64,720	60,320	38,431	26,289	68
08088 - From Heritage Point Reserve		12,280	12,284	(12,284)	100-
Total CAPITAL FUNDED FROM RESERVES:	138,370	326,480	279,401	(141,031)	50-

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	Proposed Budget	Last Year Budget	Last Year Actual	Variance to Last Year	%
UNFINANCED CAPITAL					
09000 - Capital-Unfinanced	100,000	99,150		100,000	
Total UNFINANCED CAPITAL:	100,000	99,150	0	100,000	0
Total REVENUES:	4,843,090	4,904,720	4,969,917	(126,827)	3-

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OPERATING EXPENDITURES					
GENERAL GOVERNMENT					
Council					
11100 - Council - Wages	64,400	63,200	64,890	(490)	1-
11190 - Council - Employment Costs	3,200	3,100	1,276	1,924	151
11307 - Council - Telephone	2,000	2,000	1,915	85	4
11313 - Council - Expenses	15,000	15,000	16,895	(1,895)	11-
Total Council:	84,600	83,300	84,976	(376)	0-
Administration					
13100 - Adm - Wages	319,100	344,000	277,171	41,929	15
13100A - Adm - trans from PW (Receptionist)	25,500			25,500	
13110 - Adm - Vacation/Stats			43,846	(43,846)	100-
13190 - Adm - Employment Costs	80,200	88,200	79,933	267	
13300 - Adm - Office Supplies	12,000	12,000	14,454	(2,454)	17-
13301 - Adm - Postage	12,000	12,000	12,555	(555)	4-
13303 - Adm - Advertising	2,500	2,500	4,365	(1,865)	43-
13303A - Adm - Promotion (newsletter)	3,500	3,500	1,526	1,974	129
13304 - Adm - Memberships	3,500	3,500	3,245	255	8
13312 - Adm - Contracted Services	10,000	10,000	7,565	2,435	32
13315A - Adm - Legal	15,000	25,000	23,682	(8,682)	37-
13316A - Adm - Allowance for doubtful accts			2,501	(2,501)	100-
13317 - Adm - Bank Loan Interest	3,000	5,000	1,347	1,653	123
13320 - Adm - Office equipment	10,000	20,000	12,364	(2,364)	19-
13321 - Adm - Computer Expenses	17,500	15,000	21,231	(3,731)	18-
13349 - Adm - Human Resources Expense	8,000	8,000	11,152	(3,152)	28-
11500 - Adm - Donations	3,500	3,500	3,373	127	4
13318 - Adm - Bank Charges	6,000	6,000	5,968	32	1
13313 - Adm - Staff Development	18,000	18,000	15,614	2,386	15
13314 - Adm - Audit	22,500	22,500	22,503	(3)	
13325 - Adm - Debit/Credit Charges	2,000		972	1,028	106
80505 - Adm - Township Website	3,000	3,000	2,897	103	4
79532 - Adm - Promotional Items	1,000	1,000		1,000	
Total Administration:	577,800	602,700	568,264	9,536	2
Total GENERAL GOVERNMENT:	662,400	686,000	653,240	9,160	1

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PROTECTION SERVICES					
Fire Overhead					
21100 - Fire - Wages	92,000	92,000	87,535	4,465	5
21100A - Fire - Fire Chief Wages	25,000	20,000	20,730	4,270	21
21103 - Fire - Road Wages			208	(208)	100-
21190 - Fire - Employment Costs	20,000	20,000	16,423	3,577	22
21300 - Fire - Office	500		431	69	16
21308 - Fire - County Communication	7,000	7,000	6,456	544	8
21309 - Fire - Public Education	5,000	5,000	5,244	(244)	5-
21312 - Fire - Memberships	750	1,000	624	126	20
21313 - Fire - Staff Development	12,000	12,000	11,183	817	7
21314 - Fire - Mileage	5,300	3,000	3,790	1,510	40
21315 - Fire - Legal Expense	1,500	1,000	1,462	38	3
21316 - Fire - Signs	2,500	2,000	1,762	738	42
21317 - Fire - Dress/Work Uniforms	2,000	2,000	1,951	49	3
21319 - Fire - Small Equipment	15,000	15,000	14,781	219	1
21320 - Fire - Safety Equipment	35,000	20,000	17,874	17,126	96
21323 - Fire - Cistern	500	1,000		500	
21324 - Fire - Safety Inspections	6,000	5,000	5,257	743	14
21325 - Fire - Pagers/Radios	5,000	8,000	7,398	(2,398)	32-
21326 - Fire - Agreements for services	1,200	1,000	964	236	24
21327 - Fire - Fire tower maintenance	1,000	5,000	6,683	(5,683)	85-
Total Fire Overhead:	237,250	220,000	210,756	26,494	13
Fire Vehicles					
21901 - #9642 - 2009 Seagrave Pumper	2,500	2,500	1,146	1,354	118
21903 - #9724 - 1999 Volvo Tanker	2,000	6,500	5,488	(3,488)	64-
21905 - #9725 - 2014 International Tanker	1,500	1,500	2,498	(998)	40-
21907 - #9826 - 1993 Ford Rescue	2,500	2,500	506	1,994	394
21909 - #9827 - 2010 Silverado 4X4	1,000	1,500	107	893	833
21911 - #9733 - 2004 Freight Griffith Tanker	2,500	2,500	5,237	(2,737)	52-
21916 - Fire - Lubricants	200	150	201	(1)	
21918 - #9845 - 2001 Ford Rescue	1,000	2,000	135	865	641
21921 - #9854 - 2010 Chev 4x4 (St2)	1,000	1,500	72	928	1,284
21922 - Fire - Fuel	5,000	5,000	3,723	1,277	34
21923 - #9662 - 2009 Peterbilt Pumper	2,500	2,500	1,022	1,478	145
21990 - Vehicle - Wages	6,300	5,400	9,692	(3,392)	35-
21991 - Vehicle - Employment costs	1,700	1,500	1,184	516	44
Total Fire Vehicles:	29,700	35,050	31,011	(1,311)	4-
Protection Inspection & Control					
22501 - Policing	679,500	548,000	545,914	133,586	24
23501 - Mississippi Valley Conservation	1,000	1,000	983	17	2
24315 - Renfrew County Veterinary Assoc.	300	300	280	20	7
24316 - Livestock Valuation	2,000	2,000		2,000	
25400 - Emergency Management	12,000	5,000	1,882	10,118	538
Total Protection Inspection & Control:	694,800	556,300	549,059	145,741	27
Health & Safety					
27213 - Health - Training Expenses	5,000	5,000	5,971	(971)	16-
13319 - Adm - Health and Safety Expenses			9	(9)	100-

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	Proposed Budget	Last Year Budget	Last Year Actual	Variance to Last Year	%
31316 - RD - Health and Safety Expenses	1,000		120	880	733
Total Health & Safety:	6,000	5,000	6,100	(100)	2-
Total PROTECTION SERVICES:	967,750	816,350	796,926	170,824	21

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ROADS					
OVERHEAD					
Roads Administration					
31100 - RD-Wages	528,300	508,800	427,118	101,182	24
31100E - RD-Wages OT	38,400		45,051	(6,651)	15-
31110 - RD-Vacation/Stats			50,751	(50,751)	100-
31120 - RD-Sick Leave			18,362	(18,362)	100-
31190 - RD-Employment Costs	151,100	140,700	139,797	11,303	8
31300 - RD-Office Supplies	2,000	2,000	1,565	435	28
31302 - RD - Legal/Prof Services	1,000	1,000	290	710	245
31312 - Roadways-Contracted Services			8,683	(8,683)	100-
31313 - RD-Staff Development	6,000	6,000	7,207	(1,207)	17-
31315 - RD-Advertising	1,000	500	638	362	57
31320 - RD-Clothing/Safety Equipment	3,000	3,000	3,742	(742)	20-
31321 - RD - Transfer to Capital	(24,500)	(33,000)	(52,835)	28,335	54-
31321A - Tfr to Transfer Stn Road Wages	(32,600)	(31,100)	(7,818)	(24,782)	317
31321B - Tfr to Winter Control Road Wages	(114,600)	(114,700)	(95,884)	(18,716)	20
31321D - Tfr to Vehicles wages (PW & Fire)	(68,500)	(58,700)	(42,891)	(25,609)	60
31321E - Tfr to Reception Wages/Benefits	(25,500)			(25,500)	
31322 - Contracted Svcs- Lanark High Rd Agrex	2,500	2,500	1,000	1,500	150
31324 - RD - Reflectivity for Signs	4,000	4,000		4,000	
31326 - RD - Ontario One Call	500	100		500	
Total Roads Administration:	472,100	431,100	504,776	(32,676)	6-
Total OVERHEAD:	472,100	431,100	504,776	(32,676)	6-

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MAINTENANCE					
Road Activities (excluding wages)					
32340 - Culverts	10,000	10,000	9,890	110	1
32341 - Brushing	2,500	2,500		2,500	
32344 - Hard Top - Patching	20,000	20,000	23,191	(3,191)	14-
32346 - Loose Top - Maintenance (Granular M)	95,000	90,000	93,976	1,024	1
32349 - Dust Control	12,000	10,000	10,677	1,323	12
32350 - Signs & Guard Rails	15,000	15,000	8,019	6,981	87
32353 - Gravel Pit - Black Donald	1,000	1,000	200	800	400
32354 - Roadside rehab	5,000	5,000		5,000	
32355 - Dangerous Tree Removal	3,000			3,000	
Total Road Activities (excluding wages):	163,500	153,500	145,953	17,547	12
Winter Control					
33100 - Winter Control - Wages Transfer	114,500	114,900	95,884	18,616	19
33360 - Winter Control-Contracted Services	3,000	3,000	1,974	1,026	52
33361 - Sand And Salt	140,000	105,000	141,035	(1,035)	1-
33363 - Steamer-Thaw Culverts	500	500		500	
Total Winter Control:	258,000	223,400	238,893	19,107	8
Streetlighting					
35306 - Street Lighting-Utilities	6,000	7,500	6,150	(150)	2-
Total Streetlighting:	6,000	7,500	6,150	(150)	2-
Total MAINTENANCE:	427,500	384,400	390,996	36,504	9
VEHICLES					
32929 - 1986 Case Backhoe (#2)		3,500	3,419	(3,419)	100-
32931 - 1986 Champion 730 Grader (#2)	5,000	5,000	3,013	1,987	66
32933 - 1987 Champion 740 Grader (#1)		5,000	6,690	(6,690)	100-
32935 - 1999 JCB Backhoe (#1)	3,000	3,000	279	2,721	976
32937 - V#1 - 2008 CHEV SILVERADO	3,000	3,000	3,543	(543)	15-
32943 - V#4 - 2015 Chev s/n16253	4,000	4,000	4,533	(533)	12-
32947 - V#5 - 2005 International Tandem	20,000	9,000	21,187	(1,187)	6-
32949 - V#7 - 2015 Chev s/n11556	4,000	4,000	4,051	(51)	1-
32951 - V#8 - 2010 International Model 7600	9,000	9,000	12,879	(3,879)	30-
32952 - GM Tractor		1,000	423	(423)	100-
32953 - 2011 Cub Cadet Mowers (x2)	2,000	2,000	1,302	698	54
32954 - 2014 JCB Backhoe (#1)	3,000	1,500	2,222	778	35
32955 - All Vehicle Fuel/Lubricants	140,000	165,000	116,787	23,213	20
32956 - V#11 2012 Intern. Plow Truck	10,000	9,000	10,774	(774)	7-
32958 - 2014 New Holland Tractor with mower	3,000	1,000	362	2,638	728
32959 - 2015 John Deere Grader	5,000		1,829	3,171	173
32983 - 2006 Volvo Backhoe (#3)	9,000	15,000	20,350	(11,350)	56-
32985 - V#9 - 2007 International	9,000	9,000	18,941	(9,941)	52-
32986 - 1993 Triaxle Float	1,000	1,000	1,331	(331)	25-
32988 - V#10 - 2002 Volvo Track Shovel	10,000	8,000	4,290	5,710	133
32990 - Vehicle - Wages	47,500	40,600	28,719	18,781	65
32991 - Vehicle - Employment costs	12,900	11,200	3,296	9,604	291
32992 - Mechanic Tools	2,000			2,000	

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Total VEHICLES:	302,400	309,800	270,220	32,180	12
Total ROADS:	1,202,000	1,125,300	1,165,992	36,008	3

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ENVIRONMENT					
Norway Lake Waste Site					
41100 - NL - ENV Wages	54,500	53,400	55,861	(1,361)	2-
41103 - NL - Roads Wages/Costs Transfer	17,800	17,000	4,330	13,470	311
41111 - NL - Vacation/Stats			11,265	(11,265)	100-
41190 - NL- Employment Costs	14,800	12,600	21,926	(7,126)	33-
41300 - NL- Office Supplies	1,500	1,000	1,164	336	29
41306 - NL- Utilities	3,500	3,500	4,607	(1,107)	24-
41307 - NL- Telephone	1,500	1,200	1,095	405	37
41312 - NL - Contracted Services (Material Trar	30,000	30,000	28,311	1,689	6
41323 - Norway Lake - Compaction Serv. main	2,000	2,000	1,575	425	27
41324 - NL - Engineering Fees	18,000	18,000	16,851	1,149	7
Total Norway Lake Waste Site:	143,600	138,700	146,985	(3,385)	2-
Black Donald Waste Site					
42100 - BD - ENV Wages		2,000	459	(459)	100-
42103 - BD- Roads Wages/Costs Transfer	300	300	589	(289)	49-
42190 - BD- Employment Costs		200	107	(107)	100-
42324 - BD- Engineering Fees	19,000	19,000	17,546	1,454	8
42312 - BD - Contracted Services (Grinding)	28,000	22,000	26,300	1,700	6
Total Black Donald Waste Site:	47,300	43,500	45,001	2,299	5
Mt.St.Patrick Waste Site					
43100 - Mt.St.Pat - ENV Wages	12,300	12,100	13,961	(1,661)	12-
43103 - Mt.St.Pat - Roads Wages/Costs Transfe	5,200	4,900	2,184	3,016	138
43110 - Mt. St. Patrick - Vacation/St			1,507	(1,507)	100-
43190 - Mt. St. Patrick - Employee Ben	3,400	2,900	3,270	130	4
43300 - Mt.St.Pat - Office Supplies	500	500	334	166	50
43306 - Mt.St.Pat - Utilities	900	850	868	32	4
43307 - Mt.St.Pat - Telephone	1,200	1,200	912	288	32
43314 - Waste - Legal	500			500	
43323 - Mt.St.Pat - Compaction Services	1,500	1,500	204	1,296	637
43324 - Mt.St.Pat - Engineering Fees	18,000	18,000	13,939	4,061	29
43312 - Mt.St.Pat- Contracted Services (Mat Trf	4,000	4,000	4,793	(793)	17-
43312A - Mt.St.Pat.- Contracted Services (Grinc	22,000	22,000	16,141	5,859	36
Total Mt.St.Patrick Waste Site:	69,500	67,950	58,113	11,387	20

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	Proposed Budget	Last Year Budget	Last Year Actual	Variance to Last Year	%
Griffith Waste Site					
44100 - G - ENV Wages	15,200	14,900	18,453	(3,253)	18-
44103 - G - Roads Wages/Costs Transfer	7,500	7,100	715	6,785	949
44110 - Griffith-Vac/Stats			1,507	(1,507)	100-
44190 - Griffith-Employee Benefits	4,100	3,500	3,724	376	10
44300 - G - Misc Expenses	500	300	671	(171)	26-
44306 - G - Utilities	1,200	1,200	1,166	34	3
44307 - G - Telephone	1,500	1,300	1,274	226	18
44312 - G - Contracted Services	10,000	10,000	5,600	4,400	79
44323 - G - Compaction Services	1,500	1,500		1,500	
44324 - G - Engineering Fees	13,000	13,000	14,611	(1,611)	11-
Total Griffith Waste Site:	54,500	52,800	47,721	6,779	14
Matawatchan Waste Site					
45103 - MAT - Roads Wages/Costs Transfer	300	300		300	
45324 - MAT- Engineering Fees	14,000	14,000	15,814	(1,814)	11-
Total Matawatchan Waste Site:	14,300	14,300	15,814	(1,514)	10-
Waste Management					
43349 - Hazardous Waste	2,500	2,500	1,397	1,103	79
43351 - Waste Management-Misc	5,000	7,500	4,482	518	12
43352 - Waste Management-Safety Equip	500	500	453	47	10
43361 - Waste - Public garbage/recycling	1,600	1,500	1,942	(342)	18-
43363 - Waste - Public Education Advertisemen	1,500	1,500	18	1,482	8,257
43358 - Waste - 4X4 Truck	3,000	3,000	1,380	1,620	117
45901 - W#1 - 2010 INT MODEL 5600i	17,000	16,000	21,170	(4,170)	20-
43313 - Waste Staff Development	1,000	1,000	259	741	285
43314 - Waste - Legal	500			500	
Total Waste Management:	32,600	33,500	31,101	1,499	5
Total ENVIRONMENT:	361,800	350,750	344,735	17,065	5

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	Proposed Budget	Last Year Budget	Last Year Actual	Variance to Last Year	%
FACILITIES & PROPERTIES					
Property Maintenance					
75100 - Property - Wages (Custodian/Casual/TE	29,250	51,300	30,770	(1,520)	5-
75100A - Transfer of Property Wages	2,500	2,500	451	2,049	455
75100B - Cleaning Facilities Wages	30,300	27,100	23,481	6,819	29
75100C - Griffith - Cleaning contract	6,000	6,000	5,980	20	
75100D - Prop Wages/Ben - NEW Facilities Per	55,000			55,000	
75102 - Cherry Pt - Property Wages			120	(120)	100-
75104 - Property - Flag Poles	4,000	4,000		4,000	
75105 - Property - Custodian mileage	1,100	1,100	887	213	24
75190 - Property - Employment Costs	2,690	1,000	1,780	910	51
75119 - Property - Cenotaph utilities	400	400	523	(123)	23-
75120 - Property - General Expenses	4,000	4,000	3,746	254	7
13305 - Property - Building	6,000	6,000		6,000	
13310 - Property - Cleaning & Supplies	3,500	3,000	3,419	81	2
75418 - Property - Poison Ivy	3,000	3,000	1,327	1,673	126
Total Property Maintenance:	147,740	109,400	72,484	75,256	104
Property Insurance					
13311 - Property - Insurance	13,000	17,500	12,171	829	7
15311 - Parnell Office - Insurance	5,500	5,500	5,468	32	1
13311A - Francis St Insurance	1,100		1,104	(4)	
79311 - Library-Insurance	1,100	1,000	1,104	(4)	
14311 - Med Ctr - Insurance	2,100	2,100	2,007	93	5
16311 - Griff Comm - Insurance	1,600	1,500	1,557	43	3
32329 - Griff Garage - Insurance	10,000	9,900	9,730	270	3
21331 - Griff Fire - Insurance	11,900	11,500	11,884	16	
27300A - Cemetery Insurance	1,000			1,000	
72311 - Comm Hall - Insurance	5,500	5,000	5,403	97	2
21311 - Fire - Insurance	11,500	11,500	11,884	(384)	3-
32311 - Cal Garage-Insurance	18,000	17,600	17,295	705	4
71311 - REC - Insurance	8,700	8,250	8,614	86	1
41311 - NL- Insurance	1,200	1,200	1,057	143	14
42311 - BD- Insurance	1,200	1,200	1,057	143	14
43311 - Mt.St.Pat - Insurance	1,500	1,200	1,057	443	42
44311 - G - Insurance	1,200	1,200	1,057	143	14
45311 - MAT- Insurance	1,200	1,200	1,057	143	14
Total Property Insurance:	97,300	97,350	93,506	3,794	4
Parnell Municipal Office					
15305 - Parnell Office - Building	5,000	8,000	3,141	1,859	59
15306 - Parnell Office - Utilities	12,000	15,000	12,235	(235)	2-
15308 - Parnell Office - Elevator maintenance	700	700	858	(158)	18-
15312 - Parnell Office - Telephone	18,000	16,000	18,725	(725)	4-
Total Parnell Municipal Office:	35,700	39,700	34,959	741	2
1101 Francis Street Property:					
Francis St Municipal Office					
13305A - Francis Office - Building	4,500	7,350	4,092	408	10
13306 - Francis Office - Utilities	4,000	4,000	3,861	139	4

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Total Francis St Municipal Office:	8,500	11,350	7,953	547	7
Francis Street Library					
79305 - Library-Bldg Repairs/Maint Grant	4,350	4,350	5,113	(763)	15-
79305A - Library-Rent	10,500			10,500	
79306 - Library-Heat/Utilities	3,200	3,200	1,918	1,282	67
79307 - Library-Telephone	2,900	2,900	2,822	78	3
Total Francis Street Library:	20,950	10,450	9,853	11,097	113
Francis Street Medical Centre					
14305 - Med Ctr - Building	5,350	5,350	4,387	963	22
14306 - Med Ctr - Utilities	2,000	2,000	1,918	82	4
Total Francis Street Medical Centre:	7,350	7,350	6,305	1,045	17
Total 1101 Francis Street Property::	36,800	29,150	24,111	12,689	53
25991 Hwy 41 Property:					
Griffith Municipal Office					
77305 - Griffith Office - Building	2,000	2,000	260	1,740	669
77306 - Griffith Office - Utilities	3,500	4,500	1,663	1,837	110
Total Griffith Municipal Office:	5,500	6,500	1,923	3,577	186
Griffith Community Hall					
16305 - Griff Comm - Building	2,000	2,000	49	1,951	4,004
16305A - Griff Comm - Furnishings	3,500	3,000	2,035	1,465	72
16306 - Griff Comm - Utilities	6,500	6,250	6,242	258	4
16307 - Griff Comm - Cleaning	2,000	2,000	3,080	(1,080)	35-
16312 - Griff Comm - Ballfield Repairs	1,000	1,500		1,000	
Total Griffith Community Hall:	15,000	14,750	11,406	3,594	32
Griffith Garage					
32326 - Griff Garage - Telephone	2,000	2,000	1,659	341	21
32327 - Griff Garage - Building	3,000	3,000	1,286	1,714	133
32328 - Griff Garage - Utilities	9,000	9,000	6,594	2,406	36
Total Griffith Garage:	14,000	14,000	9,539	4,461	47
Griffith Fire Hall					
21328 - Griff Fire - Building	1,000	1,000	522	478	92
21329 - Griff Fire - Utilities	3,000	6,000	1,599	1,401	88
21330 - Griff Fire - Telephone	3,000	3,000	2,468	532	22
Total Griffith Fire Hall:	7,000	10,000	4,589	2,411	53
Total 25991 Hwy 41 Property::	41,500	45,250	27,457	14,043	51
Barnet Cottage					
73305 - Barnet - Building	3,500	5,000	2,859	641	22
73306 - Barnet - Utilities	1,200	1,200	1,604	(404)	25-
73307 - Barnet-Telephone	1,400	1,200	851	549	64

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Total Barnet Cottage:	6,100	7,400	5,314	786	15
Heritage Building					
76305 - Heritage - Building	2,000	2,000	1,392	608	44
76306 - Heritage - Utilities	1,100	1,100	584	516	88
76307 - Heritage-Telephone	1,400	1,000	1,050	350	33
76312 - Heritage-Contracted Services	1,000	1,000		1,000	
76103 - Heritage Bldg - Roads Wages/Benefits			24	(24)	100-
78321 - Heritage - Booth Internet	1,000	1,000	943	57	6
Total Heritage Building:	6,500	6,100	3,993	2,507	63
Springtown Cemetery					
27300 - Cemetery Expense	3,000			3,000	
Total Springtown Cemetery:	3,000	0	0	3,000	0
Roads Salt Shed - Matawatchan					
32321 - Salt Shed - Utilities	2,500	3,000	1,343	1,157	86
32323 - Salt Shed - Building	1,000	2,000	51	949	1,874
Total Roads Salt Shed - Matawatchan:	3,500	5,000	1,394	2,106	151
Ginza Rink - 15 Ginza Street					
75307 - Ginza Rink-Telephone	1,500	1,000	896	604	67
75308 - Ginza Rink - Utilities	4,000	6,000	2,885	1,115	39
75315 - Ginza Rink - Building	2,000	4,000	2,998	(998)	33-
Total Ginza Rink - 15 Ginza Street:	7,500	11,000	6,779	721	11
574 Mill Street Property:					
Calabogie Community Hall					
72100 - Comm Hall - Property Wages			1,788	(1,788)	100-
72304 - Comm Hall - Equipment	1,000	1,000	10	990	10,146
72305 - Comm Hall - Building	10,000	10,000	4,791	5,209	109
72305A - Comm Hall - Furnishings	1,000	3,000	3,861	(2,861)	74-
72306 - Comm Hall - Utilities	9,000	9,000	7,876	1,124	14
72307 - Comm Hall-Telephone	2,100	2,100	2,129	(29)	1-
72312 - Comm Hall-Contracted Services	500	500		500	
Total Calabogie Community Hall:	23,600	25,600	20,455	3,145	15
Charbonneau Ball Field					
74305 - Ballfield - Repairs	500	500	75	425	567
74312 - Ballfield-Contracted Services	1,000	1,000	590	410	69
Total Charbonneau Ball Field:	1,500	1,500	665	835	126
Calabogie Rink					
75306 - Rink - Utilities	1,000	1,000		1,000	
75314 - Rink - Repairs	3,000	4,000	1,596	1,404	88
Total Calabogie Rink:	4,000	5,000	1,596	2,404	151
Calabogie Rink Storage					
76601 - Cal. Rink - Heating (Propane)	1,000			1,000	

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76602 - Cal. Rink Building	500			500	
Total Calabogie Rink Storage:	1,500	0	0	1,500	0
Total 574 Mill Street Property::	30,600	32,100	22,716	7,884	35
12470 Lanark Road Property					
Calabogie Fire Hall					
21305 - Fire - Buildings	1,500	1,500	4,570	(3,070)	67-
21306 - Fire - Utilities	6,000	6,000	5,590	410	7
21307 - Fire - Telephone	1,500	3,000	1,678	(178)	11-
Total Calabogie Fire Hall:	9,000	10,500	11,838	(2,838)	24-
Calabogie Garage					
32305 - Cal Garage - Building	5,000	7,000	3,742	1,258	34
32306 - Cal Garage-Utilities	16,000	16,000	16,299	(299)	2-
32307 - Cal Garage-Telephone	5,000	4,000	5,693	(693)	12-
32308 - Cal Garage-Communications	3,000	3,000	2,751	249	9
32319 - Cal Garage-Small Equip/Apparatus	12,000	12,000	9,913	2,087	21
Total Calabogie Garage:	41,000	42,000	38,398	2,602	7
Total 12470 Lanark Road Property:	50,000	52,500	50,236	(236)	0-
Total FACILITIES & PROPERTIES:	466,240	434,950	342,949	123,291	36

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RECREATION					
Recreation					
71303 - REC - Advertising			1,220	(1,220)	100-
71500 - REC - Recreation partnership	15,000	23,000	25,902	(10,902)	42-
71379 - REC - Calabogie Soccer Program			670	(670)	100-
79516 - REC- Healthy Kids (Play Spaces)			6,579	(6,579)	100-
Total Recreation:	15,000	23,000	34,371	(19,371)	56-
Ginza Rink					
75300A - Ginza Rink - Wages	7,100	6,600	4,773	2,327	49
75301 - Ginza Rink - Employment Costs	500	500	830	(330)	40-
Total Ginza Rink:	7,600	7,100	5,603	1,997	36
Calabogie Rink					
75300 - Rink - Wages	7,300	11,600	19,763	(12,463)	63-
75309 - Calabogie Rink-Roof Expenses			26,431	(26,431)	100-
75310 - Rink - Employment Costs	700	1,000	199	502	253
75313 - 1994 Olympia Ice Resurfacer	1,000			1,000	
Total Calabogie Rink:	9,000	12,600	46,393	(37,392)	81-
Council Committees and Partnerships					
71368 - REC - Activities			10	(10)	100-
71368A - REC - Calabogie Activities	2,000	2,000	1,418	582	41
71368B - REC - Dacre Activities	2,000	2,000	2,033	(33)	2-
71368C - REC - G&M Activities	2,000	2,000	1,397	603	43
71368F - REC - Drama Program			560	(560)	100-
71372 - REC - Winter Carnival/Parade	1,000	1,000	161	839	520
71373 - REC - Canada Day	14,000	14,000	13,103	897	7
71502 - REC - Community Grants	8,000	8,000	8,000		
75417 - REC - Madawaska Nordic Ski	500	500	1,773	(1,273)	72-
79521 - REC - Trails	4,600	5,500	5,811	(1,211)	21-
75402 - Calabogie Rink Fund Raising			5,948	(5,948)	100-
79527 - REC - Festivals	4,000	5,000	3,000	1,000	33
79515 - ECDEV - Misc Expense	2,000	2,000	1,642	358	22
79530 - ECDEV - Community Beautification	3,290	5,000	2,306	984	43
14409 - ECDEV - Physician Recruitment	28,800	28,200	28,154	646	2
73314 - Barnet Park Committee	2,000	4,700	3,131	(1,131)	36-
79535 - Wind Advisory Committee		500	57	(57)	100-
80516 - Seniors Committee	500	500		500	
71326 - REC- Senior Community Grant			6,287	(6,287)	100-
13312A - Grant - Contracted Services			6,070	(6,070)	100-
79531 - ECDEV - Innovation Fund			366	(366)	100-
71360 - REC-Swim/Day Camp Exp	2,980			2,980	
71361 - REC-Summer Student Wages	8,330			8,330	
Total Council Committees and Partnerships:	86,000	80,900	91,227	(5,227)	6-
Total RECREATION:	117,600	123,600	177,594	(59,993)	34-

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LIBRARY					
79100 - Library - Wages	46,300	43,300	39,669	6,631	17
79110 - Library-Vacation/Stats	1,900	1,800	4,462	(2,562)	57-
79120 - Library-Sick Leave			134	(134)	100-
79190 - Library-Employee Benefits	11,500	10,800	11,141	359	3
79300 - Library - Office supplies & furniture	1,700	1,700	2,187	(487)	22-
79302 - Library-Computer Expense	1,400	1,400	1,661	(261)	16-
79303 - Library-Advertising	150	250	242	(92)	38-
79312 - Library-Fees, Dues & Memberships	1,100	1,200	736	364	49
79313 - Library-Conferences/Staff Development	600	600	358	242	67
79324 - Library - Programming	700	700	611	89	15
79325 - Books/Periodicals/Materials	6,000	6,000	5,986	14	
79328 - Library - Capacity Grant 2015/2016			2,210	(2,210)	100-
79329 - Library - Misc.			1,215	(1,215)	100-
79351 - Server Replacement - Capital	1,200	1,200		1,200	
79352 - Computer upgrade - Capital	600	600		600	
79353 - OP system upgrade - Capital	200	200	52	148	285
79354 - ILS system upgrade - Capital	3,000	3,000		3,000	
79399 - Library - Transfer of Surplus (Deficit)			311	(311)	100-
79410 - Transfer to Library Reserve			(1,215)	1,215	100-
Total LIBRARY:	76,350	72,750	69,760	6,590	9

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PLANNING & DEVELOPMENT					
Planning					
81300 - PLAN - Wages	85,500	74,200	67,284	18,216	27
81301 - PLAN - Postage/Courier			105	(105)	100-
81310 - PLAN - Vac/SH			9,796	(9,796)	100-
81390 - PLAN - Employment Costs	20,200	17,700	19,865	335	2
81312 - PLAN - Contracted Services	3,000	4,000	773	2,227	288
81313 - PLAN- Staff Development	4,000	5,000	4,571	(571)	12-
81314 - PLAN- Legal Fees	10,000	10,000	10,428	(428)	4-
81314B - PLAN - OMB		3,000			
81314D - PLAN - Teal, Thomson Agreement			611	(611)	100-
81315 - PLAN - Misc Expenses			155	(155)	100-
81317 - PLAN - Site visits	500	500	394	106	27
81318 - PLAN - Telephone		1,000	56	(56)	100-
81413 - PLAN - Minor Variance	1,000	2,500	948	52	6
81327 - PLAN - County Services		3,000	4,550	(4,550)	100-
81329 - ArcMap Software	3,000			3,000	
81391 - PLAN - Membership Fees	1,000			1,000	
Total Planning:	128,200	120,900	119,536	8,664	7
Building & By-Law Enforcement					
24100 - Building, Sewage & BLEO - Wages	66,200	61,400	65,059	1,141	2
24100A - Transfer Fire Chief Wages	(25,000)	(20,000)	(20,730)	(4,270)	21
24110 - Vacation/Stats			9,166	(9,166)	100-
24190 - Building - Employment Costs	16,100	15,000	14,710	1,390	9
24213 - Building - Mileage	7,000	7,000	5,879	1,121	19
24214 - Building - Staff development	2,500	5,000	931	1,569	169
24215 - Bldg Insp - Contracted Services		4,000	265	(265)	100-
24312 - Sound Monitoring	4,000		13,845	(9,845)	71-
24313 - Animal Control	3,000	5,000	2,882	118	4
40100 - Potable Water - Wages		500	104	(104)	100-
40312 - Potable Water - Contracted Services	1,700	1,500	1,550	150	10
Total Building & By-Law Enforcement:	75,500	79,400	93,661	(18,161)	19-
Total PLANNING & DEVELOPMENT:	203,700	200,300	213,197	(9,497)	4-
TRANSFERS TO RESERVES					
13410 - Adm - Trsf To Reserves			155,080	(155,080)	100-
81410 - PLA - Transfer to Reserves			6,600	(6,600)	100-
75106 - Prop - Francis St. Facility	8,400			8,400	
Total TRANSFERS TO RESERVES:	8,400	0	161,680	(153,280)	95-
LONG TERM INTEREST					
13317A - Adm - Long Term Interest	9,980	4,600	8,226	1,754	21
21362 - Fire - Long Term Interest	3,390	1,500	2,549	841	33
31362 - Roads - Long Term Interest	6,340	3,900	6,024	316	5
43362 - Waste - Long Term Interest	2,900	2,900	753	2,147	285
Total LONG TERM INTEREST:	22,610	12,900	17,552	5,058	29
EXTRAORDINARY EXPENSES					

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	Proposed Budget	Last Year Budget	Last Year Actual	Variance to Last Year	%
82001 - Strategic Plan		10,000	9,449	(9,449)	100-
81324 - PLAN - Development Charge Review		15,000	15,000	(15,000)	100-
82002 - New Horizon Grant Expenditures		25,000	25,000	(25,000)	100-
13353 - Adm - Extraordinary expense			11,556	(11,556)	100-
71325 - REC - Grant Activities			905	(905)	100-
31900 - Roads - Extraordinary Expense	12,500			12,500	
Total EXTRAORDINARY EXPENSES:	12,500	50,000	61,910	(49,410)	80-
Total OPERATING EXPENDITURES:	4,101,350	3,872,900	4,005,535	95,816	2

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CAPITAL EXPENDITURES					
ROADS - CAPITAL					
31401 - Roads - Right of Way New Capital	10,000	10,000		10,000	
31432 - Capital - Matawatchan Road	52,140			52,140	
31432A - Capital - Matawatchan Road Wages	3,500			3,500	
31433 - Capital - Flying Club Road	63,720			63,720	
31433A - Capital - Flying Club Road Wages	10,500			10,500	
31434 - Capital - Frontenac Road	84,140			84,140	
31434A - Capital - Frontenac Road Wages	10,500			10,500	
31437 - Capital - Barrett Chute Drawings	50,000			50,000	
31429 - Capital - Matawatchan Rd		32,000			
31429A - Capital - Mat. Rd Wages		4,000			
31430 - Capital - Fraser Rd		168,280			
31430A - Capital - Fraser Rd Wages		16,000			
Total ROADS - CAPITAL:	284,500	230,280	0	284,500	0
EQUIPMENT - CAPITAL					
31438 - Capital - 35 Tonne Float	42,000			42,000	
31439 - Capital - Sanders (for Trucks)	15,000			15,000	
31425 - Capital - Tractor/Bush Hog		120,000			
31428 - Capital - Grader		160,000			
31440 - Capital - Zero Steer Lawnmower	7,500			7,500	
Total EQUIPMENT - CAPITAL:	64,500	280,000	0	64,500	0
RECREATION					
75409 - REC - Rubber Mats		9,170			
Total RECREATION:	0	9,170	0	0	0
FACILITIES					
75406 - Capital - Rec - Ginza rink building	10,000	60,000		10,000	
75407A - Capital - Rec - Storage Building	31,880	145,000		31,880	
75408 - Capital - Calabogie Garage		15,000			
75501 - Capital - Griffith Garage Upgrades	25,000			25,000	
75504 - Capital - Calabogie Equipment Shed	25,000			25,000	
31421 - Capital - Heritage Point washrooms		56,000			
31421A - Capital - Heritage Point Rd Wages		13,000			
Total FACILITIES:	91,880	289,000	0	91,880	0
DEBT - CAPITAL					
46300 - Debenture payment - COMRIF		86,660			
46300A - Debenture 2012 - Various Projects	107,180	107,180		107,180	
46300B - Debenture 2016 - Varios Projects	134,690			134,690	
75126 - Unfinanced Capital - General Governme	29,530	29,530		29,530	
75126A - Unfinanced Capital - Rec and Roads	29,460			29,460	
Total DEBT - CAPITAL:	300,860	223,370	0	300,860	0
Total CAPITAL EXPENDITURES:	741,740	1,031,820	0	741,740	0

Township of Greater Madawaska
2016 Budgetary Control Report
For the Year 2017

	Proposed Budget	Last Year Budget	Last Year Actual	Variance to Last Year	%
COUNTY & SCHOOLS					
Taxation					
01020 - Taxation - County			2,707,268	(2,707,268)	100-
01021 - Taxation - County - Supplementary			16,836	(16,836)	100-
01030 - Taxation - Schools			1,571,135	(1,571,135)	100-
01031 - Taxation - Schools - Supplementary			10,462	(10,462)	100-
Total Taxation:	0	0	4,305,701	(4,305,701)	100-
PIL's					
02012 - PIL's County - Mun. Tax Assist			41,367	(41,367)	100-
02014 - PIL's Schools - Mun. Tax Assis			5,124	(5,124)	100-
02015 - PIL's County - Other Mun.& Ent			2,352	(2,352)	100-
Total PIL's:	0	0	48,843	(48,843)	100-
Total COUNTY & SCHOOLS:	0	0	4,354,544	(4,354,544)	100-
COUNTY & SCHOOL TRANSFER					
91100 - Transfer To County			2,757,358	(2,757,358)	100-
91101 - Transfer To English Public			1,268,274	(1,268,274)	100-
91102 - Transfer To English Separate			286,008	(286,008)	100-
91103 - Transfer To French Public			6,821	(6,821)	100-
91104 - Transfer To French Separate			17,144	(17,144)	100-
91105 - County - Tax Write Off's			10,465	(10,465)	100-
91106 - School - Tax Write Off's			8,473	(8,473)	100-
Total COUNTY & SCHOOL TRANSFER:	0	0	4,354,543	(4,354,543)	100-
SURPLUS/DEFICIT	0	0	964,383	(964,383)	100-

2017 CAPITAL - BUDGET

APPENDIX B

								FUNDING								
Department	Item	Year Purchased	Original Capital Cost	Unfinanced as of Dec.31/16	2017 All Capital Items Budget	2016 New Capital Items Actual	Total Capital Items (budget + Unfinanced)	Taxation	Reserves	Development Charges	Debentures	Grants Applied For	Fed/Prov Govt	Other Funding	2017 Unfinanced Capital	Balance of Unfinanced Items as of Dec.31/17
Public Works																
	Fraser Road			7,143			7,143		7,143							0
	RoW	2017			10,000		10,000	10,000								0
	Matawatchan Road	2017			55,640		55,640	55,640								0
	Flying Club Road	2017			74,220		74,220	2,630					71,590			0
	Frontenac Road	2017			94,640		94,640	44,640					50,000			0
	Barrett Chute Drawings	2017			50,000		50,000								50,000	50,000
	Pucker St.			0			0									0
	Roads Total			7,143	284,500	0	291,643	112,910	7,143	0	0	0	121,590	0	50,000	50,000
Equipment																
	Back Hoe	2014	85,457	76,457			76,457		6,982							69,475
	Tractor/Bushhog	2016		22,681			22,681									22,681
	35 Tonne Float	2017			42,000		42,000	12,000		30,000						0
	Lawn Mower	2017			7,500		7,500		7,500							0
	Sanders	2017			15,000		15,000	15,000								0
	Streetlights			36,390			36,390									36,390
	Equipment Total			135,528	64,500	0	200,028	27,000	14,482	30,000	0	0	0	0	0	128,546
	General Total			0	0	0	0	0	0	0	0	0	0	0	0	0
Recreation																
	Mats			0			0									0
	Recreation Total			0	0	0	0	0	0	0	0	0	0	0	0	0
Facilities																
	Fire hall	2015	30,730	30,730			30,730									30,730
	Griffith Garage Upgrads	2017			25,000		25,000								25,000	25,000
	Rec - Storage Building C	2017			31,890		31,890		31,890							0
	Storage Shed - CAL PW	2017			25,000		25,000								25,000	25,000
	Ginza Rink Building			15,332	10,000		25,332		25,332							0
	Facilities Total			46,062	91,890	0	137,952	0	57,222	0	0	0	0	0	50,000	80,730
Library				0		0	0									0
	Library Total			0	0	0	0	0	0	0	0	0	0	0	0	0
EC Dev				0	0	0	0		0							0
	EC Dev Total			0	0	0	0	0	0	0	0	0	0	0	0	0
	Township Totals			188,733	440,890	0	629,623	139,910	78,847	30,000	0	0	121,590	0	100,000	259,276
Rink Committee																
	Rink Roof			176,844	29,530		176,844		0					29,530	0	147,314
	Total unfinanced			365,577	470,420	0	806,467	139,910	78,847	30,000	0	0	121,590	29,530	100,000	406,590
								Taxation	Reserves	Development Charges	Debentures	Grants Applied For	Fed/Prov Govt	Other Funding	2017 Unfinanced Capital Items	Balance of Debt/Unfinanced Items as of Dec.31/17
Debenture																
	Ontario Loan - 5 year	2016	247,427	197,947	49,485	0	197,947	49,485								148,462
	Ontario Loan - 10 year	2016	577,000	519,300	57,700	0	519,300	57,700								461,600
	Ontario Loan - 5 Year Unfinanced	2017	673426	673,426	134,685		673,426	8,185					126,500			538,741
Total LT debt				1,390,673	241,870	0	1,390,673	115,370	0	0	0	0	126,500	0	0	1,148,803
	TOTAL DEBT (including Unfinanced)			1,756,250	712,290	0	2,197,140	255,280	78,847	30,000	0	0	248,090	29,530	100,000	1,655,393

Ontario Loan - 5 year (2016)		Ontario Loan - 10 year (2016)		Ontario Loan - 5 year (2017)		Debt Payments	
Griffith Tanker	130,000	19 Parnell Street	357,000	19 Parnell Street	347,715		
Flat Road Reconstructio	60,000	Tandem Snow Plow	220,000	Radio Tower	51,506		
Mount St. Patrick Road	57,427			Tanker/Pumper	167,395	OMPF	126,500
	<u>247,427</u>		<u>577,000</u>	Ferguson Lake Road	106,807	Taxation	115,370
					<u>673,423</u>		<u>241,870</u>